

MEMORANDUM

Date: August 27, 2014

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – June 2014**

Attached you will find financial statements for June 2014. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net loss of \$416 thousand compared to a budgeted loss of \$333 thousand, and the Western Division had a net loss of \$5,143 thousand compared to a budgeted net loss of \$6,708 thousand.

There is no net interdivisional payable/receivable as of 6/30/14.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at June 30, 2014, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to Paramedics Plus for June and May services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is less than budget by \$1,626 thousand (1.7%) and Western is less than budget by \$2,229 thousand (1.9%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2014. The Eastern Division had 1,249 less emergency transports than budgeted (2%); non-emergency transports were 164 less than budget (1.8%). The Western Division emergency transports were less than budget by 3,079 (4.1%) and non-emergencies were 2,433 more than budget (69%).

The year-to-date collection rate is 46% for the Eastern Division compared to a budget of 51% and an actual for fiscal 2013 of 56%. The year-to-date collection rate is 50% for the Western Division compared to a budget of 51% and an actual for fiscal 2013 of 54%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Twelve Months Ending June 30, 2014

	Month of June			For the 12 Months Ended June		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$13,929,500.00	\$14,651,408.00	-4.93%	\$171,864,848.00	\$177,107,999.00	-2.96%
Non-emergency base rate	474,323.86	373,392.50	27.03%	5,860,140.50	4,480,710.00	30.79%
Mileage	860,637.00	922,918.00	-6.75%	10,958,531.00	11,086,286.00	-1.15%
Special events	17,200.00	20,087.00	-14.37%	275,391.25	241,000.00	14.27%
Subscription membership	24,748.37	20,000.00	23.74%	249,714.43	240,000.00	4.05%
Other revenue	415,717.76	475,000.00	-12.48%	5,792,995.53	5,700,000.00	1.63%
	15,722,126.99	16,462,805.50	-4.50%	195,001,620.71	198,855,995.00	-1.94%
Deductions from revenue:						
Contractual allowances and bad debts	11,641,427.48	11,720,833.37	0.68%	135,737,964.62	140,650,000.00	3.49%
Collection fees and expenses	83,887.36	70,833.37	-18.43%	941,444.13	850,000.00	-10.76%
	11,725,314.84	11,791,666.74	0.56%	136,679,408.75	141,500,000.00	3.41%
Net patient service revenue	3,996,812.15	4,671,138.76	-14.44%	58,322,211.96	57,355,995.00	1.68%
Operating expenses other than depreciation:						
Ambulance contract expense	3,712,478.15	3,803,800.00	2.40%	49,209,095.08	49,903,000.00	1.39%
Employee compensation & benefits	340,391.36	288,885.87	-17.83%	3,294,222.80	3,466,630.00	4.97%
Medical supplies	33,963.83	33,608.26	-1.06%	877,726.34	911,300.00	3.68%
Building rent, utilities and maintenance	129,342.22	74,425.11	-73.79%	1,093,400.46	893,100.00	-22.43%
Equipment maintenance	138,272.28	104,208.48	-32.69%	1,195,866.88	1,250,500.00	4.37%
TotalCare campaign	5,617.15	2,916.63	-92.59%	65,343.07	35,000.00	-86.69%
Quality assurance fees	67,114.92	67,166.63	0.08%	805,379.04	806,000.00	0.08%
Telephone	84,403.12	79,250.11	-6.50%	1,052,292.96	951,000.00	-10.65%
Professional services	40,353.36	26,733.37	-50.95%	275,043.20	320,800.00	14.26%
Miscellaneous supplies	50,598.92	31,200.00	-62.18%	402,427.63	374,400.00	-7.49%
Postage and courier service	19,616.60	7,499.89	-161.56%	71,457.99	90,000.00	20.60%
Equipment lease	1,546.21	3,000.00	48.46%	26,718.44	36,000.00	25.78%
Other fees and expenses	107,873.04	39,325.11	-174.31%	509,622.98	471,900.00	-7.99%
Community relations	28,514.05	33,000.00	13.59%	302,286.30	396,000.00	23.67%
Office supplies	2,461.89	6,833.48	63.97%	43,665.14	82,000.00	46.75%
Insurance	11,964.99	15,000.00	20.23%	150,596.75	180,000.00	16.34%
Travel, meals, and training	29,963.55	4,416.74	-578.41%	80,372.39	53,000.00	-51.65%
	4,804,475.64	4,621,269.68	-3.96%	59,455,517.45	60,220,630.00	1.27%
Operating inc. (loss) before depr.	(807,663.49)	49,869.08	-1719.57%	(1,133,305.49)	(2,864,635.00)	60.44%
Depreciation	657,238.22	341,250.00	-92.60%	4,410,977.22	4,095,000.00	-7.72%
Operating income (loss)	(1,464,901.71)	(291,380.92)	-402.74%	(5,544,282.71)	(6,959,635.00)	20.34%
Nonoperating expense:						
Interest expense	355.00	7,166.63	95.05%	18,076.27	86,000.00	78.98%

EMSA
EMSA Combined
For the Twelve Months Ending June 30, 2014

	Month of June			For the 12 Months Ended June		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	<u>\$355.00</u>	<u>\$7,166.63</u>	<u>95.05%</u>	<u>\$18,076.27</u>	<u>\$86,000.00</u>	<u>78.98%</u>
Nonoperating income - interest income	<u>614.27</u>	<u>416.63</u>	<u>47.44%</u>	<u>3,417.11</u>	<u>5,000.00</u>	<u>-31.66%</u>
Net income (loss)	<u><u>(1,464,642.44)</u></u>	<u><u>(298,130.92)</u></u>	<u><u>-391.27%</u></u>	<u><u>(5,558,941.87)</u></u>	<u><u>(7,040,635.00)</u></u>	<u><u>21.04%</u></u>

EMSA
EMSA Eastern Division
For the Twelve Months Ending June 30, 2014

	Month of June			For the 12 Months Ended June		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,345,300.00	\$6,607,658.00	-3.97%	\$79,084,448.00	\$80,582,999.00	-1.86%
Non-emergency base rate	261,706.94	258,750.00	1.14%	3,188,076.18	3,105,000.00	2.68%
Mileage	411,336.00	426,000.00	-3.44%	4,828,827.00	5,112,000.00	-5.54%
Special events	11,375.00	9,587.00	18.65%	146,950.00	115,000.00	27.78%
Subscription membership	9,055.99	6,666.63	35.84%	95,102.65	80,000.00	18.88%
Other revenue	408,340.61	475,000.00	-14.03%	5,726,141.35	5,700,000.00	0.46%
	<u>7,447,114.54</u>	<u>7,783,661.63</u>	<u>-4.32%</u>	<u>93,069,545.18</u>	<u>94,694,999.00</u>	<u>-1.72%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,259,386.01	5,408,333.37	2.75%	62,851,035.62	64,900,000.00	3.16%
Collection fees and expenses	38,290.64	33,333.37	-14.87%	417,127.65	400,000.00	-4.28%
	<u>5,297,676.65</u>	<u>5,441,666.74</u>	<u>2.65%</u>	<u>63,268,163.27</u>	<u>65,300,000.00</u>	<u>3.11%</u>
Net patient service revenue	<u>2,149,437.89</u>	<u>2,341,994.89</u>	<u>-8.22%</u>	<u>29,801,381.91</u>	<u>29,394,999.00</u>	<u>1.38%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,630,922.62	1,712,180.00	4.75%	22,830,723.78	22,500,000.00	-1.47%
Employee compensation & benefits	150,406.77	135,776.37	-10.78%	1,604,686.24	1,629,316.00	1.51%
Medical supplies	22,614.39	31,941.63	29.20%	549,845.48	641,300.00	14.26%
Building rent, utilities and maintenance	31,685.13	21,883.37	-44.79%	313,184.71	262,600.00	-19.26%
Equipment maintenance	66,138.62	49,083.37	-34.75%	617,050.43	589,000.00	-4.76%
TotalCare campaign	4,510.19	1,666.63	-170.62%	54,193.76	20,000.00	-170.97%
Quality assurance fees	32,737.67	32,750.00	0.04%	392,852.04	393,000.00	0.04%
Telephone	38,109.10	34,666.74	-9.93%	500,615.10	416,000.00	-20.34%
Professional services	18,544.38	12,916.74	-43.57%	131,388.86	155,000.00	15.23%
Miscellaneous supplies	26,617.57	15,400.00	-72.84%	214,044.64	184,800.00	-15.83%
Postage and courier service	9,166.98	3,666.63	-150.01%	34,097.84	44,000.00	22.50%
Equipment lease	1,213.90	2,333.37	47.98%	23,513.61	28,000.00	16.02%
Other fees and expenses	72,450.24	7,008.37	-933.77%	175,811.43	84,100.00	-109.05%
Community relations	21,933.84	27,166.63	19.26%	246,327.82	326,000.00	24.44%
Office supplies	885.49	3,416.74	74.08%	21,437.39	41,000.00	47.71%
Insurance	6,680.77	8,249.89	19.02%	83,329.84	99,000.00	15.83%
Travel, meals, and training	13,749.17	2,083.37	-559.95%	38,905.56	25,000.00	-55.62%
	<u>2,148,366.83</u>	<u>2,102,189.85</u>	<u>-2.20%</u>	<u>27,832,008.53</u>	<u>27,438,116.00</u>	<u>-1.44%</u>
Operating inc. (loss) before depr.	1,071.06	239,805.04	-99.55%	1,969,373.38	1,956,883.00	0.64%
Depreciation	<u>351,002.91</u>	<u>185,083.37</u>	<u>-89.65%</u>	<u>2,386,915.91</u>	<u>2,221,000.00</u>	<u>-7.47%</u>
Operating income (loss)	<u>(349,931.85)</u>	<u>54,721.67</u>	<u>-739.48%</u>	<u>(417,542.53)</u>	<u>(264,117.00)</u>	<u>-58.09%</u>
Nonoperating expense:						
Interest expense		<u>6,166.63</u>	<u>100.00%</u>		<u>74,000.00</u>	<u>100.00%</u>

