

## MEMORANDUM

Date: May 22, 2013

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – April 2013**

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Attached you will find financial statements for April 2013. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

### ***Highlights***

On a year-to-date basis, the Eastern Division had a net loss of \$1,607 thousand compared to a budgeted loss of \$1,278 thousand, and the Western Division had a net loss of \$6,272 thousand compared to a budgeted net loss of \$7,633 thousand.

There is no net interdivisional payable/receivable as of 4/30/13.

### **Combined Balance Sheets**

Following is a discussion of significant assets and liabilities at April 30, 2013, and how the balances have changed from the prior year.

#### *Other Miscellaneous Receivables*

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies.

#### *Due to Contractor*

The due to contractor balance represents our liability to Paramedics Plus for April and March services. This balance usually includes two months of contractor billings.

#### *Deferred Revenue*

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized and the contractor's gain sharing amount that has not been credited against the expense account.

### **Income Statements**

Following is a discussion of operating revenues and expenses that vary significantly from budget.

#### *Patient Service Revenue*

Eastern division gross revenue exceeds budget by \$1,588 thousand (2.2%) and Western exceeds budget by \$3,076 thousand (3.8%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2013. The Eastern Division had 678 more emergency transports than budgeted (1.4%); non-emergency transports were 119 less than budget (1.5%). The Western Division emergency transports were more than budget by 1,590 (2.7%) and non-emergencies were 1,416 more than budget (116%).

The financial statements are being significantly impacted by the difference between the unit hour cost sharing percentages that were budgeted and those realized to date. YTD the East percentage is 2.1% higher and the West 2.1% lower than budget. The YTD impact on contractor costs is approximately \$855,000 and \$115,000 on other allocated costs. The percentage rates have trended closer to budget as the year has progressed and are expected to settle in the 47/53 percent range for the remainder of the year.

The year-to-date collection rate is 55% for the Eastern Division compared to a budget of 48% and an actual for fiscal 2012 of 59%. The year-to-date collection rate is 54% for the Western Division compared to a budget of 46% and an actual for fiscal 2011 of 58%. The positive collection rate for the East is misleading as even though it is in excess of budget, actual cash receipts are below budget. The collection rate is calculated as actual cash receipts divided by potential cash receipts. The estimate of potential cash receipts was overstated.

cc: Stephen Williamson – EMSA  
Angela Lehman - EMSA  
Mike Albright – EMSA

Drew Rees – Tulsa City Council  
Steve Wagner – City of Tulsa  
Doug Dowler – City of Oklahoma City

EMSA  
EMSA Combined  
For the Ten Months Ending April 30, 2013

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$13,758,400.00	\$13,841,426.67	-0.60%	\$141,729,100.00	\$138,840,572.70	2.08%
Non-emergency base rate	398,310.76	323,058.58	23.29%	4,134,421.47	3,230,585.80	27.98%
Mileage	667,296.00	645,170.00	3.43%	6,770,817.00	6,492,061.00	4.29%
Special events	20,000.00	17,208.34	16.22%	201,543.75	172,083.40	17.12%
Subscription membership	25,154.77	22,083.34	13.91%	207,820.85	220,833.40	-5.89%
Other revenue	1,228,426.48	400,000.00	207.11%	4,576,918.90	4,000,000.00	14.42%
	16,097,588.01	15,248,946.93	5.57%	157,620,621.97	152,956,136.30	3.05%
Deductions from revenue:						
Contractual allowances and bad debts	10,763,524.48	10,683,333.33	-0.75%	110,131,178.33	106,833,333.30	-3.09%
Collection fees and expenses	115,196.67	66,666.66	-72.80%	758,573.54	666,666.60	-13.79%
	10,878,721.15	10,749,999.99	-1.20%	110,889,751.87	107,499,999.90	-3.15%
Net patient service revenue	5,218,866.86	4,498,946.94	16.00%	46,730,870.10	45,456,136.40	2.80%
Operating expenses other than depreciation:						
Ambulance contract expense	4,193,642.62	4,134,005.25	-1.44%	42,036,200.95	41,340,052.50	-1.68%
Employee compensation & benefits	277,387.10	271,689.00	-2.10%	2,783,176.66	2,716,890.00	-2.44%
Medical supplies	232,818.79	133,275.00	-74.69%	1,522,228.66	1,332,750.00	-14.22%
Building rent, utilities and maintenance	61,584.42	72,325.00	14.85%	687,167.74	723,250.00	4.99%
Equipment maintenance	73,888.93	111,416.66	33.68%	1,053,895.26	1,114,166.60	5.41%
TotalCare campaign	3,090.29	3,583.33	13.76%	27,428.80	35,833.30	23.45%
Quality assurance fees	63,274.08	63,266.67	-0.01%	632,740.80	632,666.70	-0.01%
Telephone	87,984.20	65,000.00	-35.36%	767,943.83	650,000.00	-18.15%
Professional services	23,187.86	38,108.34	39.15%	370,431.94	381,083.40	2.80%
Miscellaneous supplies	21,911.24	28,950.01	24.31%	305,688.04	289,500.10	-5.59%
Postage and courier service	1,164.69	6,183.32	81.16%	65,555.52	61,833.20	-6.02%
Equipment lease	1,452.18	5,583.33	73.99%	86,431.96	55,833.30	-54.80%
Other fees and expenses	35,421.67	99,874.99	64.53%	385,185.56	998,749.90	61.43%
Community relations	17,657.23	36,499.99	51.62%	305,279.65	364,999.90	16.36%
Office supplies	5,389.20	4,333.33	-24.37%	35,793.41	43,333.30	17.40%
Insurance	14,257.10	11,874.99	-20.06%	118,070.97	118,749.90	0.57%
Travel, meals, and training	6,515.96	7,166.68	9.08%	43,371.66	71,666.80	39.48%
	5,120,627.56	5,093,135.89	-0.54%	51,226,591.41	50,931,358.90	-0.58%
Operating inc. (loss) before depr.	98,239.30	(594,188.95)	116.53%	(4,495,721.31)	(5,475,222.50)	17.89%
Depreciation	336,416.66	336,416.67	0.00%	3,364,166.60	3,364,166.70	0.00%
Operating income (loss)	(238,177.36)	(930,605.62)	74.41%	(7,859,887.91)	(8,839,389.20)	11.08%
Nonoperating expense:						
Interest expense		8,333.34	100.00%	25,266.35	83,333.40	69.68%

