*EMSA*Financial Review

December, 2013



EMSA Eastern Division Highlights



- Y-T-D loss of \$403K compared to budgeted loss of \$836K
- Y-T-D collection rate of 45% vs budget of 51%
- Emergency transports are less than budget 1,014 transports or 3%
- Non-emergency transports were 317 less than budget or 7%

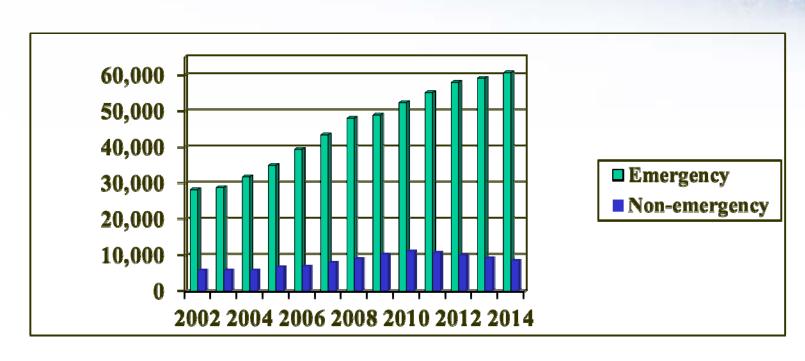
EMSA Western Division Highlights



- Y-T-D net loss of \$3,932K compared to budgeted net loss of \$4,641K
- Y-T-D collection rate of 48% compared to budget of 51%
- Emergency transports were less than budget by 4.8% or 1,790 transports
- Non-emergency transports were more than budget by 57% or 1,016 transports

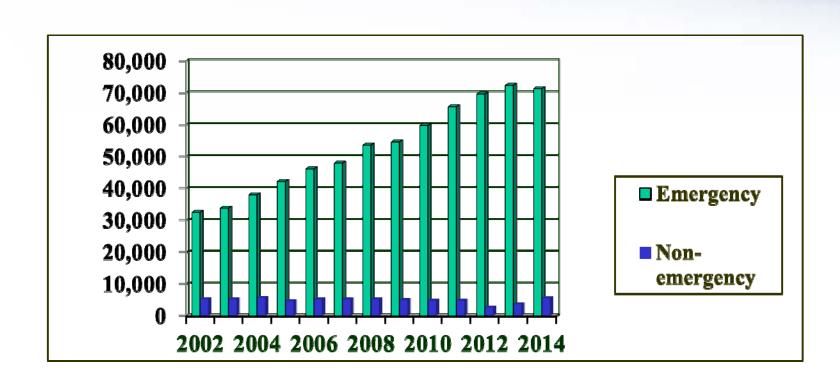
EMSA Eastern Division Transports





EMSA Western Division Transports





EMSA Eastern Division Accounts Receivable Aging

	Dec-13	Dec-12
Current	35%	33%
30 days	<u>21%</u>	<u>21%</u>
Subtotal	<u>56%</u>	<u>55%</u>
60 days	17%	12%
90 days	7%	9%
120+	20%	25%

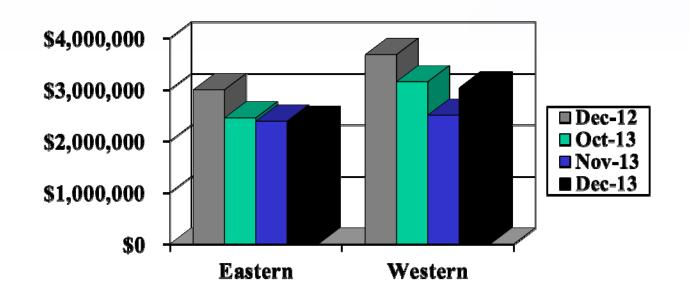
EMSA Western Division Accounts Receivable Aging



	Dec-13	Dec-12
Current	34%	32%
30 days	<u>21%</u>	<u>21%</u>
Subtotal	<u>55%</u>	<u>53%</u>
60 days	16%	12%
90 days	7%	10%
120+	22%	25%

EMSA Past Due Accounts Receivable





EMSA Eastern Division Cash Receipts/Disbursements



	Actual	Budget	Difference
Beg. cash	\$2,400	\$2,400	
Receipts	14,800	15,900	(1,100)
Oper. exp. /chg in WC	(14,900)	(15,600)	700
Cap. exp.	(800)	(1,400)	600
Cash from Operations	1,500	1,300	<u>200</u>
Capital Contribution	300	300	0
Ending cash	<u>\$1,800</u>	<u>\$1,600</u>	<u>200</u>

EMSA Western Division Cash Receipts/Disbursements

	Actual	Budget	Difference
Beg. cash	\$1,200	1,200	
Receipts-revenue	13,900	14,200	(300)
Oper. Exp./chgs in WC	(18,600)	(18,600)	0
Cap. Exp.	(400)	(1,400)	1,000
Debt retirement	200	<u>(100)</u>	<u>300</u>
Cash from	(3,700)	<u>(4,700)</u>	<u>1,000</u>
Operations Capital Contribution	4,400	4,400	0
Ending Cash	<u>\$700</u>	(300)	1,000

There is no net interdivisional payable/receivable