

MEMORANDUM

Date: February 25, 2015

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – January 2015**

Attached you will find financial statements for January 2015. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net income of \$232 thousand compared to a budgeted profit of \$555 thousand, and the Western Division had a net loss of \$1,208 thousand compared to a budgeted net loss of \$2,124 thousand.

There is no net interdivisional payable/receivable as of 1/31/15.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at January 31, 2015, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to American Medical Response for January and December services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is less than budget by \$1,119 thousand (2%) and Western is more than budget by \$343 thousand (.6%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2015. The Eastern Division had 948 less emergency transports than budgeted (2.6%); non-emergency transports were 148 less than budget (2.8%). The Western Division emergency transports were less than budget by 274 (.6%) and non-emergencies were 241 more than budget (.1%).

The year-to-date collection rate is 48% for the Eastern Division compared to a budget of 44% and an actual for fiscal 2014 of 45%. The year-to-date collection rate is 51% for the Western Division compared to a budget of 47% and an actual for fiscal 2014 of 48%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2015

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$15,276,300.00	\$14,690,557.00	3.99%	\$100,653,800.00	\$101,886,765.00	-1.21%
Non-emergency base rate	537,358.20	464,011.00	15.81%	3,710,897.80	3,218,141.00	15.31%
Mileage	1,005,249.00	962,267.00	4.47%	6,749,427.00	6,673,789.00	1.13%
Special events	26,675.00	20,416.67	30.65%	206,065.00	142,916.69	44.19%
Subscription membership	15,430.40	18,333.33	-15.83%	80,265.95	128,333.31	-37.46%
Other revenue	1,511,793.62	402,500.00	275.60%	2,691,500.27	2,817,500.00	-4.47%
	18,372,806.22	16,558,085.00	10.96%	114,091,956.02	114,867,445.00	-0.68%
Deductions from revenue:						
Contractual allowances and bad debts	12,549,922.95	11,427,083.34	-9.83%	79,846,454.56	79,989,583.38	0.18%
Collection fees and expenses	70,484.88	75,000.00	6.02%	470,711.71	525,000.00	10.34%
	12,620,407.83	11,502,083.34	-9.72%	80,317,166.27	80,514,583.38	0.25%
Net patient service revenue	5,752,398.39	5,056,001.66	13.77%	33,774,789.75	34,352,861.62	-1.68%
Operating expenses other than depreciation:						
Ambulance contract expense	3,881,244.98	3,851,825.33	-0.76%	26,671,707.91	27,619,476.31	3.43%
Employee compensation & benefits	340,297.21	326,603.00	-4.19%	2,255,306.84	2,286,221.00	1.35%
Medical supplies	53,186.89	13,750.00	-286.81%	234,883.48	96,250.00	-144.03%
Building rent, utilities and maintenance	83,533.62	78,466.66	-6.46%	569,919.12	549,266.62	-3.76%
Equipment maintenance	105,514.41	118,258.32	10.78%	860,737.21	827,808.24	-3.98%
TotalCare campaign	8,009.88	5,416.67	-47.87%	50,076.48	37,916.69	-32.07%
Quality assurance fees	67,301.50	67,333.33	0.05%	471,110.50	471,333.31	0.05%
Telephone	72,883.74	69,991.67	-4.13%	594,035.09	489,941.69	-21.25%
Professional services	16,870.77	34,774.99	51.49%	158,612.96	243,424.93	34.84%
Miscellaneous supplies	23,944.98	32,424.99	26.15%	236,199.19	226,974.93	-4.06%
Postage and courier service	6,808.49	6,583.32	-3.42%	31,906.02	46,083.24	30.76%
Equipment lease	1,008.21	2,666.67	62.19%	13,113.47	18,666.69	29.75%
Other fees and expenses	32,082.42	80,812.83	60.30%	373,302.70	565,689.81	34.01%
Community relations	14,616.24	37,750.00	61.28%	91,850.11	264,250.00	65.24%
Office supplies	3,518.82	4,083.32	13.82%	30,346.78	28,583.24	-6.17%
Insurance	14,302.38	15,166.67	5.70%	99,258.72	106,166.69	6.51%
Travel, meals, and training	882.30	5,316.66	83.40%	28,675.16	37,216.62	22.95%
	4,726,006.84	4,751,224.43	0.53%	32,771,041.74	33,915,270.01	3.37%
Operating inc. (loss) before depr.	1,026,391.55	304,777.23	236.77%	1,003,748.01	437,591.61	129.38%
Depreciation	283,333.34	283,333.34	0.00%	1,983,333.38	1,983,333.38	0.00%
Operating income (loss)	743,058.21	21,443.89	3365.13%	(979,585.37)	(1,545,741.77)	36.63%
Nonoperating expense:						
Interest expense		3,333.33	100.00%		23,333.31	100.00%

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2015

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$23,333.31	100.00%
Nonoperating income - interest income	474.80		0.00%	3,787.01		0.00%
Net income (loss)	743,533.01	18,110.56	-4005.52%	(975,798.36)	(1,569,075.08)	37.81%