EMSA
EMSA Eastern Division
For the Twelve Months Ending June 30, 2014

	Month of June			For the 12 Months Ended June		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$6,166.63	100.00%		\$74,000.00	100.00%
Nonoperating income - interest income	425.25	416.63	2.07%	1,990.62	5,000.00	-60.19%
Net income (loss)	<u>(349,506.60)</u>	<u>48,971.67</u>	<u>813.69%</u>	<u>(415,551.91)</u>	<u>(333,117.00)</u>	<u>-24.75%</u>

EMSA Western
EMSA Western Division
For the Twelve Months Ending June 30, 2014

	Month of June			For the 12 Months Ended June		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,584,200.00	\$8,043,750.00	-5.71%	\$92,780,400.00	\$96,525,000.00	-3.88%
Non-emergency base rate	212,616.92	114,642.50	85.46%	2,672,064.32	1,375,710.00	94.23%
Mileage	449,301.00	496,918.00	-9.58%	6,129,704.00	5,974,286.00	2.60%
Special events	5,825.00	10,500.00	-44.52%	128,441.25	126,000.00	1.94%
Subscription membership	15,692.38	13,333.37	17.69%	154,611.78	160,000.00	-3.37%
Other revenue	7,377.15		0.00%	66,854.18		0.00%
	<u>8,275,012.45</u>	<u>8,679,143.87</u>	<u>-4.66%</u>	<u>101,932,075.53</u>	<u>104,160,996.00</u>	<u>-2.14%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,382,041.47	6,312,500.00	-1.10%	72,886,929.00	75,750,000.00	3.78%
Collection fees and expenses	45,596.72	37,500.00	-21.59%	524,316.48	450,000.00	-16.51%
	<u>6,427,638.19</u>	<u>6,350,000.00</u>	<u>-1.22%</u>	<u>73,411,245.48</u>	<u>76,200,000.00</u>	<u>3.66%</u>
Net patient service revenue	<u>1,847,374.26</u>	<u>2,329,143.87</u>	<u>-20.68%</u>	<u>28,520,830.05</u>	<u>27,960,996.00</u>	<u>2.00%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,081,555.53	2,091,620.00	0.48%	26,378,371.30	27,403,000.00	3.74%
Employee compensation & benefits	189,984.59	153,109.50	-24.08%	1,689,536.56	1,837,314.00	8.04%
Medical supplies	11,349.44	1,666.63	-580.98%	327,880.86	270,000.00	-21.44%
Building rent, utilities and maintenance	97,657.09	52,541.74	-85.87%	780,215.75	630,500.00	-23.75%
Equipment maintenance	72,133.66	55,125.11	-30.85%	578,816.45	661,500.00	12.50%
TotalCare campaign	1,106.96	1,250.00	11.44%	11,149.31	15,000.00	25.67%
Quality assurance fees	34,377.25	34,416.63	0.11%	412,527.00	413,000.00	0.11%
Telephone	46,294.02	44,583.37	-3.84%	551,677.86	535,000.00	-3.12%
Professional services	21,808.98	13,816.63	-57.85%	143,654.34	165,800.00	13.36%
Miscellaneous supplies	23,981.35	15,800.00	-51.78%	188,382.99	189,600.00	0.64%
Postage and courier service	10,449.62	3,833.26	-172.60%	37,360.15	46,000.00	18.78%
Equipment lease	332.31	666.63	50.15%	3,204.83	8,000.00	59.94%
Other fees and expenses	35,422.80	32,316.74	-9.61%	333,811.55	387,800.00	13.92%
Community relations	6,580.21	5,833.37	-12.80%	55,958.48	70,000.00	20.06%
Office supplies	1,576.40	3,416.74	53.86%	22,227.75	41,000.00	45.79%
Insurance	5,284.22	6,750.11	21.72%	67,266.91	81,000.00	16.95%
Travel, meals, and training	16,214.38	2,333.37	-594.89%	41,466.83	28,000.00	-48.10%
	<u>2,656,108.81</u>	<u>2,519,079.83</u>	<u>-5.44%</u>	<u>31,623,508.92</u>	<u>32,782,514.00</u>	<u>3.54%</u>
Operating inc. (loss) before depr.	(808,734.55)	(189,935.96)	-325.79%	(3,102,678.87)	(4,821,518.00)	35.65%
Depreciation	<u>306,235.31</u>	<u>156,166.63</u>	<u>-96.10%</u>	<u>2,024,061.31</u>	<u>1,874,000.00</u>	<u>-8.01%</u>
Operating income (loss)	<u>(1,114,969.86)</u>	<u>(346,102.59)</u>	<u>-222.15%</u>	<u>(5,126,740.18)</u>	<u>(6,695,518.00)</u>	<u>23.43%</u>
Nonoperating expense:						
Interest expense	<u>355.00</u>	<u>1,000.00</u>	<u>64.50%</u>	<u>18,076.27</u>	<u>12,000.00</u>	<u>-50.64%</u>

EMSA Western
EMSA Western Division
For the Twelve Months Ending June 30, 2014

	Month of June			For the 12 Months Ended June		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	<u>\$355.00</u>	<u>\$1,000.00</u>	<u>64.50%</u>	<u>\$18,076.27</u>	<u>\$12,000.00</u>	<u>-50.64%</u>
Nonoperating income - interest income	<u>189.02</u>		<u>0.00%</u>	<u>1,426.49</u>		<u>0.00%</u>
Net income (loss)	<u><u>(1,115,135.84)</u></u>	<u><u>(347,102.59)</u></u>	<u><u>-221.27%</u></u>	<u><u>(5,143,389.96)</u></u>	<u><u>(6,707,518.00)</u></u>	<u><u>23.32%</u></u>

EMSA
EMSA Combined
For the Twelve Months Ending June 30, 2014

	<u>2014</u>	<u>2013</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$42,875.61	(\$1,310,871.26)
Petty cash	1,200.00	1,200.00
Invested cash	<u>4,686,565.85</u>	<u>4,835,944.64</u>
	4,730,641.46	3,526,273.38
Patient accounts receivable:		
Patient accounts receivable	28,860,497.27	23,095,307.77
Receivables in collection	<u>42,484,140.19</u>	<u>41,137,140.19</u>
	71,344,637.46	64,232,447.96
Less allowance for contractual allowances and bad debts	<u>57,344,291.00</u>	<u>50,446,291.00</u>
Net patient accounts receivable	<u>14,000,346.46</u>	<u>13,786,156.96</u>
Other receivables:		
Due from contractor	288,006.84	1,357,751.31
Due from collection agency	12,918.75	40,288.12
Other miscellaneous receivables	<u>580,342.82</u>	<u>1,458,164.16</u>
	<u>881,268.41</u>	<u>2,856,203.59</u>
Other current assets:		
Prepaid assets	<u>514,661.05</u>	<u>444,369.13</u>
	<u>514,661.05</u>	<u>444,369.13</u>
Total current assets	<u>20,126,917.38</u>	<u>20,613,003.06</u>
Property and equipment:		
Communication equipment	6,359,404.80	5,971,034.85
Buildings and leasehold improvements	3,746,529.66	3,711,390.66
Ambulances	12,171,267.94	10,179,769.89
Data processing equipment	7,087,400.05	6,962,010.41
On-board equipment	6,454,680.94	5,745,503.06
Office furniture and equipment	1,311,802.63	1,214,750.31
Miscellaneous other equipment	1,156,094.25	1,129,726.08
Land	64,200.00	64,200.00
Transportation equipment	395,337.24	361,737.24
Prepaid assets	89,722.35	
Capital Lease	<u>739,910.29</u>	<u>739,910.29</u>
	39,576,350.15	36,080,032.79
Less accumulated depreciation	<u>29,716,718.32</u>	<u>25,305,741.10</u>
Net property and equipment	9,859,631.83	10,774,291.69
Other assets	<u>24,194.50</u>	<u>12,960.00</u>
Total assets	<u><u>30,010,743.71</u></u>	<u><u>31,400,254.75</u></u>

