

MEMORANDUM

Date: April 23, 2014

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – March 2014**

Attached you will find financial statements for March 2014. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

Highlights

On a year-to-date basis, the Eastern Division had a net loss of \$96 thousand compared to a budgeted loss of \$632 thousand, and the Western Division had a net loss of \$4,267 thousand compared to a budgeted net loss of \$5,683 thousand.

There is no net interdivisional payable/receivable as of 3/31/14.

Combined Balance Sheets

Following is a discussion of significant assets and liabilities at March 31, 2014, and how the balances have changed from the prior year.

Other Miscellaneous Receivables

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

Due to Contractor

The due to contractor balance represents our liability to Paramedics Plus for March and February services. This balance usually includes two months of contractor billings.

Deferred Revenue

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized.

Income Statements

Following is a discussion of operating revenues and expenses that vary significantly from budget.

Patient Service Revenue

Eastern division patient revenue is less than budget by \$770 thousand (1.1%) and Western is less than budget by \$1,861 thousand (2.4%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2014. The Eastern Division had 753 less emergency transports than budgeted (1.6%); non-emergency transports were 128 less than budget (1.9%). The Western Division emergency transports were less than budget by 2,327 (4.2%) and non-emergencies were 1,696 more than budget (64%).

The year-to-date collection rate is 46% for the Eastern Division compared to a budget of 51% and an actual for fiscal 2013 of 54%. The year-to-date collection rate is 50% for the Western Division compared to a budget of 51% and an actual for fiscal 2013 of 52%.

cc: Stephen Williamson – EMSA
Angela Lehman - EMSA
Mike Albright – EMSA

Drew Rees – Tulsa City Council
Steve Wagner – City of Tulsa
Doug Dowler – City of Oklahoma City

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2014

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,734,448.00	\$14,889,229.00	-1.04%	\$129,105,248.00	\$132,898,954.00	-2.85%
Non-emergency base rate	528,030.06	373,392.50	41.41%	4,375,568.44	3,360,532.50	30.20%
Mileage	1,016,649.00	939,482.00	8.21%	8,046,446.00	8,300,968.00	-3.07%
Special events	31,625.00	20,083.00	57.47%	207,716.25	180,747.00	14.92%
Subscription membership	23,135.98	20,000.00	15.68%	176,520.49	180,000.00	-1.93%
Other revenue	392,211.41	475,000.00	-17.43%	4,653,761.26	4,275,000.00	8.86%
	<u>16,726,099.45</u>	<u>16,717,186.50</u>	<u>0.05%</u>	<u>146,565,260.44</u>	<u>149,196,201.50</u>	<u>-1.76%</u>
Deductions from revenue:						
Contractual allowances and bad debts	11,963,404.54	11,720,833.33	-2.07%	101,905,668.35	105,487,499.97	3.40%
Collection fees and expenses	85,134.92	70,833.33	-20.19%	682,613.84	637,499.97	-7.08%
	<u>12,048,539.46</u>	<u>11,791,666.66</u>	<u>-2.18%</u>	<u>102,588,282.19</u>	<u>106,124,999.94</u>	<u>3.33%</u>
Net patient service revenue	<u>4,677,559.99</u>	<u>4,925,519.84</u>	<u>-5.03%</u>	<u>43,976,978.25</u>	<u>43,071,201.56</u>	<u>2.10%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	3,883,808.91	3,859,341.00	-0.63%	37,841,464.14	38,384,745.00	1.42%
Employee compensation & benefits	286,151.23	288,885.83	0.95%	2,355,985.65	2,599,972.47	9.38%
Medical supplies	26,833.86	31,608.34	15.11%	734,704.62	814,475.06	9.79%
Building rent, utilities and maintenance	88,028.15	74,424.99	-18.28%	834,772.96	669,824.91	-24.63%
Equipment maintenance	159,193.00	104,208.32	-52.76%	764,559.44	937,874.88	18.48%
TotalCare campaign	5,586.68	2,916.67	-91.54%	48,417.56	26,250.03	-84.45%
Quality assurance fees	67,114.92	67,166.67	0.08%	604,034.28	604,500.03	0.08%
Telephone	148,640.90	79,249.99	-87.56%	784,325.06	713,249.91	-9.96%
Professional services	24,740.38	26,733.33	7.45%	200,923.59	240,599.97	16.49%
Miscellaneous supplies	47,210.83	31,200.00	-51.32%	270,074.99	280,800.00	3.82%
Postage and courier service	6,820.07	7,500.01	9.07%	46,791.74	67,500.09	30.68%
Equipment lease	2,584.11	3,000.00	13.86%	21,900.46	27,000.00	18.89%
Other fees and expenses	45,244.81	39,324.99	-15.05%	335,151.76	353,924.91	5.30%
Community relations	26,358.91	33,000.00	20.12%	233,748.70	297,000.00	21.30%
Office supplies	6,863.68	6,833.32	-0.44%	34,229.07	61,499.88	44.34%
Insurance	13,510.33	15,000.00	9.93%	108,155.73	135,000.00	19.88%
Travel, meals, and training	782.06	4,416.66	82.29%	35,858.88	39,749.94	9.79%
	<u>4,839,472.83</u>	<u>4,674,810.12</u>	<u>-3.52%</u>	<u>45,255,098.63</u>	<u>46,253,967.08</u>	<u>2.16%</u>
Operating inc. (loss) before depr.	(161,912.84)	250,709.72	-164.58%	(1,278,120.38)	(3,182,765.52)	59.84%
Depreciation	<u>341,249.00</u>	<u>341,250.00</u>	<u>0.00%</u>	<u>3,071,241.00</u>	<u>3,071,250.00</u>	<u>0.00%</u>
Operating income (loss)	<u>(503,161.84)</u>	<u>(90,540.28)</u>	<u>-455.73%</u>	<u>(4,349,361.38)</u>	<u>(6,254,015.52)</u>	<u>30.45%</u>
Nonoperating expense:						
Interest expense	<u>1,190.00</u>	<u>7,166.67</u>	<u>83.40%</u>	<u>16,021.27</u>	<u>64,500.03</u>	<u>75.16%</u>