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2015

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,865,300.00	\$6,745,068.00	1.78%	\$45,743,100.00	\$46,780,956.00	-2.22%
Non-emergency base rate	289,420.00	263,712.00	9.75%	1,905,255.00	1,828,970.00	4.17%
Mileage	429,432.00	428,055.00	0.32%	2,938,425.00	2,968,769.00	-1.02%
Special events	20,300.00	10,000.00	103.00%	116,575.00	70,000.00	66.54%
Subscription membership	7,349.52	6,333.33	16.05%	45,495.82	44,333.31	2.62%
Other revenue	1,499,631.19	402,500.00	272.58%	2,642,813.45	2,817,500.00	-6.20%
	9,111,432.71	7,855,668.33	15.99%	53,391,664.27	54,510,528.31	-2.05%
Deductions from revenue:						
Contractual allowances and bad debts	5,718,952.30	5,266,666.67	-8.59%	36,506,662.82	36,866,666.69	0.98%
Collection fees and expenses	25,929.82	33,333.33	22.21%	200,958.26	233,333.31	13.88%
	5,744,882.12	5,300,000.00	-8.39%	36,707,621.08	37,100,000.00	1.06%
Net patient service revenue	3,366,550.59	2,555,668.33	31.73%	16,684,043.19	17,410,528.31	-4.17%
Operating expenses other than depreciation:						
Ambulance contract expense	1,827,172.87	1,859,325.33	1.73%	12,436,998.42	12,721,976.31	2.24%
Employee compensation & benefits	165,861.29	150,789.34	-10.00%	1,065,848.30	1,055,525.38	-0.98%
Medical supplies	25,990.90	5,833.33	-345.56%	117,757.15	40,833.31	-188.39%
Building rent, utilities and maintenance	26,565.78	23,549.99	-12.81%	175,357.83	164,849.93	-6.37%
Equipment maintenance	46,474.81	54,666.66	14.99%	410,761.93	382,666.62	-7.34%
TotalCare campaign	6,847.41	4,166.67	-64.34%	44,554.50	29,166.69	-52.76%
Quality assurance fees	31,847.50	31,833.33	-0.04%	222,932.50	222,833.31	-0.04%
Telephone	32,224.64	28,291.67	-13.90%	261,447.82	198,041.69	-32.02%
Professional services	8,204.59	16,875.00	51.38%	75,930.36	118,125.00	35.72%
Miscellaneous supplies	9,721.16	15,550.00	37.48%	118,175.21	108,850.00	-8.57%
Postage and courier service	3,286.81	3,166.66	-3.79%	14,815.61	22,166.62	33.16%
Equipment lease	1,008.21	2,166.67	53.47%	12,469.77	15,166.69	17.78%
Other fees and expenses	17,169.49	42,633.92	59.73%	197,563.42	298,437.44	33.80%
Community relations	7,476.53	28,416.67	73.69%	52,152.43	198,916.69	73.78%
Office supplies	1,092.62	1,916.66	42.99%	13,104.35	13,416.62	2.33%
Insurance	7,863.35	8,250.01	4.69%	53,890.39	57,750.07	6.68%
Travel, meals, and training	425.00	2,400.00	82.29%	13,053.63	16,800.00	22.30%
	2,219,232.96	2,279,831.91	2.66%	15,286,813.62	15,665,522.37	2.42%
Operating inc. (loss) before depr.	1,147,317.63	275,836.42	315.94%	1,397,229.57	1,745,005.94	-19.93%
Depreciation	166,666.67	166,666.67	0.00%	1,166,666.69	1,166,666.69	0.00%
Operating income (loss)	980,650.96	109,169.75	798.28%	230,562.88	578,339.25	-60.13%
Nonoperating expense:						
Interest expense		3,333.33	100.00%		23,333.31	100.00%

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2015

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$3,333.33	100.00%		\$23,333.31	100.00%
Nonoperating income - interest income	189.95		0.00%	1,804.08		0.00%
Net income (loss)	980,840.91	105,836.42	-826.75%	232,366.96	555,005.94	58.13%

EMSA Western
EMSA Western Division
For the Seven Months Ending January 31, 2015

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$8,411,000.00	\$7,945,489.00	5.86%	\$54,910,700.00	\$55,105,809.00	-0.35%
Non-emergency base rate	247,938.20	200,299.00	23.78%	1,805,642.80	1,389,171.00	29.98%
Mileage	575,817.00	534,212.00	7.79%	3,811,002.00	3,705,020.00	2.86%
Special events	6,375.00	10,416.67	-38.80%	89,490.00	72,916.69	22.73%
Subscription membership	8,080.88	12,000.00	-32.66%	34,770.13	84,000.00	-58.61%
Other revenue	12,162.43		0.00%	48,686.82		0.00%
	9,261,373.51	8,702,416.67	6.42%	60,700,291.75	60,356,916.69	0.57%
Deductions from revenue:						
Contractual allowances and bad debts	6,830,970.65	6,160,416.67	-10.88%	43,339,791.74	43,122,916.69	-0.50%
Collection fees and expenses	44,555.06	41,666.67	-6.93%	269,753.45	291,666.69	7.51%
	6,875,525.71	6,202,083.34	-10.86%	43,609,545.19	43,414,583.38	-0.45%
Net patient service revenue	2,385,847.80	2,500,333.33	-4.58%	17,090,746.56	16,942,333.31	0.88%
Operating expenses other than depreciation:						
Ambulance contract expense	2,054,072.11	1,992,500.00	-3.09%	14,234,709.49	14,897,500.00	4.45%
Employee compensation & benefits	174,435.92	175,813.66	0.78%	1,189,458.54	1,230,695.62	3.35%
Medical supplies	27,195.99	7,916.67	-243.53%	117,126.33	55,416.69	-111.36%
Building rent, utilities and maintenance	56,967.84	54,916.67	-3.74%	394,561.29	384,416.69	-2.64%
Equipment maintenance	59,039.60	63,591.66	7.16%	449,975.28	445,141.62	-1.09%
TotalCare campaign	1,162.47	1,250.00	7.00%	5,521.98	8,750.00	36.89%
Quality assurance fees	35,454.00	35,500.00	0.13%	248,178.00	248,500.00	0.13%
Telephone	40,659.10	41,700.00	2.50%	332,587.27	291,900.00	-13.94%
Professional services	8,666.18	17,899.99	51.59%	82,682.60	125,299.93	34.01%
Miscellaneous supplies	14,223.82	16,874.99	15.71%	118,023.98	118,124.93	0.09%
Postage and courier service	3,521.68	3,416.66	-3.07%	17,090.41	23,916.62	28.54%
Equipment lease		500.00	100.00%	643.70	3,500.00	81.61%
Other fees and expenses	14,912.93	38,178.91	60.94%	175,739.28	267,252.37	34.24%
Community relations	7,139.71	9,333.33	23.50%	39,697.68	65,333.31	39.24%
Office supplies	2,426.20	2,166.66	-11.98%	17,242.43	15,166.62	-13.69%
Insurance	6,439.03	6,916.66	6.91%	45,368.33	48,416.62	6.30%
Travel, meals, and training	457.30	2,916.66	84.32%	15,621.53	20,416.62	23.49%
	2,506,773.88	2,471,392.52	-1.43%	17,484,228.12	18,249,747.64	4.19%
Operating inc. (loss) before depr.	(120,926.08)	28,940.81	-517.84%	(393,481.56)	(1,307,414.33)	69.90%
Depreciation	116,666.67	116,666.67	0.00%	816,666.69	816,666.69	0.00%
Operating income (loss)	(237,592.75)	(87,725.86)	-170.84%	(1,210,148.25)	(2,124,081.02)	43.03%
Nonoperating expense:						