EMSA  
EMSA Combined  
For the Ten Months Ending April 30, 2013

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$8,333.34	100.00%	\$25,266.35	\$83,333.40	69.68%
Nonoperating income - interest income	447.94	1,166.67	-61.61%	6,403.33	11,666.70	-45.11%
Net income (loss)	<u>(237,729.42)</u>	<u>(937,772.29)</u>	<u>74.65%</u>	<u>(7,878,750.93)</u>	<u>(8,911,055.90)</u>	<u>11.58%</u>

EMSA  
EMSA Combined  
For the Ten Months Ending April 30, 2013

	<u>2013</u>	<u>2012</u>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$709,792.18)	(\$585,264.89)
Petty cash	1,200.00	1,200.00
Invested cash	<u>5,272,830.59</u>	<u>3,622,376.94</u>
	4,564,238.41	3,038,312.05
Patient accounts receivable:		
Patient accounts receivable	22,612,922.88	23,014,235.95
Receivables in collection	<u>37,791,140.19</u>	<u>26,233,999.68</u>
	60,404,063.07	49,248,235.63
Less allowance for contractual allowances and bad debts	<u>46,762,291.00</u>	<u>35,212,291.00</u>
Net patient accounts receivable	<u>13,641,772.07</u>	<u>14,035,944.63</u>
Other receivables:		
Due from contractor	776,687.84	339,729.56
Due from collection agency	(3,162.04)	28,099.16
Other miscellaneous receivables	<u>1,219,525.35</u>	<u>2,720,795.97</u>
	<u>1,993,051.15</u>	<u>3,088,624.69</u>
Other current assets:		
Prepaid assets	372,963.07	309,557.97
Other, principally funds held by trustee	<u>(103,254.91)</u>	<u>108,124.19</u>
	<u>269,708.16</u>	<u>417,682.16</u>
Total current assets	<u>20,468,769.79</u>	<u>20,580,563.53</u>
Property and equipment:		
Communication equipment	5,789,890.81	5,601,647.42
Buildings and leasehold improvements	3,649,488.81	3,433,230.62
Ambulances	9,965,032.41	6,930,446.53
Data processing equipment	6,585,439.91	7,091,601.65
On-board equipment	5,280,737.72	5,189,593.04
Office furniture and equipment	1,203,417.85	1,029,128.51
Miscellaneous other equipment	1,103,008.09	1,096,255.48
Land	64,200.00	64,200.00
Transportation equipment	361,737.24	385,027.24
Prepaid assets	1,201,681.54	4,288,426.10
Capital Lease	<u>739,910.29</u>	<u>739,910.29</u>
	35,944,544.67	35,849,466.88
Less accumulated depreciation	<u>23,903,302.23</u>	<u>21,141,383.11</u>
Net property and equipment	12,041,242.44	14,708,083.77
Other assets	<u>12,960.00</u>	<u>12,960.00</u>
Total assets	32,522,972.23	35,301,607.30

EMSA  
EMSA Combined  
For the Ten Months Ending April 30, 2013

	<u>2013</u>	<u>2012</u>
<b>Liabilities and Division Capital</b>		
Current liabilities:		
Accounts payable and accrued liabilities	\$381,670.47	\$210,277.05
Due to contractor	9,024,035.30	8,764,280.48
Due to Quality Assurance Fund	190,538.22	62,232.66
Accrued retirement	221,035.89	216,707.33
Accrued salaries and wages	241,710.50	220,271.37
Current installments of long-term debt	410,000.00	620,000.00
Accrued interest payable	38.56	25.21
Deferred revenue	<u>588,719.84</u>	<u>1,188,866.51</u>
Total current liabilities	11,057,748.78	11,282,660.61
Other liabilities	<u>21,752.22</u>	<u>21,752.22</u>
Total liabilities	<u>11,079,501.00</u>	<u>11,304,412.83</u>
Division capital:		
Contributed capital	60,080,907.80	50,280,425.85
Retained earnings (deficit)	(30,758,685.64)	(19,978,190.64)
Current year earnings (loss)	<u>(7,878,750.93)</u>	<u>(6,305,040.74)</u>
Total division capital	<u>21,443,471.23</u>	<u>23,997,194.47</u>
Total liabilities & division capital	<u><u>32,522,972.23</u></u>	<u><u>35,301,607.30</u></u>

EMSA  
EMSA Eastern Division  
For the Ten Months Ending April 30, 2013

	<u>2013</u>	<u>2012</u>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$954,078.14)	(\$1,008,210.70)
Petty cash	600.00	600.00
Invested cash	<u>3,285,906.57</u>	<u>3,620,760.44</u>
	2,332,428.43	2,613,149.74
Patient accounts receivable:		
Patient accounts receivable	10,058,389.57	10,227,489.40
Receivables in collection	<u>16,888,999.82</u>	<u>11,301,999.82</u>
	26,947,389.39	21,529,489.22
Less allowance for contractual allowances and bad debts	<u>21,114,710.00</u>	<u>15,644,710.00</u>
Net patient accounts receivable	<u>5,832,679.39</u>	<u>5,884,779.22</u>
Other receivables:		
Due from contractor	776,687.84	339,729.56
Due from collection agency	(4,288.98)	13,541.47
Other miscellaneous receivables	<u>1,185,193.00</u>	<u>2,720,775.80</u>
	<u>1,957,591.86</u>	<u>3,074,046.83</u>
Other current assets:		
Prepaid assets	193,559.00	138,006.08
Other, principally funds held by trustee	<u>(206,717.86)</u>	<u>65,447.42</u>
	<u>(13,158.86)</u>	<u>203,453.50</u>
Total current assets	<u>10,109,540.82</u>	<u>11,775,429.29</u>
Property and equipment:		
Communication equipment	2,953,658.64	2,865,692.53
Buildings and leasehold improvements	3,175,960.00	2,959,701.81
Ambulances	5,443,669.86	3,958,396.00
Data processing equipment	3,460,784.94	3,715,274.18
On-board equipment	2,670,234.36	2,498,518.77
Office furniture and equipment	569,064.65	406,696.43
Miscellaneous other equipment	571,621.50	565,304.89
Land	64,200.00	64,200.00
Transportation equipment	284,814.80	308,104.80
Prepaid assets	463,509.37	2,367,489.97
Capital Lease	<u>338,087.66</u>	<u>338,087.66</u>
	19,995,605.78	20,047,467.04
Less accumulated depreciation	<u>13,170,376.42</u>	<u>11,800,881.58</u>
Net property and equipment	6,825,229.36	8,246,585.46
Other assets	<u>10,698.65</u>	<u>10,698.65</u>
Total assets	16,945,468.83	20,032,713.40