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2014

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	<u>\$1,190.00</u>	<u>\$7,166.67</u>	<u>83.40%</u>	<u>\$16,021.27</u>	<u>\$64,500.03</u>	<u>75.16%</u>
Nonoperating income - interest income	<u>225.30</u>	<u>416.67</u>	<u>-45.93%</u>	<u>2,206.76</u>	<u>3,750.03</u>	<u>-41.15%</u>
Net income (loss)	<u><u>(504,126.54)</u></u>	<u><u>(97,290.28)</u></u>	<u><u>-418.17%</u></u>	<u><u>(4,363,175.89)</u></u>	<u><u>(6,314,765.52)</u></u>	<u><u>30.91%</u></u>

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2014

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,833,048.00	\$6,845,479.00	-0.18%	\$59,562,348.00	\$60,505,204.00	-1.56%
Non-emergency base rate	284,593.06	258,750.00	9.99%	2,392,609.24	2,328,750.00	2.74%
Mileage	439,059.00	426,000.00	3.07%	3,582,633.00	3,834,000.00	-6.56%
Special events	18,500.00	9,583.00	93.05%	108,875.00	86,247.00	26.24%
Subscription membership	8,119.77	6,666.67	21.80%	68,654.68	60,000.03	14.42%
Other revenue	389,186.17	475,000.00	-18.07%	4,603,940.32	4,275,000.00	7.69%
	<u>7,972,506.00</u>	<u>8,021,478.67</u>	<u>-0.61%</u>	<u>70,319,060.24</u>	<u>71,089,201.03</u>	<u>-1.08%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,565,160.07	5,408,333.33	-2.90%	47,279,986.45	48,674,999.97	2.87%
Collection fees and expenses	35,263.40	33,333.33	-5.79%	311,981.16	299,999.97	-3.99%
	<u>5,600,423.47</u>	<u>5,441,666.66</u>	<u>-2.92%</u>	<u>47,591,967.61</u>	<u>48,974,999.94</u>	<u>2.82%</u>
Net patient service revenue	<u>2,372,082.53</u>	<u>2,579,812.01</u>	<u>-8.05%</u>	<u>22,727,092.63</u>	<u>22,114,201.09</u>	<u>2.77%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	1,871,495.95	1,767,725.00	-5.87%	17,596,252.77	17,256,597.00	-1.97%
Employee compensation & benefits	139,499.77	135,776.33	-2.74%	1,170,482.14	1,221,986.97	4.21%
Medical supplies	22,673.47	29,941.67	24.27%	419,929.06	549,475.03	23.58%
Building rent, utilities and maintenance	23,844.33	21,883.33	-8.96%	224,296.22	196,949.97	-13.88%
Equipment maintenance	76,817.56	49,083.33	-56.50%	410,455.88	441,749.97	7.08%
TotalCare campaign	4,509.87	1,666.67	-170.59%	40,588.83	15,000.03	-170.59%
Quality assurance fees	32,737.67	32,750.00	0.04%	294,639.03	294,750.00	0.04%
Telephone	66,416.34	34,666.66	-91.59%	369,189.56	311,999.94	-18.33%
Professional services	12,459.02	12,916.66	3.54%	97,020.50	116,249.94	16.54%
Miscellaneous supplies	28,364.76	15,400.00	-84.19%	138,474.85	138,600.00	0.09%
Postage and courier service	3,486.52	3,666.67	4.91%	22,537.40	33,000.03	31.70%
Equipment lease	2,584.11	2,333.33	-10.75%	19,027.94	20,999.97	9.39%
Other fees and expenses	23,457.32	7,008.33	-234.71%	72,358.75	63,074.97	-14.72%
Community relations	20,988.47	27,166.67	22.74%	189,259.53	244,500.03	22.59%
Office supplies	3,506.10	3,416.66	-2.62%	16,794.41	30,749.94	45.38%
Insurance	7,442.24	8,250.01	9.79%	60,293.89	74,250.09	18.80%
Travel, meals, and training	313.99	2,083.33	84.93%	17,004.94	18,749.97	9.31%
	<u>2,340,597.49</u>	<u>2,155,734.65</u>	<u>-8.58%</u>	<u>21,158,605.70</u>	<u>21,028,683.85</u>	<u>-0.62%</u>
Operating inc. (loss) before depr.	31,485.04	424,077.36	-92.58%	1,568,486.93	1,085,517.24	44.49%
Depreciation	<u>185,083.00</u>	<u>185,083.33</u>	<u>0.00%</u>	<u>1,665,747.00</u>	<u>1,665,749.97</u>	<u>0.00%</u>
Operating income (loss)	<u>(153,597.96)</u>	<u>238,994.03</u>	<u>-164.27%</u>	<u>(97,260.07)</u>	<u>(580,232.73)</u>	<u>83.24%</u>
Nonoperating expense:						
Interest expense		<u>6,166.67</u>	<u>100.00%</u>		<u>55,500.03</u>	<u>100.00%</u>