EMSA Western
 EMSA Western Division
 For the Seven Months Ending January 31, 2015

	Month of January			For the 7 Months Ended January		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating income - interest income	\$284.85		0.00%	\$1,982.93		0.00%
Net income (loss)	(237,307.90)	(87,725.86)	-170.51%	(1,208,165.32)	(2,124,081.02)	43.12%

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2015

	<u>2015</u>	<u>2014</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$984,832.27	(\$200,221.48)
Petty cash	1,200.00	1,200.00
Invested cash	<u>6,259,353.76</u>	<u>3,154,821.73</u>
	7,245,386.03	2,955,800.25
Patient accounts receivable:		
Patient accounts receivable	26,277,452.46	24,845,343.90
Receivables in collection	<u>52,682,140.19</u>	<u>42,176,140.19</u>
	78,959,592.65	67,021,484.09
Less allowance for contractual allowances and bad debts	<u>64,756,291.00</u>	<u>51,711,291.00</u>
Net patient accounts receivable	<u>14,203,301.65</u>	<u>15,310,193.09</u>
Other receivables:		
Due from contractor	681,159.64	775,527.77
Due from collection agency	33,410.30	20,384.68
Other miscellaneous receivables	<u>954,870.86</u>	<u>1,218,299.49</u>
	<u>1,669,440.80</u>	<u>2,014,211.94</u>
Other current assets:		
Prepaid assets	664,245.03	809,989.86
Other, principally funds held by trustee	<u>117,867.87</u>	<u>(5,787.22)</u>
	<u>782,112.90</u>	<u>804,202.64</u>
Total current assets	<u>23,900,241.38</u>	<u>21,084,407.92</u>
Property and equipment:		
Communication equipment	6,359,404.80	5,971,034.85
Buildings and leasehold improvements	3,746,529.66	3,711,390.66
Ambulances	12,171,346.06	10,179,769.89
Data processing equipment	7,087,400.05	6,962,010.41
On-board equipment	6,454,680.94	5,745,503.06
Office furniture and equipment	1,311,802.63	1,214,750.31
Miscellaneous other equipment	1,156,094.25	1,129,726.08
Land	64,200.00	64,200.00
Transportation equipment	395,337.24	361,737.24
Prepaid assets	1,457,750.16	1,464,649.70
Capital Lease	<u>739,910.29</u>	<u>739,910.29</u>
	40,944,456.08	37,544,682.49
Less accumulated depreciation	<u>31,700,051.70</u>	<u>27,694,484.10</u>
Net property and equipment	9,244,404.38	9,850,198.39
Other assets	<u>24,194.50</u>	<u>24,194.50</u>
Total assets	33,168,840.26	30,958,800.81

EMSA
EMSA Combined
For the Seven Months Ending January 31, 2015

	<u>2015</u>	<u>2014</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,296,286.80	\$1,671,198.67
Due to contractor	8,023,641.33	7,803,057.36
Due to Quality Assurance Fund	306,297.28	369,295.17
Accrued retirement	187,719.54	177,482.28
Accrued salaries and wages	309,513.93	240,825.59
Current installments of long-term debt		340,000.00
Accrued interest payable	20.31	13.52
Deferred revenue	<u>77,151.97</u>	<u>111,843.63</u>
Total current liabilities	10,200,631.16	10,713,716.22
Other liabilities	<u>21,752.22</u>	<u>21,752.22</u>
Total liabilities	<u>10,222,383.38</u>	<u>10,735,468.44</u>
Division capital:		
Contributed capital	72,343,074.52	66,740,594.09
Retained earnings (deficit)	(48,420,819.28)	(42,861,877.41)
Current year earnings (loss)	<u>(975,798.36)</u>	<u>(3,655,384.31)</u>
Total division capital	<u>22,946,456.88</u>	<u>20,223,332.37</u>
Total liabilities & division capital	<u><u>33,168,840.26</u></u>	<u><u>30,958,800.81</u></u>

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2015

	<u>2015</u>	<u>2014</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$420,166.29	(\$407,952.97)
Petty cash	600.00	600.00
Invested cash	<u>2,673,232.57</u>	<u>1,867,768.35</u>
	3,093,998.86	1,460,415.38
Patient accounts receivable:		
Patient accounts receivable	11,818,540.77	11,477,074.74
Receivables in collection	<u>24,401,999.82</u>	<u>19,553,999.82</u>
	36,220,540.59	31,031,074.56
Less allowance for contractual allowances and bad debts	<u>29,995,710.00</u>	<u>24,181,710.00</u>
Net patient accounts receivable	<u>6,224,830.59</u>	<u>6,849,364.56</u>
Other receivables:		
Due from contractor	681,159.64	775,527.77
Due from collection agency	19,661.86	9,229.21
Other miscellaneous receivables	<u>175,241.53</u>	<u>469,087.20</u>
	<u>876,063.03</u>	<u>1,253,844.18</u>
Other current assets:		
Prepaid assets	326,657.45	428,382.02
Other, principally funds held by trustee	<u>(59,178.23)</u>	<u>(15,403.69)</u>
	<u>267,479.22</u>	<u>412,978.33</u>
Total current assets	<u>10,462,371.70</u>	<u>9,976,602.45</u>
Property and equipment:		
Communication equipment	3,065,473.88	2,966,409.22
Buildings and leasehold improvements	3,219,494.25	3,219,494.25
Ambulances	7,262,608.82	5,580,372.23
Data processing equipment	3,703,850.46	3,642,715.89
On-board equipment	3,282,818.51	2,778,224.12
Office furniture and equipment	576,212.75	576,212.75
Miscellaneous other equipment	594,932.65	582,920.45
Land	64,200.00	64,200.00
Transportation equipment	318,414.80	284,814.80
Prepaid assets	1,127,683.28	1,023,688.17
Capital Lease	<u>338,087.66</u>	<u>338,087.66</u>
	23,553,777.06	21,057,139.54
Less accumulated depreciation	<u>17,492,955.13</u>	<u>15,234,953.53</u>
Net property and equipment	6,060,821.93	5,822,186.01
Other assets	<u>16,057.97</u>	<u>16,057.97</u>
Total assets	16,539,251.60	15,814,846.43