EMSA  
EMSA Eastern Division  
For the Ten Months Ending April 30, 2013

	<u>2013</u>	<u>2012</u>
<b>Liabilities and Division Capital</b>		
Current liabilities:		
Accounts payable and accrued liabilities	\$269,879.90	(\$202,104.59)
Due to contractor	3,995,460.99	3,860,299.47
Due to Quality Assurance Fund	190,538.22	62,232.66
Accrued retirement	118,574.53	113,477.98
Accrued salaries and wages	113,737.88	105,894.38
Accrued interest payable	38.56	25.21
Deferred revenue	<u>102,140.71</u>	<u>354,865.65</u>
Total current liabilities	4,790,370.79	4,294,690.76
Other liabilities	<u>21,752.22</u>	<u>21,752.22</u>
Total liabilities	<u>4,812,123.01</u>	<u>4,316,442.98</u>
Division capital:		
Contributed capital	5,817,078.61	5,160,376.96
Retained earnings (deficit)	7,923,273.81	10,686,896.90
Current year earnings (loss)	<u>(1,607,006.60)</u>	<u>(131,003.44)</u>
Total division capital	<u>12,133,345.82</u>	<u>15,716,270.42</u>
Total liabilities & division capital	<u><u>16,945,468.83</u></u>	<u><u>20,032,713.40</u></u>



EMSA Western  
EMSA Western Division  
For the Ten Months Ending April 30, 2013

	<u>2013</u>	<u>2012</u>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$244,285.96	\$422,945.81
Petty cash	600.00	600.00
Invested cash	<u>1,986,924.02</u>	<u>1,616.50</u>
	2,231,809.98	425,162.31
Patient accounts receivable:		
Patient accounts receivable	12,554,533.31	12,786,746.55
Receivables in collection	<u>20,902,140.37</u>	<u>14,931,999.86</u>
	33,456,673.68	27,718,746.41
Less allowance for contractual allowances and bad debts	<u>25,647,581.00</u>	<u>19,567,581.00</u>
Net patient accounts receivable	<u>7,809,092.68</u>	<u>8,151,165.41</u>
Other receivables:		
Due from collection agency	1,126.94	14,557.69
Other miscellaneous receivables	<u>34,332.35</u>	<u>20.17</u>
	<u>35,459.29</u>	<u>14,577.86</u>
Other current assets:		
Prepaid assets	179,404.07	171,551.89
Other, principally funds held by trustee	<u>103,462.95</u>	<u>42,676.77</u>
	<u>282,867.02</u>	<u>214,228.66</u>
Total current assets	<u>10,359,228.97</u>	<u>8,805,134.24</u>
Property and equipment:		
Communication equipment	2,836,232.17	2,735,954.89
Buildings and leasehold improvements	473,528.81	473,528.81
Ambulances	4,521,362.55	2,972,050.53
Data processing equipment	3,124,654.97	3,376,327.47
On-board equipment	2,610,503.36	2,691,074.27
Office furniture and equipment	634,353.20	622,432.08
Miscellaneous other equipment	531,386.59	530,950.59
Transportation equipment	76,922.44	76,922.44
Prepaid assets	738,172.17	1,920,936.13
Capital Lease	<u>401,822.63</u>	<u>401,822.63</u>
	15,948,938.89	15,801,999.84
Less accumulated depreciation	<u>10,732,925.81</u>	<u>9,340,501.53</u>
Net property and equipment	5,216,013.08	6,461,498.31
Other assets	<u>2,261.35</u>	<u>2,261.35</u>
Total assets	<u><u>15,577,503.40</u></u>	<u><u>15,268,893.90</u></u>

EMSA Western  
EMSA Western Division  
For the Ten Months Ending April 30, 2013

	<u>2013</u>	<u>2012</u>
<b>Liabilities and Division Capital</b>		
Current liabilities:		
Accounts payable and accrued liabilities	\$111,790.57	\$412,381.64
Due to contractor	5,028,574.31	4,903,981.01
Accrued retirement	102,461.36	103,229.35
Accrued salaries and wages	127,972.62	114,376.99
Current installments of long-term debt	410,000.00	620,000.00
Deferred revenue	<u>486,579.13</u>	<u>834,000.86</u>
Total current liabilities	6,267,377.99	6,987,969.85
	<u>6,267,377.99</u>	<u>6,987,969.85</u>
Total liabilities	<u>6,267,377.99</u>	<u>6,987,969.85</u>
Division capital:		
Contributed capital	54,263,829.19	45,120,048.89
Retained earnings (deficit)	(38,681,959.45)	(30,665,087.54)
Current year earnings (loss)	<u>(6,271,744.33)</u>	<u>(6,174,037.30)</u>
Total division capital	<u>9,310,125.41</u>	<u>8,280,924.05</u>
Total liabilities & division capital	<u><u>15,577,503.40</u></u>	<u><u>15,268,893.90</u></u>

**EMSA**  
**Cash Rollforward**  
**Year Ending June 30, 2013**

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2010	\$ 2,437,276	\$ 2,437,276	-	502,031	502,031	-	2,939,307	2,939,307	-
Net revenue collected	19,388,000	20,164,167	(776,167)	22,151,000	21,827,132	323,868	41,539,000	41,991,299	(452,299)
Utility bill receipts	5,182,000	3,170,000	2,012,000				5,182,000	3,170,000	2,012,000
TotalCare proceeds	21,692	-	21,692	169,874	185,000	(15,126)	191,566	185,000	6,566
Payment to contractor	(19,084,755)	(18,118,400)	(966,355)	(22,819,838)	(23,198,948)	379,110	(41,904,593)	(41,317,348)	(587,245)
Operating expenses/changes in WC	(5,525,179)	(4,919,801)	(605,378)	(4,625,391)	(4,666,608)	41,217	(10,150,570)	(9,586,409)	(564,161)
Capital expenditures	(487,163)	(735,000)	247,837	(682,352)	(1,090,830)	408,478	(1,169,515)	(1,825,830)	656,315
Net debt proceeds/(reduction)		(222,068)	222,068	(210,000)	(210,000)	-	(210,000)	(432,068)	222,068
Interest/other income	3,542	11,670	(8,128)	901		901	4,443	(198,330)	202,773
Other	520,680 (2)	580,000	(59,320)	7,621,920 (1)	7,621,920	-	8,142,600	8,201,920	(59,320)
Balance at April 30, 2013	2,456,093	2,367,844	88,249	2,108,145	969,697	1,138,448	4,564,238	3,127,541	1,436,697

(1) 28,070 - '12 Other Western Subsidy  
757,818 - '13 Edmond Subsidy  
836,896 - '13 Other Western Subsidy  
5,999,136- '13 Oklahoma City Subsidy  
7,621,920