EMSA
EMSA Combined
For the Twelve Months Ending June 30, 2014

	<u>2014</u>	<u>2013</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,317,971.92	\$1,692,291.80
Due to contractor	7,596,719.99	9,364,103.23
Due to Quality Assurance Fund	338,022.34	273,537.35
Accrued retirement	270,033.66	232,440.18
Accrued salaries and wages	309,513.93	240,825.59
Current installments of long-term debt		340,000.00
Deferred revenue	<u>9,783.41</u>	<u>72,023.99</u>
Total current liabilities	9,842,045.25	12,215,222.14
Other liabilities	<u>21,752.22</u>	<u>394,378.22</u>
Total liabilities	<u>9,863,797.47</u>	<u>12,609,600.36</u>
Division capital:		
Contributed capital	68,567,765.52	61,652,531.80
Retained earnings (deficit)	(42,861,877.41)	(30,758,685.64)
Current year earnings (loss)	<u>(5,558,941.87)</u>	<u>(12,103,191.77)</u>
Total division capital	<u>20,146,946.24</u>	<u>18,790,654.39</u>
Total liabilities & division capital	<u><u>30,010,743.71</u></u>	<u><u>31,400,254.75</u></u>

EMSA
EMSA Eastern Division
For the Twelve Months Ending June 30, 2014

	<u>2014</u>	<u>2013</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$295,173.11)	(\$1,460,435.53)
Petty cash	600.00	600.00
Invested cash	<u>3,016,696.37</u>	<u>3,174,928.57</u>
	2,722,123.26	1,715,093.04
Patient accounts receivable:		
Patient accounts receivable	13,438,561.91	10,141,309.18
Receivables in collection	<u>19,629,999.82</u>	<u>18,573,999.82</u>
	33,068,561.73	28,715,309.00
Less allowance for contractual allowances and bad debts	<u>26,838,710.00</u>	<u>22,756,710.00</u>
Net patient accounts receivable	<u>6,229,851.73</u>	<u>5,958,599.00</u>
Other receivables:		
Due from contractor	288,006.84	1,357,751.31
Due from collection agency	15,252.93	6,862.23
Other miscellaneous receivables	<u>573,852.90</u>	<u>1,006,367.61</u>
	<u>877,112.67</u>	<u>2,370,981.15</u>
Other current assets:		
Prepaid assets	<u>293,154.06</u>	<u>321,903.63</u>
	<u>293,154.06</u>	<u>321,903.63</u>
Total current assets	<u>10,122,241.72</u>	<u>10,366,576.82</u>
Property and equipment:		
Communication equipment	3,065,473.88	2,966,409.22
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	7,262,608.82	5,580,372.23
Data processing equipment	3,703,850.46	3,642,715.89
On-board equipment	3,282,818.51	2,778,224.12
Office furniture and equipment	576,212.75	576,212.75
Miscellaneous other equipment	594,932.65	582,920.45
Land	64,200.00	64,200.00
Transportation equipment	318,414.80	284,814.80
Prepaid assets	89,722.35	
Capital Lease	<u>338,087.66</u>	<u>338,087.66</u>
	22,515,816.13	20,033,451.37
Less accumulated depreciation	<u>16,326,288.44</u>	<u>13,939,372.53</u>
Net property and equipment	6,189,527.69	6,094,078.84
Other assets	<u>16,057.97</u>	<u>10,698.65</u>
Total assets	<u><u>16,327,827.38</u></u>	<u><u>16,471,354.31</u></u>

EMSA
EMSA Eastern Division
For the Twelve Months Ending June 30, 2014

	<u>2014</u>	<u>2013</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,729,717.77	\$1,053,292.50
Due to contractor	3,464,178.83	4,169,863.10
Due to Quality Assurance Fund	338,022.34	273,537.35
Accrued retirement	144,487.36	122,764.19
Accrued salaries and wages	150,124.41	117,190.21
Deferred revenue	<u>8,971.42</u>	<u>72,023.99</u>
Total current liabilities	5,835,502.13	5,808,671.34
Other liabilities	<u>21,752.22</u>	<u>200,071.65</u>
Total liabilities	<u>5,857,254.35</u>	<u>6,008,742.99</u>
Division capital:		
Contributed capital	6,364,377.23	5,940,863.61
Retained earnings (deficit)	4,521,747.71	7,923,273.81
Current year earnings (loss)	<u>(415,551.91)</u>	<u>(3,401,526.10)</u>
Total division capital	<u>10,470,573.03</u>	<u>10,462,611.32</u>
Total liabilities & division capital	<u><u>16,327,827.38</u></u>	<u><u>16,471,354.31</u></u>

EMSA Western
EMSA Western Division
For the Twelve Months Ending June 30, 2014

	<u>2014</u>	<u>2013</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$338,048.72	\$149,564.27
Petty cash	600.00	600.00
Invested cash	<u>1,669,869.48</u>	<u>1,661,016.07</u>
	2,008,518.20	1,811,180.34
Patient accounts receivable:		
Patient accounts receivable	15,421,935.36	12,953,998.59
Receivables in collection	<u>22,854,140.37</u>	<u>22,563,140.37</u>
	38,276,075.73	35,517,138.96
Less allowance for contractual allowances and bad debts	<u>30,505,581.00</u>	<u>27,689,581.00</u>
Net patient accounts receivable	<u>7,770,494.73</u>	<u>7,827,557.96</u>
Other receivables:		
Due from collection agency	(2,334.18)	33,425.89
Other miscellaneous receivables	<u>6,489.92</u>	<u>451,796.55</u>
	<u>4,155.74</u>	<u>485,222.44</u>
Other current assets:		
Prepaid assets	<u>221,506.99</u>	<u>122,465.50</u>
	<u>221,506.99</u>	<u>122,465.50</u>
Total current assets	<u>10,004,675.66</u>	<u>10,246,426.24</u>
Property and equipment:		
Communication equipment	3,293,930.92	3,004,625.63
Buildings and leasehold improvements	527,035.41	491,896.41
Ambulances	4,908,659.12	4,599,397.66
Data processing equipment	3,383,549.59	3,319,294.52
On-board equipment	3,171,862.43	2,967,278.94
Office furniture and equipment	735,589.88	638,537.56
Miscellaneous other equipment	561,161.60	546,805.63
Transportation equipment	76,922.44	76,922.44
Capital Lease	<u>401,822.63</u>	<u>401,822.63</u>
	17,060,534.02	16,046,581.42
Less accumulated depreciation	<u>13,390,429.88</u>	<u>11,366,368.57</u>
Net property and equipment	3,670,104.14	4,680,212.85
Other assets	<u>8,136.53</u>	<u>2,261.35</u>
Total assets	<u><u>13,682,916.33</u></u>	<u><u>14,928,900.44</u></u>

EMSA Western
EMSA Western Division
For the Twelve Months Ending June 30, 2014

	<u>2014</u>	<u>2013</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	(\$411,745.85)	\$638,999.30
Due to contractor	4,132,541.16	5,194,240.13
Accrued retirement	125,546.30	109,675.99
Accrued salaries and wages	159,389.52	123,635.38
Current installments of long-term debt		340,000.00
Deferred revenue	<u>811.99</u>	
Total current liabilities	4,006,543.12	6,406,550.80
Other liabilities		<u>194,306.57</u>
Total liabilities	<u>4,006,543.12</u>	<u>6,600,857.37</u>
Division capital:		
Contributed capital	62,203,388.29	55,711,668.19
Retained earnings (deficit)	(47,383,625.12)	(38,681,959.45)
Current year earnings (loss)	<u>(5,143,389.96)</u>	<u>(8,701,665.67)</u>
Total division capital	<u>9,676,373.21</u>	<u>8,328,043.07</u>
Total liabilities & division capital	<u><u>13,682,916.33</u></u>	<u><u>14,928,900.44</u></u>