EMSA
EMSA Eastern Division
For the Seven Months Ending January 31, 2015

	<u>2015</u>	<u>2014</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,026,178.75	\$862,019.07
Due to contractor	3,863,519.48	3,761,468.23
Due to Quality Assurance Fund	306,297.28	369,295.17
Accrued retirement	98,833.56	96,429.00
Accrued salaries and wages	150,124.41	117,190.21
Accrued interest payable	20.31	13.52
Deferred revenue	<u>36,747.60</u>	<u>39,327.60</u>
Total current liabilities	5,481,721.39	5,245,742.80
Other liabilities	<u>21,752.22</u>	<u>21,752.22</u>
Total liabilities	<u>5,503,473.61</u>	<u>5,267,495.02</u>
Division capital:		
Contributed capital	6,697,215.23	6,017,162.60
Retained earnings (deficit)	4,106,195.80	4,521,747.71
Current year earnings (loss)	<u>232,366.96</u>	<u>8,441.10</u>
Total division capital	<u>11,035,777.99</u>	<u>10,547,351.41</u>
Total liabilities & division capital	<u><u>16,539,251.60</u></u>	<u><u>15,814,846.43</u></u>

EMSA Western
EMSA Western Division
For the Seven Months Ending January 31, 2015

	<u>2015</u>	<u>2014</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$564,665.98	\$207,731.49
Petty cash	600.00	600.00
Invested cash	<u>3,586,121.19</u>	<u>1,287,053.38</u>
	4,151,387.17	1,495,384.87
Patient accounts receivable:		
Patient accounts receivable	14,458,911.69	13,368,269.16
Receivables in collection	<u>28,280,140.37</u>	<u>22,622,140.37</u>
	42,739,052.06	35,990,409.53
Less allowance for contractual allowances and bad debts	<u>34,760,581.00</u>	<u>27,529,581.00</u>
Net patient accounts receivable	<u>7,978,471.06</u>	<u>8,460,828.53</u>
Other receivables:		
Due from collection agency	13,748.44	11,155.47
Other miscellaneous receivables	<u>779,629.33</u>	<u>749,212.29</u>
	<u>793,377.77</u>	<u>760,367.76</u>
Other current assets:		
Prepaid assets	337,587.58	381,607.84
Other, principally funds held by trustee	<u>177,046.10</u>	<u>9,616.47</u>
	<u>514,633.68</u>	<u>391,224.31</u>
Total current assets	<u>13,437,869.68</u>	<u>11,107,805.47</u>
Property and equipment:		
Communication equipment	3,293,930.92	3,004,625.63
Buildings and leasehold improvements	527,035.41	491,896.41
Ambulances	4,908,737.24	4,599,397.66
Data processing equipment	3,383,549.59	3,319,294.52
On-board equipment	3,171,862.43	2,967,278.94
Office furniture and equipment	735,589.88	638,537.56
Miscellaneous other equipment	561,161.60	546,805.63
Transportation equipment	76,922.44	76,922.44
Prepaid assets	330,066.88	440,961.53
Capital Lease	<u>401,822.63</u>	<u>401,822.63</u>
	17,390,679.02	16,487,542.95
Less accumulated depreciation	<u>14,207,096.57</u>	<u>12,459,530.57</u>
Net property and equipment	3,183,582.45	4,028,012.38
Other assets	<u>8,136.53</u>	<u>8,136.53</u>
Total assets	<u><u>16,629,588.66</u></u>	<u><u>15,143,954.38</u></u>

EMSA Western
EMSA Western Division
For the Seven Months Ending January 31, 2015

	<u>2015</u>	<u>2014</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$270,108.05	\$809,179.60
Due to contractor	4,160,121.85	4,041,589.13
Accrued retirement	88,885.98	81,053.28
Accrued salaries and wages	159,389.52	123,635.38
Current installments of long-term debt		340,000.00
Deferred revenue	<u>40,404.37</u>	<u>72,516.03</u>
Total current liabilities	4,718,909.77	5,467,973.42
 Total liabilities	 <u>4,718,909.77</u>	 <u>5,467,973.42</u>
Division capital:		
Contributed capital	65,645,859.29	60,723,431.49
Retained earnings (deficit)	(52,527,015.08)	(47,383,625.12)
Current year earnings (loss)	<u>(1,208,165.32)</u>	<u>(3,663,825.41)</u>
Total division capital	<u>11,910,678.89</u>	<u>9,675,980.96</u>
 Total liabilities & division capital	 <u><u>16,629,588.66</u></u>	 <u><u>15,143,954.38</u></u>