(2) 520,680 - '12 Other Eastern Subsidy

West - Cash	2,231,810
A/P	(123,665)
Net	<u><u>2,108,145</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA  
Statement of Cash Flows  
Ten Months Ended 4/30/13

Eastern Division

Net Income (loss)		(1,607,007)
Add: Depreciation	1,795,000	
Increase in allowance for doubtful accounts	5,300,000	
Increase in deferred revenue	31,573	<u>7,126,573</u>
Changes in working capital:		
Increase in patient receivables	(5,219,705)	
Decrease in other receivables	78,547	
Decrease in other assets	213,137	
Decrease in accounts payable	(304,469)	
Decrease in accrued liabilities	(7,569)	<u>(5,240,059)</u>
Net Property Additions:		(463,510)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		496,420
Change in cash and cash equivalents:		<u><u>312,417</u></u>
Cash balance @6/30/12		2,020,011
Cash balance @4/30/13		2,332,428
Change in cash		<u><u>312,417</u></u>

EMSA  
Statement of Cash Flows  
Ten Months Ended 4/30/13

Western Division

Net income (loss)		(6,271,744)
Add: Depreciation	1,569,167	
Increase in allowance for doubtful accounts	5,950,000	
Increase in deferred revenue	120,579	<u>7,639,746</u>
Changes in working capital:		
Increase in patient receivables	(6,557,541)	
Increase in other receivables	(33,820)	
Increase in other assets	(166,581)	
Increase in accounts payable	49,285	
Decrease in accrued liabilities	(14,045)	<u>(6,722,702)</u>
Net Property (Additions)/Dispositions		(738,172)
Debt Service/Loan proceeds		(210,000)
Contributed Capital		7,615,387
Change in cash and cash equivalents:		<u><u>1,312,515</u></u>
Cash balance @6/30/12		919,295
Cash balance @4/30/13		2,231,810
Change in cash		<u><u>1,312,515</u></u>

**EMSA Eastern Division  
Capital Expenditures Variance  
Year Ending June 30, 2013**

*Through April*

Description	Budget	Actual EMSA	Under (Over) Budget
<b>Ambulances</b>			
<i>2013 Ambulances (one)</i>			
New units	148,000	46,187	101,813
Support vehicle	35,000		35,000
Miscellaneous	100,000	77,246	22,754
<b>On board equipment:</b>			
Lifepack 15's	35,000		35,000
First responder equipment	100,000	24,261	75,739
Equipment for new units	64,000	34,332	29,668
Ventilators	110,000	71,355	38,645
Miscellaneous	29,000	11,271	17,729
<b>CAD and radio equipment:</b>			
Base station upgrade	50,000		50,000
Saber III portables	20,000		20,000
Equipment for new units	19,000		19,000
CAD licenses		37,406	
<b>Building expenses:</b>			
Office furniture	10,000	2,593	7,407
Security equipment	15,000		15,000
Building expansion	2,500,000		2,500,000
Parking lot repair		41,547	(41,547)
Replacement of office machines		48,360	(48,360)
Miscellaneous	39,000	12,815	26,185
<b>Computer equipment:</b>			
Server upgrade (network)	35,000	35,560	(560)
Accounting server upgrade	8,000		8,000
Web site development	15,000	3,225	11,775
Purchasing/AP upgrade		12,556	(12,556)
Miscellaneous	50,000	28,449	21,551
<b>TOTAL</b>	<b>3,382,000</b>	<b>487,163</b>	<b>2,932,243</b>

**EMSA Western Division  
Capital Expenditures Variance  
Year Ending June 30, 2013**

*Through April*

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
<b>Ambulances</b>				
<i>2013 Ambulances (one)</i>				
New units	148,000			148,000
Miscellaneous	100,000		64,765	35,235
<b>On board equipment:</b>				
Equipment for new units	64,000			64,000
Ventilators	275,000	325,064		(50,064)
Miscellaneous	36,000			36,000
<b>CAD and radio equipment:</b>				
Equipment for new units	15,000			15,000
Base station upgrade	40,000			40,000
Clinical computer pads	300,000			300,000
Radio infrastructure (NG911)	163,000		122,004	40,996
CAD licenses			41,089	(41,089)
<b>Building expenses:</b>				
Leasehold improvements	30,000			30,000
Generator fuel tank @ Walker			14,808	(14,808)
Replacement of office machines			37,535	(37,535)
Miscellaneous	43,000		18,850	24,150
<b>Computer equipment:</b>				
Web site development	15,000		1,865	13,135
Server upgrade	30,000		15,489	14,511
Purchasing/AP upgrade			12,884	(12,884)
Miscellaneous	50,000		27,999	22,001
<b>TOTAL</b>	1,309,000	325,064	357,288	626,648

**EMSA**  
Key Financial Indicators  
Fiscal Year Ending June 30, 2013

*Eastern Division*

	<u>Jul-12</u>	<u>Aug-12</u>	<u>Sep-12</u>	<u>Oct-12</u>	<u>Nov-12</u>	<u>Dec-12</u>	<u>Jan-13</u>	<u>Feb-13</u>	<u>Mar-13</u>	<u>Apr-13</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>													
Emergency	5,216	5,199	4,951	4,917	4,737	5,034	5,258	4,279	4,780	4,614	48,985	47,897	48,307
Non-emergency	798	803	702	779	757	728	838	765	732	724	7,626	8,327	7,745
Total	6,014	6,002	5,653	5,696	5,494	5,762	6,096	5,044	5,512	5,338	56,611	56,224	56,052
Unit hours	15,619	15,557	14,700	15,182	14,720	14,754	14,653	13,652	14,690	14,465	147,992	138,659	
% of total system hours	50.1%	49.4%	49.8%	49.0%	48.1%	47.1%	46.8%	47.9%	47.0%	46.3%	48.1%	46.2%	46.0%
<i>Gross revenue by payor:</i>													
Medicare	41%	41%	40%	41%	43%	43%	46%	45%	46%	43%	43%	43%	
Medicaid	19%	18%	19%	20%	19%	19%	17%	17%	16%	18%	18%	17%	
Private insurance	13%	12%	12%	13%	12%	12%	11%	12%	14%	14%	13%	15%	
Uninsured and other	27%	29%	29%	26%	26%	26%	25%	26%	24%	25%	26%	25%	
	100%	100%	100%	100%	100%	100%	99%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	46.3%	59.2%	46.8%	66.5%	46.1%	51.7%	53.0%	65.9%	55.8%	68.4%	55.3%	59.4%	48.0%
<i>Net income (loss)</i>	\$ 267,914	\$ 296,863	\$ (697,025)	\$ (643,376)	\$ (569,759)	\$ 411,875	\$ (651,980)	\$ (78,332)	\$ (474,262)	\$ 531,077	\$ (1,607,005)	\$ (131,003)	\$ (1,277,797)
<i>Days in A/R</i>	71.4	76.5	86.4	84.0	79.7	88.5	85.5	83.1	82.2	79.3	N/A	84.5	
<i>Past due A/R</i>	\$ 2,088,000	\$ 2,554,000	\$ 2,737,000	\$ 2,585,000	\$ 2,703,000	\$ 2,993,000	\$ 3,606,000	\$ 2,956,000	\$ 2,851,000	\$ 2,743,000	N/A	\$ 2,600,000	
<i>Current ratio</i>	2.29	2.08	2.08	2.07	1.88	1.95	1.79	1.84	1.94	2.11	N/A	2.75	