EMSA
Cash Rollforward
Year Ending June 30, 2014

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2013	\$ 2,354,092	\$ 2,354,092	-	1,172,181	1,172,181	-	3,526,273	3,526,273	-
Net revenue collected	23,861,000	24,000,000	(139,000)	28,663,000	27,850,000	813,000	52,524,000	51,850,000	674,000
Utility bill receipts	5,566,000	6,200,000	(634,000)				5,566,000	6,200,000	(634,000)
TotalCare proceeds	32,250	80,000	(47,750)	157,570	161,000	(3,430)	189,820	241,000	(51,180)
Payment to contractor	(23,504,823)	(23,200,000)	(304,823)	(27,790,999)	(28,100,000)	309,001	(51,295,822)	(51,300,000)	4,178
Operating expenses/changes in WC	(4,174,454)	(4,938,000)	763,546	(5,397,516)	(5,351,000)	(46,516)	(9,571,970)	(10,289,000)	717,030
Capital expenditures	(2,734,104)	(2,876,000)	141,896	(2,542,370)	(2,727,000)	184,630	(5,276,474)	(5,603,000)	326,526
Net debt proceeds/(reduction)		(167,000)	167,000	(280,000)	(279,000)	(1,000)	(280,000)	(446,000)	166,000
Interest/other income	948	6,000	(5,052)	368		368	1,316	6,000	(4,684)
Other	696,990 (2)	694,000	2,990	8,441,818 (1)	8,441,818	-	9,138,808	9,135,818	2,990
Balance at June 30, 2014	<u>2,097,899</u>	<u>2,153,092</u>	<u>(55,193)</u>	<u>2,424,052</u>	<u>1,167,999</u>	<u>1,256,053</u>	<u>4,521,951</u>	<u>3,321,091</u>	<u>1,200,860</u>

(1) 23,543 - '13 Other Western Subsidy
916,654 '14 Edmond Subsidy
970,590 '14 Other Western Subsidy
6,531,031- '14 Oklahoma City Subsidy
8,441,818

(2) 696,990 - '13 Other Eastern Subsidy

West - Cash	2,008,518
A/R	415,534
Net	<u><u>2,424,052</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Twelve Months Ended 6/30/14

Eastern Division

Net Income (loss)		(415,552)
Add: Depreciation	2,386,915	
Increase in allowance for doubtful accounts	4,082,000	
Decrease in deferred revenue	(63,053)	<u>6,405,862</u>
Changes in working capital:		
Increase in patient receivables	(4,353,253)	
Decrease in other receivables	1,493,868	
Decrease in other assets	23,394	
Decrease in accounts payable	(143,094)	
Increase in accrued liabilities	54,657	<u>(2,924,428)</u>
Net Property Additions:		(2,482,365)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		423,513
Change in cash and cash equivalents:		<u><u>1,007,030</u></u>
Cash balance @6/30/13		1,715,093
Cash balance @6/30/14		2,722,123
Change in cash		<u><u>1,007,030</u></u>

EMSA
Statement of Cash Flows
Twelve Months Ended 6/30/14

Western Division

Net income (loss)		(5,143,390)
Add: Depreciation	2,024,061	
Increase in allowance for doubtful accounts	2,816,000	
Increase in deferred revenue	812	<u>4,840,873</u>
Changes in working capital:		
Increase in patient receivables	(2,758,937)	
Decrease in other receivables	481,066	
Increase in other assets	(104,914)	
Decrease in accounts payable	(2,306,751)	
Increase in accrued liabilities	51,624	<u>(4,637,912)</u>
Net Property (Additions)/Dispositions		(1,013,953)
Debt Service/Loan proceeds		(340,000)
Contributed Capital		6,491,720
Change in cash and cash equivalents:		<u><u>197,338</u></u>
Cash balance @6/30/13		1,811,180
Cash balance @6/30/14		2,008,518
Change in cash		<u><u>197,338</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2014**

Through June

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2014 Ambulances (eight)</i>			
Replacement units	1,290,000	1,199,570	90,430
New units	300,000	308,306	(8,306)
OMD replacement vehicle		33,600	(33,600)
Repairs	25,000	172,362	(147,362)
Miscellaneous	20,000		20,000
On board equipment:			
Power cot enhancement	644,000	242,781	401,219
First responder equipment	25,000		25,000
Equipment for new units	128,000	131,454	(3,454)
Stair chairs	80,000	84,447	(4,447)
Ventilators		97,375	(97,375)
Miscellaneous	30,000		30,000
CAD and radio equipment:			
Base station upgrade	75,000	38,662	36,338
Mobile data terminals	110,000		110,000
Equipment for new units	19,000	17,031	1,969
Voice recording system upgrade		17,449	(17,449)
CAD for EMSA and TFD (previous year)	1,428,000	1,516,340	(88,340)
Building expenses:			
Garage	15,000		15,000
Building expansion	2,500,000	76,948	2,423,052
Miscellaneous	40,000	12,012	27,988
Computer equipment:			
Billing/CAD system hardware	10,000	14,261	(4,261)
Web site development	15,000	3,676	11,324
Miscellaneous	50,000	11,532	38,468
TOTAL	6,804,000	3,977,806	2,826,194
Less previous year item and expense incurred previous year	1,428,000	1,243,702	
Current year expenditures	5,376,000	2,734,104	
Less previous year item incurred current year		272,638	
Current year budget	5,376,000	2,461,466	2,914,534

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2014**

Through June

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2014 Ambulances (ten)</i>				
Replacement units	1,613,000	1,144,320	234,000	234,680
New units	300,000	304,504		(4,504)
Repairs	25,000		75,262	(50,262)
Miscellaneous	20,000		880	19,120
On board equipment:				
Equipment for new units	128,000		146,645	(18,645)
Ventilators	90,000	89,884	(7,468)	7,584
Stair chairs	96,000	100,868		(4,868)
Radio replacement			53,423	(53,423)
Miscellaneous	37,000		16,000	21,000
CAD and radio equipment:				
Equipment for new units	15,000		17,862	(2,862)
Base station upgrade	40,000		28,047	11,953
Mobile data terminals	150,000			150,000
Voice recording system upgrade			16,709	(16,709)
Radio infrastructure (NG911)	163,000		136,376	26,624
Building expenses:				
Office furniture	72,000		97,053	(25,053)
Common use vehicle	35,000			35,000
Security enhancement			23,139	(23,139)
Miscellaneous	44,000		14,356	29,644
Computer equipment:				
Web site development	10,000		4,713	5,287
Billing/CAD system hardware	20,000		16,317	3,683
Server upgrade	30,000		15,078	14,922
Miscellaneous	50,000		14,402	35,598
TOTAL	2,938,000	1,639,576	902,794	395,630

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2014

Eastern Division

	<u>Jul-13</u>	<u>Aug-13</u>	<u>Sep-13</u>	<u>Oct-13</u>	<u>Nov-13</u>	<u>Dec-13</u>	<u>Jan-14</u>	<u>Feb-14</u>	<u>Mar-14</u>	<u>Apr-14</u>	<u>May-14</u>	<u>Jun-14</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>															
Emergency	5,174	5,367	4,985	4,984	4,578	5,154	5,466	4,866	5,215	4,959	5,122	4,881	60,751	58,977	62,000
Non-emergency	654	679	688	695	751	752	829	778	802	754	720	734	8,836	9,012	9,000
Total	5,828	6,046	5,673	5,679	5,329	5,906	6,295	5,644	6,017	5,713	5,842	5,615	69,587	67,989	71,000
Unit hours	15,702	15,911	15,456	15,848	16,999	17,382	16,789	15,545	16,910	15,901	16,321	13,720	192,484	178,255	
% of total system hours	46.8%	46.6%	46.5%	46.9%	50.2%	50.3%	51.1%	51.6%	47.9%	46.5%	46.9%	43.5%	47.9%	48.0%	47.0%
<i>Gross revenue by payor:</i>															
Medicare	42%	41%	42%	43%	44%	45%	44%	45%	45%	44%	43%	44%	43%	43%	
Medicaid	19%	19%	20%	19%	18%	18%	18%	18%	18%	18%	18%	18%	18%	18%	
Private insurance	15%	15%	12%	11%	10%	1%	13%	13%	12%	12%	13%	12%	12%	13%	
Uninsured and other	24%	25%	26%	27%	28%	36%	25%	24%	25%	26%	26%	26%	27%	26%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	43.3%	30.8%	35.4%	58.5%	48.3%	46.9%	40.8%	47.2%	55.3%	49.4%	47.5%	47.0%	46.4%	55.5%	50.7%
<i>Net income (loss)</i>	\$ 200,499	\$ 108,820	\$ (591,231)	\$ (144,857)	\$ (40,835)	\$ 64,340	\$ 411,706	\$ 48,885	\$ (153,480)	\$ 81,818	\$ (51,709)	\$ (349,507)	\$ (415,551)	\$ (3,401,524)	\$ (333,117)
<i>Days in A/R</i>	58.0	70.1	67.3	75.6	74.6	71.6	68.2	69.9	75.0	75.2	82.4	87.3	N/A	74.0	
<i>Past due A/R</i>	\$ 2,175,000	\$ 2,248,000	\$ 2,319,000	\$ 2,447,000	\$ 2,383,000	\$ 2,361,000	\$ 2,407,000	\$ 2,666,000	\$ 2,880,000	\$ 3,219,000	\$ 3,702,000	\$ 4,166,000	N/A	\$ 2,513,000	
<i>Current ratio</i>	1.88	2.02	2.04	2.05	2.08	2.19	1.90	2.07	2.00	1.86	1.78	1.73	N/A	1.78	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2014