EMSA
Cash Rollforward
Year Ending June 30, 2015

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2014	\$ 2,097,899	\$ 2,097,899	-	2,424,052	2,424,052	-	4,521,951	4,521,951	-
Net revenue collected	13,931,000	14,195,889	(264,889)	16,825,000	16,691,656	133,344	30,756,000	30,887,545	(131,545)
Utility bill receipts	2,639,000	2,817,500	(178,500)				2,639,000	2,817,500	(178,500)
TotalCare proceeds	73,887		73,887	73,938	144,000	(70,062)	147,825	144,000	3,825
Payment to contractor	(12,214,598)	(12,803,207)	588,609	(14,238,140)	(15,038,000)	799,860	(26,452,738)	(27,841,207)	1,388,469
Operating expenses/changes in WC	(2,498,873)	(2,782,500)	283,627	(3,498,463)	(3,247,412)	(251,051)	(5,997,336)	(6,029,912)	32,576
Capital expenditures	(1,037,961)	(1,604,750)	566,789	(1,108,475)	(2,067,380)	958,905	(2,146,436)	(3,672,130)	1,525,694
Net debt proceeds/(reduction)		(25,666)	25,666			-	-	(25,666)	25,666
Interest/other income	915		915	896		896	1,811	-	1,811
Other	332,838 (2)	388,500	(55,662)	3,442,471 (1)	3,442,471	-	3,775,309	3,830,971	(55,662)
Balance at November 30, 2014	3,324,107	2,283,665	1,040,442	3,921,279	2,349,387	1,571,892	7,245,386	4,633,052	2,612,334

(1) 24,839 - '14 Other Western Subsidy
369,010 - '15 Edmond Subsidy
398,118 - '15 Other Western Subsidy
2,650,504 - '15 Oklahoma City Subsidy
3,442,471

(2) 332,838 - '15 Other Eastern Subsidy

West - Cash 4,151,387
A/P (230,108)

Net 3,921,279

NOTE: The cash balance is net of the intercompany receivable/payable
which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Seven Months Ended 1/31/15

Eastern Division

Net Income (loss)		232,367
Add:		
Depreciation	1,166,667	
Increase in allowance for doubtful accounts	3,157,000	
Increase in deferred revenue	27,777	<u>4,351,444</u>
Changes in working capital:		
Increase in patient receivables	(3,151,979)	
Decrease in other receivables	1,050	
Decrease in other assets	25,673	
Decrease in accounts payable	(335,923)	
Decrease in accrued liabilities	(45,633)	<u>(3,506,812)</u>
Net Property Additions:		(1,037,961)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		332,838
Change in cash and cash equivalents:		<u><u>371,876</u></u>
Cash balance @6/30/14		2,722,123
Cash balance @ 1/31/15		3,093,999
Change in cash		<u><u>371,876</u></u>

EMSA
Statement of Cash Flows
Seven Months Ended 1/31/15

Western Division

Net income (loss)		(1,208,165)
Add: Depreciation	816,667	
Increase in allowance for doubtful accounts	4,255,000	
Increase in deferred revenue	39,592	<u>5,111,259</u>
Changes in working capital:		
Increase in patient receivables	(4,462,976)	
Increase in other receivables	(789,222)	
Increase in other assets	(293,128)	
Increase in accounts payable	709,435	
Decrease in accrued liabilities	(36,660)	<u>(4,872,551)</u>
Net Property (Additions)/Dispositions		(330,145)
Debt Service/Loan proceeds		-
Contributed Capital		3,442,471
Change in cash and cash equivalents:		<u><u>2,142,869</u></u>
Cash balance @6/30/14		2,008,518
Cash balance @1/31/15		4,151,387
Change in cash		<u><u>2,142,869</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2015**

Through January

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2015 Ambulances (six)</i>			
Replacement units	954,000		954,000
New units	159,000		159,000
Repairs	25,000	39,087	(14,087)
Miscellaneous	20,000	1,760	18,240
On board equipment:			
Power cot enhancement	1,005,000	775,430	229,570
OMD equipment	50,000		50,000
Equipment for new units	64,000		64,000
Stair chairs	15,000	12,859	2,141
Miscellaneous	30,000	880	29,120
CAD and radio equipment:			
Base station upgrade	50,000	12,671	37,329
Equipment for new units	14,000		14,000
Building expenses:			
Office furniture	10,000		10,000
Garage heaters	90,000	6,880	83,120
Building expansion	4,000,000	115,944	3,884,056
Special event vehicles (2)	50,000	47,332	2,668
Security equipment	15,000		15,000
Miscellaneous	40,000	18,099	21,901
Computer equipment:			
Server upgrade (network)	100,000		100,000
Server upgrade (accounting)	10,000		10,000
Miscellaneous	50,000	7,019	42,981
TOTAL	6,751,000	1,037,961	5,713,039
Less previous year item and expense incurred previous year			
Current year expenditures	6,751,000	1,037,961	
Less previous year item incurred current year			
Current year budget	6,751,000	1,037,961	5,713,039

EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2015

Through January

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2015 Ambulances (nine)</i>				
Replacement units	1,424,000			1,424,000
New units	159,000			159,000
Repairs	25,000		89,418	(64,418)
Miscellaneous	20,000		2,640	17,360
On board equipment:				
Equipment for new units	64,000			64,000
Cot loading system	1,386,000	784,658	62,106	539,236
OMD equipment	50,000			50,000
Cot replacements/upgrades			47,781	(47,781)
Miscellaneous	37,000		880	36,120
CAD and radio equipment:				
Equipment for new units	14,000			14,000
Base station upgrade	40,000		13,617	26,383
Radio infrastructure (NG911)	110,080		82,560	27,520
Radios for hospitals			7,572	(7,572)
Building expenses:				
Office furniture	10,000			10,000
Parking lot and grounds	10,000			10,000
New building location			7,742	(7,742)
Miscellaneous	45,000		1,331	43,669
Computer equipment:				
Server upgrade (network)	100,000			100,000
Miscellaneous	50,000		8,170	41,830
TOTAL	3,544,080	784,658	323,817	2,435,605