EMSA  
Key Financial Indicators  
Fiscal Year Ending June 30, 2013

Western Division

	<u>Jul-12</u>	<u>Aug-12</u>	<u>Sep-12</u>	<u>Oct-12</u>	<u>Nov-12</u>	<u>Dec-12</u>	<u>Jan-13</u>	<u>Feb-13</u>	<u>Mar-13</u>	<u>Apr-13</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>													
Emergency	6,058	6,086	5,871	5,976	5,795	6,253	6,424	5,488	6,011	6,012	59,974	57,716	58,384
Non-emergency	263	278	297	302	309	350	359	272	316	316	3,062	2,227	1,416
Total	6,321	6,364	6,168	6,278	6,104	6,603	6,783	5,760	6,327	6,328	63,036	59,943	59,800
Unit hours	18,111	18,126	16,935	17,972	18,017	18,789	18,831	16,810	18,773	18,876	181,240	182,803	
% of total system hours	49.9%	50.6%	50.2%	51.0%	51.9%	52.9%	53.2%	52.1%	53.0%	53.7%	51.9%	53.8%	54.0%
<i>% of gross revenue by payor:</i>													
Medicare	42%	40%	41%	41%	43%	44%	47%	45%	45%	43%	43%	43%	
Medicaid	16%	16%	16%	16%	18%	16%	15%	16%	16%	16%	16%	16%	
Private insurance	13%	15%	15%	14%	14%	13%	13%	15%	15%	15%	14%	15%	
Uninsured and other	29%	29%	28%	29%	25%	27%	25%	24%	24%	26%	27%	26%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	45.9%	51.5%	44.7%	55.1%	50.1%	49.3%	51.1%	66.7%	60.0%	65.5%	53.5%	58.1%	46.0%
<i>Net income (loss)</i>	\$ (429,428)	\$ (573,997)	\$ (614,099)	\$ (411,136)	\$ (887,675)	\$ (739,626)	\$ (546,317)	\$ (760,499)	\$ (540,162)	\$ (768,806)	\$ (6,271,745)	\$ (6,174,037)	\$ (7,633,259)
<i>Days in A/R</i>	71.2	77.2	83.8	81.5	85.3	88.4	89.4	84.4	81.6	78.0	N/A	90.2	
<i>Past due A/R</i>	\$ 2,514,000	\$ 3,129,000	\$ 3,251,000	\$ 3,177,000	\$ 3,254,000	\$ 3,676,000	\$ 4,180,000	\$ 3,591,000	\$ 3,459,000	\$ 3,440,000	N/A	\$ 3,171,000	
<i>Current ratio</i>	1.33	1.40	1.42	1.47	1.54	1.47	1.49	1.54	1.65	1.65	N/A	1.26	

*EMSA Eastern Division*  
Transports and Requests for Service  
Fiscal Year Ending June 30, 2013

[illegible]

*EMSA Western Division*  
Transports and Requests for Service  
Fiscal Year Ending June 30, 2013

[illegible]

EMSA  
Checks Written From 4/17 to 5/17

Vendor Name	Document Number	Document Date	Document Amount	Comment1	Payor
Accountemps	71697	4/30/2013	\$2,213	Temp Employees	EMSA
Active-Ice Inc	71643	4/18/2013	\$292	Medical Supplies	P+
Adam Hurry	71825	5/16/2013	\$124	Employee Expense Reimbursement	EMSA
Adam Paluka	71695	4/30/2013	\$10	Employee Expense Reimbursement	EMSA
Adam Paluka	71771	5/8/2013	\$139	Employee Expense Reimbursement	EMSA
Addison Group	71698	4/30/2013	\$805	Temp Employees	EMSA
Addison Group	71779	5/13/2013	\$805	Temp Employees	EMSA
Ala Carte Courier Service, Inc	71699	4/30/2013	\$611	Inter Company Mail	EMSA
Ala Carte Courier Service, Inc	71780	5/13/2013	\$605	Inter Company Mail	EMSA
Alan Kaiser	71642	4/17/2013	\$141	Employee Expense Reimbursement	EMSA
Alan Kaiser	71772	5/8/2013	\$192	Employee Expense Reimbursement	EMSA
Alko Enterprises, Inc	71644	4/18/2013	\$99,366	Medical Supplies	EMSA
Alko Enterprises, Inc	71677	4/29/2013	\$42,391	Medical Supplies	EMSA
Alko Enterprises, Inc	71700	4/30/2013	\$367	Medical Supplies	EMSA
Alko Enterprises, Inc	71781	5/13/2013	\$490	Medical Supplies	EMSA
Allied Towing	71645	4/18/2013	\$500	Towing Service for Units	P+
Allied Waste Services #060	00000000000054755	5/13/2013	\$1,434	Utilities	EMSA
All-Kill Pest Control	71701	4/30/2013	\$116	Building Maintenance	EMSA
American Checked	71782	5/13/2013	\$65	Employee Background Checks	EMSA
American Emergency Vehicles	00000000000054429	4/18/2013	\$7,320	Unit Maintenance	P+
American Emergency Vehicles	00000000000054520	4/29/2013	\$227	Unit Maintenance	P+
American Express Corporate	71674	4/25/2013	\$19,205	Employee Expenses	EMSA
American Fire & Safety Co Inc.	71703	4/30/2013	\$116	Building Maintenance	EMSA
American Fire & Safety Co Inc.	71784	5/13/2013	\$116	Building Maintenance	EMSA
American Parking, Inc.	71704	4/30/2013	\$112	Parking	EMSA
American Waste Control, Inc	00000000000054756	5/13/2013	\$403	Utilities	EMSA
Association of Central Ok Govn	71696	4/30/2013	\$41,152	OKC 911 Service Agreement	EMSA
AT&T	71707	4/30/2013	\$11,382	Telephone	EMSA
AT&T Advertising & Publishing	71705	4/30/2013	\$464	Yellow Pages	EMSA
AT&T Interstate Dedicated Private Line Service	71706	4/30/2013	\$3,479	Telephone	EMSA
AT&T Long Distance	71709	4/30/2013	\$3,749	Long Distance	EMSA
AT&T Long Distance	71786	5/13/2013	\$16	Long Distance	EMSA
AT&T Mobility	00000000000054562	4/30/2013	\$4,965	Wireless	EMSA
att	71708	4/30/2013	\$17,123	Telephone	EMSA
Automatic Protection Systems	71785	5/13/2013	\$315	Building Maintenance	EMSA
Aztec Systems	00000000000054757	5/13/2013	\$72	Accounting Consulting Services	EMSA
B. D. Eddie Enterprises	71711	4/30/2013	\$24,558	Classen Rent	EMSA