Western Division

	<u>Jul-13</u>	<u>Aug-13</u>	<u>Sep-13</u>	<u>Oct-13</u>	<u>Nov-13</u>	<u>Dec-13</u>	<u>Jan-14</u>	<u>Feb-14</u>	<u>Mar-14</u>	<u>Apr-14</u>	<u>May-14</u>	<u>Jun-14</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>															
Emergency	6,071	6,278	6,060	5,826	5,502	5,903	6,078	5,681	6,012	5,801	6,072	5,887	71,171	72,304	74,250
Non-emergency	314	533	492	482	444	515	580	471	492	492	551	482	5,848	3,693	3,500
Total	6,385	6,811	6,552	6,308	5,946	6,418	6,658	6,152	6,504	6,293	6,623	6,369	77,019	75,997	77,750
Unit hours	20,052	20,440	19,886	20,107	18,986	19,393	17,877	16,565	18,406	18,324	18,465	17,831	226,332	220,019	
% of total system hours	53.2%	53.4%	53.5%	53.1%	49.8%	49.7%	48.9%	48.4%	52.1%	53.5%	53.1%	55.2%	52.0%	52.1%	53.0%
<i>% of gross revenue by payor:</i>															
Medicare	42%	42%	43%	44%	44%	46%	46%	46%	45%	43%	44%	43%	44%	43%	
Medicaid	16%	17%	17%	17%	17%	16%	16%	18%	17%	16%	17%	16%	17%	16%	
Private insurance	15%	15%	13%	11%	10%	14%	14%	13%	14%	14%	14%	14%	13%	15%	
Uninsured and other	27%	26%	27%	28%	29%	24%	24%	23%	24%	27%	25%	27%	26%	26%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	52.0%	31.8%	43.2%	61.3%	50.2%	48.4%	49.9%	50.8%	60.7%	51.0%	48.3%	44.5%	49.7%	54.1%	50.7%
<i>Net income (loss)</i>	\$ (1,205,787)	\$ (881,316)	\$ (903,354)	\$ (640,148)	\$ (297,618)	\$ (3,316)	\$ 267,714	\$ (252,550)	\$ (350,646)	\$ 181,229	\$ 57,539	\$ (1,115,136)	\$ (5,143,389)	\$ (8,701,667)	\$ (6,707,518)
<i>Days in A/R</i>	58.7	73.1	69.6	80.5	76.5	78.4	75.9	73.5	77.6	73.6	79.3	87.4	N/A	77.0	
<i>Past due A/R</i>	\$ 2,803,000	\$ 3,167,000	\$ 2,906,000	\$ 3,149,000	\$ 2,500,000	\$ 3,031,000	\$ 2,969,000	\$ 3,303,000	\$ 3,636,000	\$ 3,956,000	\$ 4,000,000	\$ 4,725,000	N/A	\$ 3,235,000	
<i>Current ratio</i>	1.45	1.40	1.48	1.45	1.57	1.91	2.03	2.14	2.38	2.65	2.63	2.50	N/A	1.60	

EMSA Eastern Division
Transports and Requests for Service
Fiscal Year Ending June 30, 2014

[illegible]

EMSA Western Division
Transports and Requests for Service
Fiscal Year Ending June 30, 2014

[illegible]

KEY: AMR P+ TFD MCB EMSA

OVER \$10K

<u>Vendor Name</u>	<u>Document Number</u>	<u>Document Date</u>	<u>Document Amount</u>	<u>Comment1</u>
Aaron Fence Co.	74085	7/14/2014	\$665	Building Maintenance
Absolute Data Shredding	74086	7/14/2014	\$400	Shredding
Absolute Data Shredding	74167	7/30/2014	\$250	Shredding
Absolute Data Shredding	74256	8/19/2014	\$145	Shredding
Adam Paluka	74046	6/30/2014	\$84	Employee Expense Reimbursement
Adam Paluka	74053	7/3/2014	\$174	Employee Expense Reimbursement
Adam Paluka	74157	7/21/2014	\$44	Employee Expense Reimbursement
Adam Paluka	74244	8/8/2014	\$44	Employee Expense Reimbursement
Adam Paluka	74324	8/21/2014	\$185	Employee Expense Reimbursement
Advanced Systems Group	74087	7/14/2014	\$3,300	Software Support
Advanced Systems Group	74168	7/30/2014	\$9,750	Software Support
AICPA	Z000002079	8/19/2014	\$235	Misc Dues
AIRGAS USA LLC	74071	7/8/2014	\$8,000	AMR - Medical Supplies
AIRGAS USA LLC	74227	8/4/2014	\$4,827	AMR - Medical Supplies
Ala Carte Courier Service, Inc	74088	7/14/2014	\$1,298	Courier Service
Ala Carte Courier Service, Inc	74257	8/19/2014	\$1,154	Courier Service
Alko Enterprises, Inc	74076	7/9/2014	\$70	Medical Supplies
Alko Enterprises, Inc	74229	8/4/2014	\$2,354	Medical Supplies
Allied Waste Services #060	Z000002036	7/14/2014	\$1,627	Utilities
Allied Waste Services #060	Z000002080	8/19/2014	\$1,624	Utilities
All-Kill Pest Control	74089	7/14/2014	\$126	Building Maintenance
All-Kill Pest Control	74258	8/19/2014	\$126	Building Maintenance
American Checked	74090	7/14/2014	\$80	Employee Background Checks
American Express	74026	6/25/2014	\$19,269	Corporate Cards
American Fire & Safety Co Inc.	74260	8/19/2014	\$49	Building Maintenance
American Waste Control	Z000002037	7/14/2014	\$403	Utilities
American Waste Control	Z000002081	8/19/2014	\$403	Utilities
Amos Electrical & Mechanical, Inc.	74092	7/14/2014	\$95	Building Maintenance
Amos Electrical & Mechanical, Inc.	74170	7/30/2014	\$689	Building Maintenance
Amos Electrical & Mechanical, Inc.	74261	8/19/2014	\$146	Building Maintenance

Angela Walker	74249	8/14/2014	\$128	Employee Reimbursement
Arrow Machinery Co	74262	8/19/2014	\$268	Building Services
Association of Central Ok Govn	74255	8/19/2014	\$27,519	OKC 911 Service Agreement
AT&T	74233	8/4/2014	\$20,690	Communications
AT&T Advertising & Publishing	74093	7/14/2014	\$486	Yellow Pages
AT&T Advertising & Publishing	Z000002082	8/19/2014	\$486	Yellow Pages
AT&T Interstate Dedicated Private Line Service	74094	7/14/2014	\$3,545	Communications
AT&T Interstate Dedicated Private Line Service	Z000002061	7/30/2014	\$680	Communications
AT&T Interstate Dedicated Private Line Service	Z000002074	8/4/2014	\$3,518	Communications
AT&T Interstate Dedicated Private Line Service	Z000002083	8/19/2014	\$1,714	Communications
AT&T Long Distance	74096	7/14/2014	\$5,805	Communications
AT&T Long Distance	Z000002075	8/4/2014	\$6,859	Communications
AT&T Long Distance	Z000002084	8/19/2014	\$19	Communications
AT&T Mobility	Z000002062	7/30/2014	\$2,473	Wireless Communications
AT&T Mobility	Z000002085	8/19/2014	\$2,299	Wireless Communications
att	74095	7/14/2014	\$46,339	Communications
att	Z000002063	7/30/2014	\$52,046	Communications
att	Z000002076	8/4/2014	\$21,609	Communications
Automatic Fire Control, Inc.	Z000002064	7/30/2014	\$315	Building Maintenance
Aztec Systems	Z000002038	7/14/2014	\$725	Professional Services
Aztec Systems	Z000002086	8/19/2014	\$72	Professional Services
B. D. Eddie Enterprises	74030	6/26/2014	\$35,265	Rent
B. D. Eddie Enterprises	74234	8/4/2014	\$26,436	Rent
Barker Specialty AMR/EMSC Punchout	74060	7/8/2014	\$1,920	AMR - Medical Supplies
Barker Specialty AMR/EMSC Punchout	74217	8/4/2014	\$79	AMR - Medical Supplies
Bearcom Punchout	74224	8/4/2014	\$2,018	AMR - Medical Supplies
Bixby Chamber of Commerce	74018	6/18/2014	\$30	Dues
Bixby Chamber of Commerce	74098	7/14/2014	\$497	Dues
Bixby Public Works Authority	74099	7/14/2014	\$24	Utilities
Bixby Public Works Authority	74264	8/19/2014	\$25	Utilities
Black Ink Systems, LLC	74100	7/14/2014	\$17,607	Collection Service
Board of Regents of the University of Okla	74097	7/14/2014	\$54,461	OMD Dir Salary & Benefits
Board of Regents of the University of Okla	74263	8/19/2014	\$27,230	OMD Dir Salary & Benefits
Brookside Animal Hospital	74101	7/14/2014	\$255	Lansing Vet