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2015

Eastern Division

	<u>Jul-14</u>	<u>Aug-14</u>	<u>Sep-14</u>	<u>Oct-14</u>	<u>Nov-14</u>	<u>Dec-14</u>	<u>Jan-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>										
Emergency	5,029	5,040	4,946	4,957	4,724	5,022	5,267	34,985	35,708	35,933
Non-emergency	719	733	730	731	716	756	767	5,152	5,048	5,300
Total	5,748	5,773	5,676	5,688	5,440	5,778	6,034	40,137	40,756	41,233
Unit hours	13,523	14,249	14,646	14,568	14,643	14,672	15,149	101,450	114,087	
% of total system hours	43.4%	45.5%	46.2%	47.0%	48.2%	47.1%	48.1%	46.5%	47.9%	46.0%
<i>Gross revenue by payor:</i>										
Medicare	44%	41%	42%	43%	44%	46%	47%	44%	43%	
Medicaid	19%	19%	18%	24%	29%	28%	18%	22%	19%	
Private insurance	14%	15%	13%	14%	14%	13%	14%	14%	11%	
Uninsured and other	23%	25%	27%	19%	13%	13%	21%	20%	27%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	51.5%	45.9%	46.0%	52.9%	45.4%	55.2%	38.4%	47.8%	44.6%	44.3%
<i>Net income (loss)</i>	\$ 118,089	\$ 131,512	\$ (293,125)	\$ (212,083)	\$ (167,697)	\$ (325,171)	\$ 980,841	\$ 232,366	\$ 8,442	\$ 555,006
<i>Days in A/R</i>	78.0	75.8	74.1	74.4	79.2	74.1	74.8	N/A	68.2	
<i>Past due A/R</i>	\$ 3,222,000	\$ 3,070,000	\$ 3,018,000	\$ 2,720,000	\$ 2,860,000	\$ 2,948,000	\$ 2,865,000	N/A	\$ 2,407,000	
<i>Current ratio</i>	1.85	1.91	1.93	1.90	1.84	1.83	1.91	N/A	1.90	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2015

Western Division

	<u>Jul-14</u>	<u>Aug-14</u>	<u>Sep-14</u>	<u>Oct-14</u>	<u>Nov-14</u>	<u>Dec-14</u>	<u>Jan-15</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>										
Emergency	5,909	6,203	5,843	5,826	5,744	6,131	6,481	42,137	41,718	42,411
Non-emergency	465	584	571	547	497	581	532	3,777	3,360	3,536
Total	6,374	6,787	6,414	6,373	6,241	6,712	7,013	45,914	45,078	45,947
Unit hours	17,604	17,070	17,047	16,372	15,736	16,511	16,334	116,674	136,741	
% of total system hours	56.6%	54.5%	53.8%	52.9%	51.8%	52.9%	51.9%	53.5%	51.7%	54.0%
<i>% of gross revenue by payor:</i>										
Medicare	43%	42%	42%	44%	45%	47%	47%	44%	44%	
Medicaid	17%	18%	17%	20%	26%	25%	17%	20%	17%	
Private insurance	15%	16%	17%	16%	16%	15%	14%	16%	13%	
Uninsured and other	25%	24%	24%	20%	13%	13%	22%	20%	26%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	53.4%	47.7%	56.6%	62.4%	46.6%	50.0%	43.2%	51.3%	48.5%	46.9%
<i>Net income (loss)</i>	\$ (316,527)	\$ (261,651)	\$ (212,437)	\$ (97,172)	\$ 32,428	\$ (115,499)	\$ (237,308)	\$ (1,208,166)	\$ (3,663,825)	\$ (2,124,081)
<i>Days in A/R</i>	84.8	80.2	77.3	80.2	88.3	83.1	78.3	N/A	75.9	
<i>Past due A/R</i>	\$ 4,208,000	\$ 4,045,000	\$ 3,853,000	\$ 4,009,000	\$ 4,396,000	\$ 4,415,000	\$ 3,764,000	N/A	\$ 2,969,000	
<i>Current ratio</i>	2.42	2.41	2.63	2.60	2.82	2.91	2.85	N/A	2.03	

EMSA Eastern Division

Transports and Requests for Service

Fiscal Year Ending June 30, 2015

[illegible]

Fiscal Year Ending June 30, 2015

[illegible]

<u>Vendor Name</u>	<u>Document Number</u>	<u>Document Date</u>	<u>Document Amount</u>	<u>Comment1</u>
KEY: AMR MCB EMSA P+ TFD	OVER \$10K			
Absolute Data Shredding	75102	2/19/2015	\$220	Shredding
Accountemps	00000000000059719	2/18/2015	\$1,985	Temp Employees
Adam Paluka	75062	2/4/2015	\$237	Employee Expense Reimbursement
Addtronics	75101	2/19/2015	\$130	Misc Supplies
Airco Service Inc.	75036	1/27/2015	\$276	Building Maintenance
Airco Service Inc.	00000000000059720	2/18/2015	\$4,866	Building Maintenance
AIRGAS USA LLC	75086	2/11/2015	\$438	AMR
Ala Carte Courier Service, Inc	75103	2/19/2015	\$1,104	Courier Service
All-Kill Pest Control	75104	2/19/2015	\$126	Building Maintenance
American Checked	75105	2/19/2015	\$80	Employee Background Checks
American Express Corporate	75032	1/26/2015	\$6,591	Corporate Cards
American Waste Control	00000000000059721	2/18/2015	\$458	Utilities
Amos Electrical & Mechanical, Inc.	75107	2/19/2015	\$275	Building Maintenance
Arrow Machinery Co	75108	2/19/2015	\$190	Building Services
Association of Central Ok Govn	75035	1/27/2015	\$680	OKC 911 Service Agreement
Association of Central Ok Govn	75100	2/19/2015	\$27,519	OKC 911 Service Agreement
AT&T	00000000000059722	2/18/2015	\$1,539	Communications
AT&T Advertising & Publishing	75109	2/19/2015	\$931	Yellow Pages
AT&T Interstate Dedicated Private Line Service	75110	2/19/2015	\$2,680	Communications
AT&T Mobility	00000000000059723	2/18/2015	\$2,177	Wireless Communications
att	00000000000059724	2/18/2015	\$21,453	Communications
B. D. Eddie Enterprises	75037	1/27/2015	\$26,436	Rent
Bearcom Punchout	75083	2/11/2015	\$58	AMR
Bill Knight Ford	75038	1/27/2015	\$26,469	MCB - Reimburse
Bixby Public Works Authority	75113	2/19/2015	\$26	Utilities
Black Ink Systems, LLC	75039	1/27/2015	\$11,833	Collection Service
Black Ink Systems, LLC	75114	2/19/2015	\$4,684	Collection Service
Bradshaw Consulting Services, Inc.	75112	2/19/2015	\$40,725	
CAD North Inc	75115	2/19/2015	\$18,054	CAD Systems
CDW Government, Inc.	75040	1/27/2015	\$1,577	Computer Supplies
CDW Government, Inc.	75116	2/19/2015	\$6,725	Computer Supplies