Bank of OK Trust Services	71715	4/30/2013	\$865	Pension	EMSA
BG Products	71647	4/18/2013	\$3,439	Medical Supplies	P+
Bixby Chamber of Commerce	71712	4/30/2013	\$80	Membership	EMSA
Bixby Public Works Authority	71787	5/13/2013	\$34	Utilities	EMSA
Black Box Resale Services	71788	5/13/2013	\$808	Computer Hardware	EMSA
Black Ink Systems, LLC	71713	4/30/2013	\$1,064	Collections Services	EMSA
Board of Regents of the University of Okla	71710	4/30/2013	\$27,230	OMD Dir Salary & Benefits	OMD
BOUNDTREE MEDICAL, LLC	71714	4/30/2013	\$3,415	credit@boundtree.com	EMSA
Brookside Animal Hospital	71716	4/30/2013	\$296	Lansing Vet	EMSA
CAE Healthcare, Inc	71717	4/30/2013	\$5,525	Mediman System Warranty	TFD
Capital Distributing LLC	71648	4/18/2013	\$316	Medical Supplies	P+
Capitol Hill Graffix	71649	4/18/2013	\$485	Medical Supplies	P+
Car Cab Wrecker Service, Inc.	71650	4/18/2013	\$218	Towing Service for Units	P+
CDW Government, Inc.	71718	4/30/2013	\$4,387	Computer Hardware	EMSA
CDW Government, Inc.	71790	5/13/2013	\$1,374	Computer Hardware	EMSA
Cintas Corporation	00000000000054430	4/18/2013	\$233	Uniform Cleaning	P+
City of Oklahoma City	71724	4/30/2013	\$788	Utilities	EMSA
City of Tulsa	71725	4/30/2013	\$758	Utilities	EMSA
Clean Sweep Janitorial	71719	4/30/2013	\$2,085	Janitorial Service	EMSA
Clean Sweep Janitorial	71791	5/13/2013	\$3,025	Janitorial Service	EMSA
Compsource Oklahoma	71641	4/17/2013	\$2,928	Insurance	EMSA
Compsource Oklahoma	71720	4/30/2013	\$2,783	Insurance	EMSA
Controlled Waste, Inc.	71721	4/30/2013	\$36	Utilities	EMSA
Corser Group Incorporated	71793	5/13/2013	\$4,708	Promotional Products	EMSA
Country Equipment	71651	4/18/2013	\$124	Medical Supplies	P+
Cox	00000000000054563	4/30/2013	\$5,025	Internet	EMSA
Cox Communication Tulsa	00000000000054758	5/13/2013	\$7,939	Internet	EMSA
CPI Office Products	00000000000054564	4/30/2013	\$9,108	Office Supplies	EMSA
CPI Office Products	00000000000054759	5/13/2013	\$1,571	Office Supplies	EMSA
CSI Communications, LLC	71723	4/30/2013	\$483	www.csihealthcarecommunication	EMSA
David Howerton	71767	5/2/2013	\$65	Employee Expense Reimbursement	OMD
Davoco LLC	71726	4/30/2013	\$1,136	Computer Supplies	EMSA
Dinorah Rivera-Lake	71778	5/13/2013	\$268	Employee Expense Reimbursement	OMD
Diversified Partners Group	71652	4/18/2013	\$765	Medical Supplies	P+
Donohue Commercial Service	71727	4/30/2013	\$1,948	Building Maintenance	EMSA
Drysdale	71653	4/18/2013	\$728	Uniforms	EMSA
Emdeon Business Services	71728	4/30/2013	\$1,911	Medicaid Inquiry	EMSA
eMED Healthcare	71654	4/18/2013	\$2,490	Medical Supplies	P+
Emergency Medical Service Plus	71730	4/30/2013	\$808	Mutual Aid	EMSA
Employment Publishing	71729	4/30/2013	\$349	Job Ads	EMSA
EMS Technology Solutions LLC	71655	4/18/2013	\$665	Ambutrack License Fee	TFD