Brookside Animal Hospital	74265	8/19/2014	\$414	Lansing Vet
Building & Earth Sciences	74102	7/14/2014	\$800	Building Additions
Carrie Morley	74075	7/9/2014	\$29	Employee Reimbursement
Carrie Morley	74165	7/29/2014	\$29	Employee Reimbursement
CDW Government, Inc.	74103	7/14/2014	\$1,582	Computer Supplies
CDW Government, Inc.	74171	7/30/2014	\$2,211	Computer Supplies
CDW Government, Inc.	74266	8/19/2014	\$3,560	Computer Supplies
Center Point Energy	74128	7/14/2014	\$764	Utilities
Center Point Energy	74193	7/30/2014	\$35	Utilities
Chantelle Hinds	74081	7/14/2014	\$51	Employee Travel Expenses
Chantelle Hinds	74253	8/19/2014	\$51	Employee Travel Expenses
City of Oklahoma City	74031	6/26/2014	\$409	Utilities
City of Oklahoma City	74107	7/14/2014	\$938	Utilities
City of Oklahoma City	74235	8/4/2014	\$3,068	Utilities
City of Tulsa	74032	6/26/2014	\$3,757	Utilities
City of Tulsa	74175	7/30/2014	\$3,145	Utilities
City of Tulsa	74270	8/19/2014	\$3,065	Utilities
Clean Sweep Janitorial	74172	7/30/2014	\$2,085	Janitorial Services
Clean Sweep Janitorial	74268	8/19/2014	\$2,085	Janitorial Services
Clifford Power Systems, Inc.	Z000002039	7/14/2014	\$517	Computer Supplies
Compsource Oklahoma	74049	7/1/2014	\$3,115	Workers Comp
Compsource Oklahoma	74163	7/29/2014	\$3,079	Workers Comp
Cook's Appliance Service	74104	7/14/2014	\$379	Building Services
Cook's Appliance Service	74267	8/19/2014	\$125	Building Services
Cox	Z000002040	7/14/2014	\$5,368	Internet
Cox	Z000002077	8/4/2014	\$6,624	Internet
Cox	Z000002087	8/19/2014	\$2,571	Internet
Cox Communication Tulsa	Z000002041	7/14/2014	\$7,746	Internet
Cox Communication Tulsa	Z000002078	8/4/2014	\$9,457	Internet
Cox Communication Tulsa	Z000002088	8/19/2014	\$16,712	Internet
CPI Office Products	Z000002042	7/14/2014	\$11,565	Office Supplies/Toner/Janitor
CPI Office Products	Z000002089	8/19/2014	\$12,724	Office Supplies/Toner/Janitor
CSI Communications, LLC	74106	7/14/2014	\$2,447	Website
CSI Communications, LLC	74174	7/30/2014	\$518	Website

David Howerton	74051	7/1/2014	\$65	MCB - Reimburse
David Howerton	74213	8/1/2014	\$65	MCB - Reimburse
Davoco LLC	74108	7/14/2014	\$1,588	Computer Supplies
Dinorah Rivera-Lake	74052	7/1/2014	\$38	MCB - Reimburse
Dinorah Rivera-Lake	74250	8/14/2014	\$58	MCB - Reimburse
Domino Equipment Co.	Z000002043	7/14/2014	\$291	Medical Supplies
Donohue Commercial Service	74109	7/14/2014	\$2,006	Building Maintenance
Donohue Commercial Service	74271	8/19/2014	\$2,006	Building Maintenance
ELSEVIER	Z000002090	8/19/2014	\$591	Subscriptions
Emdeon Business Services	74033	6/26/2014	\$2,553	Medicaid Inquiry
Emdeon Business Services	74176	7/30/2014	\$2,407	Medicaid Inquiry
Emdeon Business Services	74272	8/19/2014	\$2,298	Medicaid Inquiry
Emergency Medical Service Plus	74110	7/14/2014	\$200	Mutual Aid
Emergency Medical Service Plus	74177	7/30/2014	\$496	Mutual Aid
Empire Truck Rebuilders, Inc	74273	8/19/2014	\$2,859	P+ - Vehicle Maintenance
Federal Express Corporation	74111	7/14/2014	\$150	Express Mail
Federal Express Corporation	74178	7/30/2014	\$102	Express Mail
FERNO WASHINGTON INC	74218	8/4/2014	\$486	AMR - Medical Supplies
FMS, Inc.	74274	8/19/2014	\$20,885	Collections
FORD QUALITY FLEET CARE PROGRAM	74065	7/8/2014	\$75,761	AMR - Medical Supplies
Fritz Baily, Inc.	74179	7/30/2014	\$12,773	Architect Fees
Fritz Baily, Inc.	74275	8/19/2014	\$19,809	Architect Fees
Gerald Forsyth Plastering	74277	8/19/2014	\$800	Building Maint
Grainger Punchout	74058	7/8/2014	\$3,100	AMR - Medical Supplies
Grainger Punchout	74215	8/4/2014	\$6,636	AMR - Medical Supplies
Graybar Electric Company Inc	74113	7/14/2014	\$469	Telephone Supplies
Graybar Electric Company Inc	74278	8/19/2014	\$155	Telephone Supplies
Gresh, Frank	74021	6/20/2014	\$55	Employee Reimbursement
GTP Acquisition Partners LLC	74112	7/14/2014	\$623	Tower Rentals
GTP Acquisition Partners LLC	74236	8/4/2014	\$673	Tower Rentals
Henry Schein Inc.	Z000002034	7/8/2014	\$7,587	Medical Supplies
Henry Schein Inc.	Z000002091	8/19/2014	\$11,000	Medical Supplies
HP Engineering, Inc	74279	8/19/2014	\$1,070	Comp Supplies
Hyatt Place OKC NW	74019	6/18/2014	\$248	Travel Reimburse

Hyatt Regency Tulsa	74173	7/30/2014	\$836	Travel Reimburse
Hyatt Regency Tulsa	74269	8/19/2014	\$457	Travel Reimburse
IMPACT INSTRUMENTATION INC	74061	7/8/2014	\$5,040	AMR - Medical Supplies
IMPACT INSTRUMENTATION INC	74219	8/4/2014	\$6,696	AMR - Medical Supplies
Impact Instrumentation Inc	Z000002044	7/14/2014	\$150	Medical Supplies
Impact Instrumentation Inc	Z000002092	8/19/2014	\$86	Medical Supplies
Imperial Coffee Service, Inc.	Z000002045	7/14/2014	\$854	Coffee
Imperial Coffee Service, Inc.	Z000002093	8/19/2014	\$1,539	Coffee
Insperity Expense Management	74116	7/14/2014	\$280	Expense Report Software
Insperity Expense Management	74281	8/19/2014	\$280	Expense Report Software
Integrity Signs & Graphics	74182	7/30/2014	\$1,100	MCB - Vehicle Badges
Iron Mountain OSDP	74034	6/26/2014	\$1,078	Offsite Storage
Iron Mountain OSDP	74183	7/30/2014	\$989	Offsite Storage
James Shirley Mgt Consultants	74184	7/30/2014	\$3,150	Professional Services
Jamil Rahman	74243	8/7/2014	\$14,200	MCB - Professional Services
January Transport, Inc.	74117	7/14/2014	\$375	Misc Supplies
Jeff Goodloe, M.D.	74180	7/30/2014	\$266	MCB - Reimburse
Jeff Goodloe, M.D.	74252	8/19/2014	\$416	MCB - Reimburse
Jenifer Spencer	74156	7/21/2014	\$128	employee reimbursement
Jim Knight Design	74118	7/14/2014	\$658	Community Relations
Jim Knight Design	74282	8/19/2014	\$1,062	Community Relations
Johnson, Tracy L	74082	7/14/2014	\$150	Travel Reimburse
Johnson, Tracy L	74245	8/8/2014	\$188	Travel Reimburse
Kelli Bruer	74022	6/20/2014	\$52	Employee Reimbursement
Kelli Bruer	74158	7/21/2014	\$34	Employee Reimbursement
Kim McDorman	74080	7/9/2014	\$347	Employee Reimbursement
KTUL Television Inc.	74283	8/19/2014	\$805	Tower Rental
Laerdal Medical Punchout	74028	6/26/2014	\$345	AMR - Medical Supplies
Laerdal Medical Punchout	74062	7/8/2014	\$703	AMR - Medical Supplies
Lambrusco's	74122	7/14/2014	\$256	Lunch Meeting
Lambrusco's	74285	8/19/2014	\$230	Lunch Meeting
Lands' End Business Outfitters	74123	7/14/2014	\$101	Uniforms
Landscape Partners	Z000002046	7/14/2014	\$196	Lawn Maintenance
Landscape Partners	Z000002065	7/30/2014	\$354	Lawn Maintenance