Center Point Energy	75046	1/27/2015	\$3,769	Utilities
Chantelle Hinds	75098	2/18/2015	\$51	Employee Travel Expenses
City Glass	00000000000059687	2/10/2015	\$110	AMR
City of Oklahoma City	75041	1/27/2015	\$292	Utilities
City of Oklahoma City	75121	2/19/2015	\$391	Utilities
City of Tulsa	75063	2/4/2015	\$1,559	Dues
City of Tulsa	75122	2/19/2015	\$805	Utilities
Clean Sweep Janitorial	75117	2/19/2015	\$2,085	Janitorial Services
Clifford Power Systems, Inc.	00000000000059726	2/18/2015	\$517	
Cohlmia's	00000000000059727	2/18/2015	\$1,925	Plant Maintenance
Community Care	75118	2/19/2015	\$49	Employee Benefits
Compsource Oklahoma	75061	2/4/2015	\$2,830	Workers Comp
Cox	00000000000059728	2/18/2015	\$7,727	Internet
Cox Communication Tulsa	00000000000059729	2/18/2015	\$8,415	Internet
CPI Office Products	00000000000059730	2/18/2015	\$15,883	Office Supplies/Toner/Janitor
Crystal Clean	75120	2/19/2015	\$370	Building Maintenance
CSI Communications, LLC	75119	2/19/2015	\$150	Website
David Howerton	75068	2/5/2015	\$65	MCB - Reimburse
Department of Public Saftey	75097	2/18/2015	\$725	Driver Records
Donohue Commercial Service	75123	2/19/2015	\$2,046	Building Maintenance
Emdeon Business Services	75124	2/19/2015	\$3,028	Medicaid Inquiry
Emergency Medical Service Plus	75125	2/19/2015	\$832	Mutual Aid
Federal Express Corporation	75127	2/19/2015	\$671	Express Mail
FERNO WASHINGTON INC	75078	2/11/2015	\$3,987	AMR
FORD QUALITY FLEET CARE PROGRAM	75081	2/11/2015	\$22,064	AMR
GeoSafe	75128	2/19/2015	\$2,084	Mobile CAD
Grainger Punchout	75076	2/11/2015	\$7,385	AMR
Greater OKC Chamber of Commere	00000000000059731	2/18/2015	\$905	Dues
GTP Acquisition Partners LLC	75042	1/27/2015	\$673	Tower Rentals
Henry Schein Inc.	75043	1/27/2015	\$4,194	Medical Supplies
Henry Schein Inc.	00000000000059688	2/10/2015	\$587	Medical Supplies
Henry Schein Inc.	00000000000059732	2/18/2015	\$5,774	Medical Supplies
IMPACT INSTRUMENTATION INC	75079	2/11/2015	\$8,544	AMR
Imperial Coffee Service, Inc.	00000000000059733	2/18/2015	\$1,141	Coffee

Insperity Expense Management	00000000000059734	2/18/2015	\$280	Expense Report Software
Interworks	75130	2/19/2015	\$5,400	Software Consulting
January Transport, Inc.	75131	2/19/2015	\$375	Oil Recycle
Jeff Goodloe, M.D.	75094	2/13/2015	\$606	MCB - Reimburse
Johnson, Tracy L	75069	2/5/2015	\$87	Travel Reimburse
Kelli Bruer	75067	2/4/2015	\$35	Employee Expense Reimbursement
Lambrusco's	75135	2/19/2015	\$380	Lunch Meeting
Landscape Partners	00000000000059735	2/18/2015	\$387	Lawn Maintenance
Language Line Service	75136	2/19/2015	\$100	Patient Support Services
Leadership Tulsa	75033	1/26/2015	\$50	Dues
Legal Shield	75132	2/19/2015	\$105	Employee Benefits
LexisNexis Risk Data Management Inc	75133	2/19/2015	\$1,839	Patient Service
Littlefield	75134	2/19/2015	\$5,687	Community Relations
Managed Outsource Solutions	75140	2/19/2015	\$129	Transcription Services
McKesson Medical Punchout	75085	2/11/2015	\$370,670	AMR - Medical Supplies
Medlert Inc	75137	2/19/2015	\$16,200	Ambulance Service to Hospital
Melanie Key	75074	2/10/2015	\$99	Internet Reimburse
Metro Monitor	75138	2/19/2015	\$330	Media Monitoring
Metroplex Electric	00000000000059736	2/18/2015	\$4,053	Building Maintenance
Midcon Recovery Solutions	75139	2/19/2015	\$1,125	Rental Space
Mobile Health Resources	75126	2/19/2015	\$2,633	
Moss Seat Cover	75141	2/19/2015	\$3,555	Ambulance Maint
Motorola, Inc.	00000000000059737	2/18/2015	\$1,472	Maintenance Communications
MTM Recognition	00000000000059689	2/10/2015	\$92	AMR - Unifom
Mullin Plumbing, Inc.	00000000000059738	2/18/2015	\$202	Building Maintenance
Net Solutions	75142	2/19/2015	\$6,000	Network Support
Office Butler	75044	1/27/2015	\$4,000	Janitorial
Office Depot Punchout	75080	2/11/2015	\$541	AMR
OfficeTeam Specialized Admin	00000000000059739	2/18/2015	\$7,066	Temp Employees
OG&E	75045	1/27/2015	\$3,351	Utilities
OG&E	75144	2/19/2015	\$1,523	Utilities
Ok Natural Gas	75048	1/27/2015	\$780	Utilities
Ok Natural Gas	75145	2/19/2015	\$1,632	Utilities
OKC Autoworks	75089	2/11/2015	\$894	P+ - Ambulance Maintenance