Federal Express Corporation	71731	4/30/2013	\$24 Mail	EMSA
Federal Express Corporation	71794	5/13/2013	\$18 Mail	EMSA
Ferno	71656	4/18/2013	\$2,030 Medical Supplies	P+
FLOTEC INC	71732	4/30/2013	\$493 Medical Supplies	P+
Fritz Baily, Inc.	71795	5/13/2013	\$576 Architect Fees	EMSA
Galls	71658	4/18/2013	\$481 Uniforms	OMD
Galls	71679	4/29/2013	\$423 Uniforms	OMD
Galls	71733	4/30/2013	\$2,105 Uniforms	OMD
GellCo Clothing & Shoes Inc	71659	4/18/2013	\$1,394 Uniforms	P+
GellCo Clothing & Shoes Inc	71680	4/29/2013	\$440 Uniforms	P+
Global Tower Partners	71734	4/30/2013	\$587 Tower Rental	EMSA
Grainger	71681	4/29/2013	\$2,995 Misc Supplies	P+
Graybar Electric Company Inc	71796	5/13/2013	\$246 Telephone Supplies	EMSA
GreenStar	71803	5/13/2013	\$15 Recycling	EMSA
HARDESTY PRESS	71662	4/18/2013	\$49 hardestypress@sbcglobal.net	EMSA
HARDESTY PRESS	71737	4/30/2013	\$49 hardestypress@sbcglobal.net	EMSA
Healthmark Industries Co Inc	71660	4/18/2013	\$5,433 Medical Supplies	P+
Heartland Group	71661	4/18/2013	\$804 Medical Supplies	P+
Heartland Group	71768	5/2/2013	\$939 Medical Supplies	P+
Henry Schein Inc.	00000000000054521	4/29/2013	\$9,182 Medical Supplies	P+
Henry Schein Inc.	00000000000054565	4/30/2013	\$6,146 Medical Supplies	EMSA
HFMA	71735	4/30/2013	\$292 Subscription	EMSA
Hospira Worldwide, Inc.	71682	4/29/2013	\$8,526 Medical Supplies	P+
Hospira Worldwide, Inc.	71736	4/30/2013	\$2,058 Medical Supplies	EMSA
Hyatt Regency Tulsa	71722	4/30/2013	\$634 Hotel Expenses	EMSA
Hyatt Regency Tulsa	71792	5/13/2013	\$230 Hotel Expenses	EMSA
Imperial Coffee Service, Inc.	00000000000054431	4/18/2013	\$624 Coffee	EMSA
Imperial Coffee Service, Inc.	00000000000054566	4/30/2013	\$717 Coffee	EMSA
IMS, Inc	71683	4/29/2013	\$3,596 Medical Supplies	P+
Iron Mountain OSDP	71739	4/30/2013	\$971 Offsite Data Storage	EMSA
iTec Manufacturing, LLC	71684	4/29/2013	\$1,710 Medical Supplies	P+
J D Young Company	71740	4/30/2013	\$59 Copy Machine Lease	EMSA
Jamil Rahman	71640	4/17/2013	\$3,080 Consulting Services	OMD
Jeff Goodloe, M.D.	71819	5/13/2013	\$452 Employee Expense Reimbursement	OMD
Jeff Goodloe, M.D.	71821	5/15/2013	\$87 Employee Expense Reimbursement	OMD
Jillian Balfour	71672	4/22/2013	\$373 Employee Expense Reimbursement	EMSA
Johnson, Tracy L	71692	4/29/2013	\$160 Employee Expense Reimbursement	EMSA
Josh Butts	71789	5/13/2013	\$350 Graphic Design	EMSA
JulyInk, Inc.	71797	5/13/2013	\$195 Business Cards	EMSA
Kelli Bruer	71777	5/13/2013	\$37 Employee Expense Reimbursement	EMSA
KTUL Television Inc.	71798	5/13/2013	\$805 Tower Rental	EMSA

Laerdal Medical Corporation	00000000000054522	4/29/2013	\$457	Medical Supplies	P+
Lands' End Business Outfitters	71741	4/30/2013	\$122	Uniforms	EMSA
Lands' End Business Outfitters	71799	5/13/2013	\$1,295	Uniforms	EMSA
Landscape Partners	00000000000054567	4/30/2013	\$375	Lawn Maintenance	EMSA
Leadership Oklahoma	71773	5/8/2013	\$65	Membership	EMSA
Lone Peak	71685	4/29/2013	\$1,695	Medical Supplies	P+
Love Envelopes	71800	5/13/2013	\$423	Total Care Material	EMSA
Lum's Sales & Service, Inc	71801	5/13/2013	\$243	Medical Supplies	P+
Managed Outsource Solutions	71744	4/30/2013	\$277	Transcription Services	EMSA
Mansfield	71802	5/13/2013	\$189,706	Fuel	P+
Masimo Americas Inc.	00000000000054568	4/30/2013	\$12,595	Medical Supplies	P+
Masimo Americas Inc.	00000000000054760	5/13/2013	\$684	Medical Supplies	EMSA
Melanie Key	71676	4/29/2013	\$99	Employee Expense Reimbursement	EMSA
Melanie Key	71822	5/15/2013	\$99	Employee Expense Reimbursement	EMSA
Mercury Medical	71742	4/30/2013	\$2,573	Medical Supplies	EMSA
Metro Monitor	71743	4/30/2013	\$165	Media Monitoring	EMSA
Metro Monitor	71804	5/13/2013	\$165	Media Monitoring	EMSA
Metroplex Electric	00000000000054569	4/30/2013	\$2,063	Building Maintenance	EMSA
Metroplex Electric	00000000000054761	5/13/2013	\$2,379	Building Maintenance	EMSA
Moore Medical	00000000000054570	4/30/2013	\$14,206	Medical Supplies	TFD
Moore Medical	00000000000054762	5/13/2013	\$4,248	Medical Supplies	TFD
Mrs. DeHaven's Flower Shop	71805	5/13/2013	\$120	Flowers	EMSA
Mullin Plumbing, Inc	00000000000054571	4/30/2013	\$177	Building Maintenance	EMSA
Napa	71663	4/18/2013	\$546	Unit Maintenance	P+
Neighbor Newspapers	00000000000054572	4/30/2013	\$28	Subscription	EMSA
Net Solutions	71745	4/30/2013	\$6,000	Network Support	EMSA
O2 for U, Inc.	00000000000054523	4/29/2013	\$3,943	Medical Supplies	P+
Office Butler	71746	4/30/2013	\$109	Janitorial Service	EMSA
Office Butler	71806	5/13/2013	\$587	Janitorial Service	EMSA
OfficeTeam Specialized Admin	00000000000054573	4/30/2013	\$1,563	Temp Employees	EMSA
OG&E	71747	4/30/2013	\$4,300	Utilities	EMSA
Ok Natural Gas	71749	4/30/2013	\$1,362	Utilities	EMSA
Ok Natural Gas	71807	5/13/2013	\$76	Utilities	EMSA
OKC Autoworks	71665	4/18/2013	\$2,282	Unit Maintenance	P+
Oklahoma Police Supply	71664	4/18/2013	\$1,402	Uniforms	P+
Oklahoma Police Supply	71686	4/29/2013	\$1,392	Uniforms	P+
OOSI Leasing - One Source	71748	4/30/2013	\$810	Copy/Printer Machine Lease	EMSA
OTE International Holdings	71666	4/18/2013	\$4,570	Medical Supplies	P+
Overhead Door of Okc	71750	4/30/2013	\$338	Building Maintenance	EMSA
Packco Inc	71667	4/18/2013	\$369	Medical Supplies	P+
Packco Inc	71687	4/29/2013	\$1,661	Medical Supplies	P+