Landscape Partners	Z000002094	8/19/2014	\$387	Lawn Maintenance
Language Line Service	74036	6/26/2014	\$100	Patient Support Services
Language Line Service	74186	7/30/2014	\$100	Patient Support Services
Language Line Service	74286	8/19/2014	\$100	Patient Support Services
Leadership Tulsa	74119	7/14/2014	\$90	dues
Legal Shield	74120	7/14/2014	\$114	Employee Benefits
LexisNexis Risk Data Management Inc	74035	6/26/2014	\$1,502	Patient Service
LexisNexis Risk Data Management Inc	74185	7/30/2014	\$324	Patient Service
LexisNexis Risk Data Management Inc	74211	8/1/2014	\$1,858	Patient Service
Littlefield	74121	7/14/2014	\$2,500	Community Relations
Littlefield	74284	8/19/2014	\$16,132	Community Relations
Managed Outsource Solutions	74125	7/14/2014	\$581	Transcription Services
Managed Outsource Solutions	74190	7/30/2014	\$183	Transcription Services
Managed Outsource Solutions	74290	8/19/2014	\$332	Transcription Services
Marrs Electric	74287	8/19/2014	\$1,650	Building Maintenance
Masimo Americas Inc.	Z000002095	8/19/2014	\$88	MEdical Supplies
McAnallen, Duffy	74054	7/3/2014	\$183	MCB - Reimburse
McKesson Medical Punchout	74070	7/8/2014	\$189,388	AMR - Medical Supplies
McKesson Medical Punchout	74226	8/4/2014	\$262,520	AMR - Medical Supplies
Melanie Key	74083	7/14/2014	\$99	Internet Reimburse
Melanie Key	74248	8/14/2014	\$99	Internet Reimburse
Metro Monitor	74124	7/14/2014	\$165	Media Monitoring
Metro Monitor	74187	7/30/2014	\$165	Media Monitoring
Metro Monitor	74288	8/19/2014	\$165	Media Monitoring
Metroplex Electric	Z000002047	7/14/2014	\$24,485	Building Maintenance
Metroplex Electric	Z000002096	8/19/2014	\$15,164	Building Maintenance
Midcon Recovery Solutions	74188	7/30/2014	\$562	Misc Supplies
Midwest Decorating Co., Inc.	74020	6/19/2014	\$1,257	Tulsa State Fair
Midwest Laundry Group	74289	8/19/2014	\$570	Building Maintenance
Midwest Regional Medical Center	74189	7/30/2014	\$2,419	Mutual Aid
Mike Duncan	74161	7/25/2014	\$1,000	Community Relations
Moore Medical	Z000002048	7/14/2014	\$9,716	TFD - Medical Supplies
Motorola, Inc.	Z000002049	7/14/2014	\$8,526	Maintenance Communications
Motorola, Inc.	Z000002066	7/30/2014	\$31,701	Maintenance Communications

Motorola, Inc.	Z000002097	8/19/2014	\$19,148	Maintenance Communications
Mullin Plumbing, Inc	Z000002050	7/14/2014	\$590	Building Maintenance
Mullin Plumbing, Inc	Z000002067	7/30/2014	\$98	Building Maintenance
Mullin Plumbing, Inc	Z000002098	8/19/2014	\$447	Building Maintenance
Mullin Plumbing, Inc.	Z000002071	8/4/2014	\$462	Building Maintenance
Net Solutions	74126	7/14/2014	\$6,000	Network Support
Net Solutions	74292	8/19/2014	\$6,000	Network Support
North Texas Tollway Authority	74191	7/30/2014	\$14	Tollway
North Texas Tollway Authority	74291	8/19/2014	\$10	Tollway
Office Butler	74127	7/14/2014	\$12,000	Janitorial
Office Depot Punchout	74063	7/8/2014	\$1,569	AMR - Medical Supplies
Office Depot Punchout	74220	8/4/2014	\$1,942	AMR - Medical Supplies
OG&E	74037	6/26/2014	\$8,958	Utilities
OG&E	74237	8/4/2014	\$4,985	Utilities
Ok Natural Gas	74038	6/26/2014	\$871	Utilities
Ok Natural Gas	74238	8/4/2014	\$111	Utilities
OKC Autoworks	74293	8/19/2014	\$3,990	Ambulance Maintenance
Okla Employment Security Comm	74192	7/30/2014	\$1,902	Unemployment
Oklahoma Tax Commission	74153	7/15/2014	\$115	dues
OOSI Leasing - One Source	74048	7/1/2014	\$937	Leased Printers
OOSI Leasing - One Source	74164	7/29/2014	\$937	Leased Printers
Orkin Exterminating Company	Z000002051	7/14/2014	\$3	Building Maintenance
Orkin Exterminating Company	Z000002068	7/30/2014	\$209	Building Maintenance
Orkin Exterminating Company	Z000002099	8/19/2014	\$120	Building Maintenance
OTE International Holdings	74129	7/14/2014	\$3,285	Ambulance Maintenance
OTE International Holdings	74294	8/19/2014	\$3,285	Ambulance Maintenance
Owens Trash Service	74295	8/19/2014	\$36	Utilities
Owens Waste, Inc.	74105	7/14/2014	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	74066	7/8/2014	\$11,132	AMR - Medical Supplies
PACIFIC BIOMEDICAL EQUIPMENT INC	74222	8/4/2014	\$15,307	AMR - Medical Supplies
Packco Inc	74078	7/9/2014	\$743	AMR - Medical Supplies
Packco Inc	74231	8/4/2014	\$1,846	AMR - Medical Supplies
Page Storage & van Lines, Inc	74130	7/14/2014	\$707	Storage
Page Storage & van Lines, Inc	74296	8/19/2014	\$670	Storage

Pamela Hollie	74160	7/24/2014	\$298	Employee Reimbursement	
PCM PUNCHOUT	74072	7/8/2014	\$3,101	AMR - Medical Supplies	
PCS Mobile	74194	7/30/2014	\$3,433	Computer Supplies	
PCS Mobile	74297	8/19/2014	\$8,400	Computer Supplies	
PennWell	74131	7/14/2014	\$2,175	subscriptions	
Petty Cash	74045	6/30/2014	\$207	Petty Cash Reimburse	
Petty Cash	74154	7/15/2014	\$128	Petty Cash Reimburse	
Petty Cash	74155	7/15/2014	\$800	Petty Cash Reimburse	
Petty Cash	74209	7/31/2014	\$186	Petty Cash Reimburse	
Petty Cash	74251	8/18/2014	\$257	Petty Cash Reimburse	
PHILIPS HEALTHCARE	74069	7/8/2014	\$273		
PHYSIO CONTROL INC	74068	7/8/2014	\$14,018	AMR - Medical Supplies	
PHYSIO CONTROL INC	74225	8/4/2014	\$48,495	AMR - Medical Supplies	
Pitney Bowes	74195	7/30/2014	\$588	Postage	
Pitney Bowes Purchase Power	74039	6/26/2014	\$1,946	Postage	
Pitney Bowes Purchase Power	74132	7/14/2014	\$16,299	Postage	
Professional Research Consultants Inc	74133	7/14/2014	\$3,325	Community Relations	
PRSA, Tulsa Chapter	74055	7/7/2014	\$20		
Public Service Co of Oklahoma	74134	7/14/2014	\$6,284	Utilities	
Public Service Co of Oklahoma	74298	8/19/2014	\$6,466	Utilities	
Puckett, Ruth	74040	6/26/2014	\$5,416	Rent	
Puckett, Ruth	74239	8/4/2014	\$5,416	Rent	
Ranette Lauinger	74084	7/14/2014	\$50	Employee Reimbursement	
Ranette Lauinger	74323	8/21/2014	\$50	Employee Reimbursement	
Real Time Translations	74299	8/19/2014	\$20	Patient Support Services	
Resource One Administrators	74300	8/19/2014	\$613	FSA Admin Fee	
Revenue Management Solutions	74197	7/30/2014	\$2,140	Patient Account Services	
Ricoh USA Inc	Z000002100	8/19/2014	\$300	Imaging Service	
Riggs, Abney, Neal, Turpen	74041	6/26/2014	\$14,256	Attorney Fees	\$2500 MCB
Riggs, Abney, Neal, Turpen	74196	7/30/2014	\$7,908	Attorney Fees	\$500 MCB
Riggs, Abney, Neal, Turpen	74301	8/19/2014	\$4,369	Attorney Fees	
Rogers Safe and Lock	Z000002072	8/4/2014	\$24	AMR - Building Maintenance	
Roxanne Hurry	74074	7/9/2014	\$71	Employee Reimbursement	
Safety Materials Installation For Law Enforcement Services	74198	7/30/2014	\$434	Computer Supplies	