Okla Employment Security Comm	75143	2/19/2015	\$6,781	Unemployment
Oklahoma Police Supply	75088	2/11/2015	\$69	P+ - Uniforms
OOSI Leasing - One Source	75047	1/27/2015	\$944	Leased Printers
Orkin Exterminating Company	00000000000059690	2/10/2015	\$79	Building Maintenance
Orkin Exterminating Company	00000000000059740	2/18/2015	\$120	Building Maintenance
Owens Waste Management	75049	1/27/2015	\$18	Utilities
PACIFIC BIOMEDICAL EQUIPMENT INC	75082	2/11/2015	\$14,169	AMR
Packco Inc	75090	2/11/2015	\$1,846	AMR - Misc Supplies
PCS Mobile	75146	2/19/2015	\$2,800	
Petty Cash	75058	2/2/2015	\$155	Petty Cash Reimburse
PHYSIO CONTROL INC	75084	2/11/2015	\$7,368	AMR
PHYSIO CONTROL INC	75099	2/19/2015	\$11,949	AMR
Pitney Bowes	75050	1/27/2015	\$509	Postage
Pitney Bowes	75147	2/19/2015	\$455	Postage
Pitney Bowes Purchase Power	75060	2/4/2015	\$5,000	Postage
Professional Ambulance Sales & Services	75148	2/19/2015	\$11,400	
PRO-LOGIX IT	75065	2/4/2015	\$10,350	MCB - Reimburse
Public Service Co of Oklahoma	75149	2/19/2015	\$2,475	Utilities
Puckett, Ruth	75051	1/27/2015	\$5,416	Rent
Ranette Lauinger	75064	2/4/2015	\$101	Employee Reimbursement
Remnant Carpet Co	75150	2/19/2015	\$208	Building Maintenance
Republic Services #060	00000000000059741	2/18/2015	\$1,891	Utilities
Resource One Administrators	75151	2/19/2015	\$420	FSA Admin Fee
Rich & Cartmill	75152	2/19/2015	\$2,047	Insurance
Roxanne Hurry	75072	2/9/2015	\$71	Employee Expense Reimbursement
Safari Micro	75153	2/19/2015	\$403	Computer Supplies
San Antonio Equipment	75052	1/27/2015	\$9,000	Ambulance Maintenance
San Antonio Equipment	75154	2/19/2015	\$600	Ambulance Maintenance
Schnake Turnbo and Assoc. Inc.	75155	2/19/2015	\$3,500	Community Relations
Scott's Printing & Copying	00000000000059742	2/18/2015	\$1,397	Printing
Secure Medical Records Transfer Network	75156	2/19/2015	\$3,083	
Sherrie Snow	75096	2/18/2015	\$99	Internet Reimburse
Special Ops	75091	2/11/2015	\$500	P+ - Uniforms
Stanley Convergent Security Solutions	75129	2/19/2015	\$4,053	Building Maintenance

Stericycle, Inc.	75157	2/19/2015	\$3,420	Medical Disposal
Stryker Sales Corporation	75053	1/27/2015	\$3,130	Medical Supplies
Stryker Sales Corporation	00000000000059743	2/18/2015	\$189,821	Medical Supplies
Synergy DataCom	00000000000059744	2/18/2015	\$63	Computer Supplies
Tammy Appleby	75093	2/13/2015	\$200	MCB - Reimburse
Technical Programming Services, Inc.	75158	2/19/2015	\$370	Community Relations
The University of OK Health Sciences Center	75165	2/19/2015	\$30,008	Dues
Thomas Emergency Medical Solutions	75159	2/19/2015	\$6,681	Medical Supplies
Timmons Oil Company	75092	2/11/2015	\$10,397	Ambulance Maintenance
Tonis Flowers & Gifts	75161	2/19/2015	\$209	Misc
Torrence, Kent	75066	2/4/2015	\$134	Employee Reimbursement
TriTech	75162	2/19/2015	\$798	Software Maintenance
True Digital Security	75163	2/19/2015	\$2,585	Network Security
TruGreen-LandCare	00000000000059745	2/18/2015	\$4,196	Lawn Maintenance
Tulsa County Clerk	75034	1/27/2015	\$136	Liens
Tulsa County Clerk	75059	2/3/2015	\$272	Liens
Tulsa County Clerk	75073	2/10/2015	\$340	Liens
Tulsa County Clerk	75095	2/17/2015	\$85	Liens
Tulsa Press Club	75160	2/19/2015	\$712	Dues
U.S. Cellular	75166	2/19/2015	\$335	Tower Rentals
United Ford	00000000000059746	2/18/2015	\$39,109	Ambulance Maintenance
United Mechanical	75164	2/19/2015	\$2,971	Building Maintenance
Vehicle Washing Systems Inc	75167	2/19/2015	\$387	Building Maintenance
Verizon Wireless	75168	2/19/2015	\$13,782	Wireless Communications
VF IMAGEWEAR Punchout	75075	2/11/2015	\$8,091	AMR
VIDACARE CORP	75077	2/11/2015	\$25,610	AMR
Weather Affirmation, L.L.C.	75172	2/19/2015	\$350	Weather Notification
Werfel & Werfel, PLLC	75169	2/19/2015	\$3,500	Medicare Consulting
Windstream	75170	2/19/2015	\$11,716	Communications
Works & Lentz, Inc.	75054	1/27/2015	\$80	Collections
Works & Lentz, Inc.	75171	2/19/2015	\$1,979	Collections
Xtivia	75173	2/19/2015	\$4,429	Maintenance SQL
Yale 31	75055	1/27/2015	\$550	Rent
Zevez	75174	2/19/2015	\$998	Professional Services

ZOLL Data Systems	75056	1/27/2015	\$4,545	Patient Support Services
ZOLL Data Systems	00000000000059747	2/18/2015	\$24,629	Patient Support Services