Papersave	71808	5/13/2013	\$4,000	Accounting Software	EMSA
Petty Cash	71694	4/30/2013	\$275	Petty Cash Reimburse	EMSA
Physio-Control, Inc.	00000000000054432	4/18/2013	\$6,696	Medical Supplies	P+
Physio-Control, Inc.	00000000000054524	4/29/2013	\$35,279	Medical Supplies	P+
Physio-Control, Inc.	00000000000054574	4/30/2013	\$41,842	Medical Supplies	EMSA
Physio-Control, Inc.	00000000000054763	5/13/2013	\$80,597	Medical Supplies	EMSA
Pitney Bowes Purchase Power	71776	5/10/2013	\$5,187	Postage	EMSA
Progressive Medical International	71688	4/29/2013	\$569	Medical Supplies	EMSA
PRSA, Tulsa Chapter	71675	4/26/2013	\$120	PR Meetings	EMSA
PRSA, Tulsa Chapter	71774	5/8/2013	\$45	PR Meetings	EMSA
Public Service Co of Oklahoma	71809	5/13/2013	\$3,334	Utilities	EMSA
Puckett, Ruth	71751	4/30/2013	\$5,416	Walker Rent	EMSA
Rainbow Pennant, Inc.	00000000000054433	4/18/2013	\$320	Medical Supplies	P+
Ram Products, LTD	71668	4/18/2013	\$79	Medical Supplies	P+
Ranette Lauinger	71769	5/7/2013	\$30	Employee Reimbursement	EMSA
Rich & Cartmill	71752	4/30/2013	\$1,374	Insurance	EMSA
Ricoh USA Inc	00000000000054575	4/30/2013	\$800	Imaging Software	EMSA
Riggs, Abney, Neal, Turpen	71753	4/30/2013	\$16,753	Attorney Fees	EMSA
Rogers Safe and Lock	00000000000054525	4/29/2013	\$108	Building Maintenance	P+
Rogers Safe and Lock	00000000000054764	5/13/2013	\$232	Building Maintenance	P+
Roxanne Hurry	71824	5/16/2013	\$87	Employee Expense Reimbursement	EMSA
S & S Textiles, Inc.	71689	4/29/2013	\$85	Uniforms	P+
S O S Inc	71755	4/30/2013	\$1,775	Office Supplies	EMSA
Schnake Turnbo and Assoc. Inc.	71810	5/13/2013	\$3,514	Community Relations	EMSA
Scott Rice Company	00000000000054576	4/30/2013	\$1,811	Office Furniture	EMSA
Scott's Printing & Copying	00000000000054434	4/18/2013	\$5,201	Outside Printing	EMSA
Scott's Printing & Copying	00000000000054526	4/29/2013	\$143	Outside Printing	EMSA
Sherrie Snow	71823	5/15/2013	\$99	Employee Expense Reimbursement	EMSA
Sherryl Anderson	71775	5/10/2013	\$181	Employee Expense Reimbursement	EMSA
Shredders, Inc.	71811	5/13/2013	\$40	Shredding	EMSA
SkillPath Seminars	71754	4/30/2013	\$399	CPE Classes	P+
Sovereign Medical	71756	4/30/2013	\$13,105	Medical Supplies	EMSA
Sovereign Medical	71812	5/13/2013	\$6,622	Medical Supplies	EMSA
Special Ops	71669	4/18/2013	\$5,341	Uniforms	P+
Stanley Convergent Security Solutions	71738	4/30/2013	\$464	Building Security	EMSA
Staples	00000000000054435	4/18/2013	\$953	Office Supplies	P+
Staples	00000000000054527	4/29/2013	\$652	Office Supplies	P+
Stericycle, Inc.	00000000000054577	4/30/2013	\$2,541	Medical Supplies	EMSA
Stryker Sales Corporation	00000000000054528	4/29/2013	\$1,262	Medical Supplies	P+
Stryker Sales Corporation	00000000000054578	4/30/2013	\$10,629	Medical Supplies	EMSA
Synergy DataCom	00000000000054579	4/30/2013	\$54	Computer Hardware	EMSA



Tammy Appleby	71768	5/6/2013	\$532	Employee Expense Reimbursement	OMD
The University of OK Health Sciences Center	71814	5/13/2013	\$55	Dues	EMSA
Trinity Employment Specialists	71757	4/30/2013	\$9,733	Temp Employees	EMSA
Trinity Employment Specialists	71813	5/13/2013	\$1,177	Temp Employees	EMSA
Tulsa County Clerk	71673	4/23/2013	\$374	Liens	EMSA
Tulsa County Clerk	71693	4/30/2013	\$408	Liens	EMSA
Tulsa County Clerk	71770	5/7/2013	\$459	Liens	EMSA
Tulsa County Clerk	71820	5/14/2013	\$340	Liens	EMSA
Uniforms, Inc	00000000000054436	4/18/2013	\$12,192	Uniforms	P+
Uniforms, Inc	00000000000054529	4/29/2013	\$10,386	Uniforms	P+
United Ford	00000000000054437	4/18/2013	\$23,113	Unit Maintenance	P+
United Ford	00000000000054580	4/30/2013	\$13,260	Unit Maintenance	P+
United Mechanical	71758	4/30/2013	\$1,816	Building Maintenance	EMSA
Vehicle Washing Systems Inc	71815	5/13/2013	\$177	Building Maintenance	EMSA
Verizon Wireless	71759	4/30/2013	\$10,208	Wireless Communications	EMSA
Verizon Wireless	71816	5/13/2013	\$32,945	Wireless Communications	EMSA
Vidacare	00000000000054581	4/30/2013	\$12,957	Medical Supplies	EMSA
Vidacare	00000000000054765	5/13/2013	\$10,735	Medical Supplies	EMSA
Video Reality	71760	4/30/2013	\$10,023	Hardware	TFD
Walker Companies	71690	4/29/2013	\$108	Notary	P+
Weather Affirmation, L.L.C.	71763	4/30/2013	\$350	Weather Notification	EMSA
Werfel & Werfel, PLLC	71761	4/30/2013	\$3,500	Medicare Consulting	EMSA
Western Marketing	71670	4/18/2013	\$3,932	Medical Supplies	P+
Windstream	71762	4/30/2013	\$48	Telephone	EMSA
Windstream	71817	5/13/2013	\$109	Telephone	EMSA
Works & Lentz, Inc.	71818	5/13/2013	\$4,552	Collections Services	EMSA
WorldPoint ECC, Inc.	71671	4/18/2013	\$32	Misc Supplies	P+
WorldPoint ECC, Inc.	71691	4/29/2013	\$1,249	Misc Supplies	P+
Xtivia	71764	4/30/2013	\$4,102	VDBA Maintenance	EMSA
Yale 31	71765	4/30/2013	\$550	Bixby Rent	EMSA
ZOLL Data Systems	00000000000054766	5/13/2013	\$802	Patient Support Services	EMSA

Note: Items over \$10,000 are highlighted.