Schnake Turnbo and Assoc. Inc.	74199	7/30/2014	\$3,500	Community Relations
Schnake Turnbo and Assoc. Inc.	74212	8/1/2014	\$5,150	Community Relations
Schnake Turnbo and Assoc. Inc.	74302	8/19/2014	\$3,500	Community Relations
School Outfitters	74303	8/19/2014	\$1,154	Computer Supplies
Scott Rice Company	Z000002101	8/19/2014	\$687	Office Furniture
Scott's Printing & Copying	Z000002035	7/8/2014	\$546	Printing
Scott's Printing & Copying	Z000002052	7/14/2014	\$313	Printing
Secure Medical Records Transfer Network	74200	7/30/2014	\$3,083	Software Support
Secure Medical Records Transfer Network	74304	8/19/2014	\$3,083	Software Support
Sherrie Snow	74016	6/17/2014	\$99	Internet Reimburse
Sherrie Snow	74210	7/31/2014	\$99	Internet Reimburse
Sherrie Snow	74247	8/14/2014	\$99	Internet Reimburse
SHI Freeform	74067	7/8/2014	\$1,244	AMR - Medical Supplies
SHI Freeform	74223	8/4/2014	\$149,136	AMR - Medical Supplies
Shredders, Inc.	74042	6/26/2014	\$78	Recycling
Sierra Wireless	74115	7/14/2014	\$265	Server Maintenance
SILENT PARTNER TECHNOLOGIES	74228	8/4/2014	\$10,000	AMR - Medical Supplies
Southeastern Emergency Equipment	Z000002053	7/14/2014	\$3,229	Medical Supplies
Southwest Tulsa Trophy	74136	7/14/2014	\$94	Community Relations
Special Ops	74079	7/9/2014	\$980	AMR - Uniforms
Stanley Convergent Security Solutions	74114	7/14/2014	\$11,280	Security
Stanley Convergent Security Solutions	74181	7/30/2014	\$1,347	Security
Stanley Convergent Security Solutions	74280	8/19/2014	\$4,994	Security
Stericycle, Inc.	74306	8/19/2014	\$3,369	Medical Disposal
Stericycle, Inc.	Z000002033	6/26/2014	\$3,369	Medical Disposal
Stericycle, Inc.	Z000002069	7/30/2014	\$3,369	Medical Disposal
Stows Office Furniture	74135	7/14/2014	\$3,024	Office Furn
Stows Office Furniture	74201	7/30/2014	\$3,004	Office Furn
Stows Office Furniture	74305	8/19/2014	\$3,514	Office Furn
STRYKER SALES CORP	74064	7/8/2014	\$8,066	AMR - Medical Supplies
Stryker Sales Corporation	Z000002054	7/14/2014	\$1,873	Medical Supplies
Synergy DataCom	Z000002055	7/14/2014	\$2,145	Computer Supplies
Synergy DataCom	Z000002102	8/19/2014	\$18	Computer Supplies
Tactical Medical Solutions	74137	7/14/2014	\$324	TFD - Medical Supplies

Tammy Appleby	74047	6/30/2014	\$194	MCB - Reimburse
Tammy Appleby	74166	7/30/2014	\$93	MCB - Reimburse
Technical Programming Services, Inc.	74138	7/14/2014	\$2,155	Community Relations
Technical Programming Services, Inc.	74202	7/30/2014	\$31,178	Community Relations
Technical Programming Services, Inc.	74307	8/19/2014	\$6,356	Community Relations
The University of OK Health Sciences Center	74143	7/14/2014	\$55	Dues
The University of OK Health Sciences Center	74314	8/19/2014	\$55	Dues
Thomas Emergency Medical Solutions	74139	7/14/2014	\$9,063	Medical Supplies
Thomas Emergency Medical Solutions	74308	8/19/2014	\$6,846	Medical Supplies
Tonis Flowers & Gifts	74310	8/19/2014	\$59	Misc
Total Radio, Inc.	Z000002056	7/14/2014	\$909	Communications
Total Radio, Inc.	Z000002070	7/30/2014	\$392	Communications
Total Radio, Inc.	Z000002103	8/19/2014	\$5,172	Communications
TPSI	74027	6/25/2014	\$25,373	Community Relations
TPSI	74322	8/21/2014	\$3,646	Community Relations
Trinity Employment Specialists	74140	7/14/2014	\$2,158	Temp Employees
Trinity Employment Specialists	74311	8/19/2014	\$1,079	Temp Employees
TriZetto	74276	8/19/2014	\$219	Patient Support Services
True Digital Security	74141	7/14/2014	\$2,585	Network Security
True Digital Security	74312	8/19/2014	\$2,585	Network Security
TruGreen-LandCare	Z000002057	7/14/2014	\$2,257	Lawn Maintenance
TruGreen-LandCare	Z000002104	8/19/2014	\$8,646	Lawn Maintenance
Tulsa County Clerk	74017	6/17/2014	\$187	Liens
Tulsa County Clerk	74023	6/24/2014	\$136	Liens
Tulsa County Clerk	74050	7/1/2014	\$272	Liens
Tulsa County Clerk	74056	7/8/2014	\$170	Liens
Tulsa County Clerk	74152	7/15/2014	\$289	Liens
Tulsa County Clerk	74159	7/22/2014	\$204	Liens
Tulsa County Clerk	74162	7/29/2014	\$272	Liens
Tulsa County Clerk	74242	8/5/2014	\$170	Liens
Tulsa County Clerk	74246	8/12/2014	\$204	Liens
Tulsa County Clerk	74254	8/19/2014	\$187	Liens
Tulsa Overhead Door, LLC	Z000002073	8/4/2014	\$608	Building Maintenance
Tulsa Press Club	74309	8/19/2014	\$18	Dues

Tulsa World	74203	7/30/2014	\$46	Subscription/Ads
U.S. Cellular	74144	7/14/2014	\$335	Tower Rental
U.S. Cellular	74240	8/4/2014	\$335	Tower Rental
United Ford	Z000002058	7/14/2014	\$12,799	Ambulance Maintenance
United Ford	Z000002105	8/19/2014	\$25,998	Ambulance Maintenance
United Mechanical	74142	7/14/2014	\$1,816	Building Maintenance
United Mechanical	74204	7/30/2014	\$329	Building Maintenance
United Mechanical	74313	8/19/2014	\$2,553	Building Maintenance
US Dept Health & Human Services	74145	7/14/2014	\$26	Dues
Vehicle Washing Systems Inc	74146	7/14/2014	\$420	Building Maintenance
Verizon Wireless	74205	7/30/2014	\$13,109	Wireless Communications
Verizon Wireless	74315	8/19/2014	\$12,636	Wireless Communications
VF IMAGEWEAR Punchout	74057	7/8/2014	\$3,458	AMR - Medical Supplies
VF IMAGEWEAR Punchout	74214	8/4/2014	\$8,124	AMR - Medical Supplies
Vicki Lacy	74024	6/24/2014	\$276	Employee Reimbursement
Vicki Lacy	74025	6/24/2014	\$199	Employee Reimbursement
VIDACARE CORP	74059	7/8/2014	\$12,943	AMR - Medical Supplies
VIDACARE CORP	74216	8/4/2014	\$16,200	AMR - Medical Supplies
Video Reality	74147	7/14/2014	\$16,597	Training Supplies
Waste Management of America	Z000002059	7/14/2014	\$30	Recycling
Weather Affirmation, L.L.C.	74150	7/14/2014	\$350	Weather Notification
Weather Affirmation, L.L.C.	74319	8/19/2014	\$350	Weather Notification
Wegener Human Resource Grp	74317	8/19/2014	\$2,213	Temp Employees
Werfel & Werfel, PLLC	74316	8/19/2014	\$3,500	Medicare Consulting
Windstream	74148	7/14/2014	\$148	Communications
Windstream	74206	7/30/2014	\$116	Communications
Windstream	74318	8/19/2014	\$67	Communications
Works & Lentz, Inc.	74043	6/26/2014	\$2,123	Collections
Works & Lentz, Inc.	74149	7/14/2014	\$1,527	Collections
Xtivia	74207	7/30/2014	\$4,429	Maintenance SQL
Xtivia	74320	8/19/2014	\$4,429	Maintenance SQL
Yale 31	74044	6/26/2014	\$550	Rent
Yale 31	74241	8/4/2014	\$550	Rent
Zirmed	74151	7/14/2014	\$10,042	Patient Billing

Zirmed	74208	7/30/2014	\$9,649	Patient Billing
ZOLL Data Systems	Z000002060	7/14/2014	\$8,333	Patient Support Services
ZOLL Data Systems	Z000002106	8/19/2014	\$8,733	Patient Support Services