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2014

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$6,166.67	100.00%		\$55,500.03	100.00%
Nonoperating income - interest income	117.57	416.67	-71.78%	1,105.55	3,750.03	-70.52%
Net income (loss)	<u>(153,480.39)</u>	<u>233,244.03</u>	<u>165.80%</u>	<u>(96,154.52)</u>	<u>(631,982.73)</u>	<u>84.79%</u>

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2014

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,901,400.00	\$8,043,750.00	-1.77%	\$69,542,900.00	\$72,393,750.00	-3.94%
Non-emergency base rate	243,437.00	114,642.50	112.34%	1,982,959.20	1,031,782.50	92.19%
Mileage	577,590.00	513,482.00	12.48%	4,463,813.00	4,466,968.00	-0.07%
Special events	13,125.00	10,500.00	25.00%	98,841.25	94,500.00	4.59%
Subscription membership	15,016.21	13,333.33	12.62%	107,865.81	119,999.97	-10.11%
Other revenue	3,025.24		0.00%	49,820.94		0.00%
	<u>8,753,593.45</u>	<u>8,695,707.83</u>	<u>0.67%</u>	<u>76,246,200.20</u>	<u>78,107,000.47</u>	<u>-2.38%</u>
Deductions from revenue:						
Contractual allowances and bad debts	6,398,244.47	6,312,500.00	-1.36%	54,625,681.90	56,812,500.00	3.85%
Collection fees and expenses	49,871.52	37,500.00	-32.99%	370,632.68	337,500.00	-9.82%
	<u>6,448,115.99</u>	<u>6,350,000.00</u>	<u>-1.55%</u>	<u>54,996,314.58</u>	<u>57,150,000.00</u>	<u>3.77%</u>
Net patient service revenue	<u>2,305,477.46</u>	<u>2,345,707.83</u>	<u>-1.72%</u>	<u>21,249,885.62</u>	<u>20,957,000.47</u>	<u>1.40%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,012,312.96	2,091,616.00	3.79%	20,245,211.37	21,128,148.00	4.18%
Employee compensation & benefits	146,651.46	153,109.50	4.22%	1,185,503.51	1,377,985.50	13.97%
Medical supplies	4,160.39	1,666.67	-149.62%	314,775.56	265,000.03	-18.78%
Building rent, utilities and maintenance	64,183.82	52,541.66	-22.16%	610,476.74	472,874.94	-29.10%
Equipment maintenance	82,375.44	55,124.99	-49.43%	354,103.56	496,124.91	28.63%
TotalCare campaign	1,076.81	1,250.00	13.86%	7,828.73	11,250.00	30.41%
Quality assurance fees	34,377.25	34,416.67	0.11%	309,395.25	309,750.03	0.11%
Telephone	82,224.56	44,583.33	-84.43%	415,135.50	401,249.97	-3.46%
Professional services	12,281.36	13,816.67	11.11%	103,903.09	124,350.03	16.44%
Miscellaneous supplies	18,846.07	15,800.00	-19.28%	131,600.14	142,200.00	7.45%
Postage and courier service	3,333.55	3,833.34	13.04%	24,254.34	34,500.06	29.70%
Equipment lease		666.67	100.00%	2,872.52	6,000.03	52.12%
Other fees and expenses	21,787.49	32,316.66	32.58%	262,793.01	290,849.94	9.65%
Community relations	5,370.44	5,833.33	7.94%	44,489.17	52,499.97	15.26%
Office supplies	3,357.58	3,416.66	1.73%	17,434.66	30,749.94	43.30%
Insurance	6,068.09	6,749.99	10.10%	47,861.84	60,749.91	21.21%
Travel, meals, and training	468.07	2,333.33	79.94%	18,853.94	20,999.97	10.22%
	<u>2,498,875.34</u>	<u>2,519,075.47</u>	<u>0.80%</u>	<u>24,096,492.93</u>	<u>25,225,283.23</u>	<u>4.47%</u>
Operating inc. (loss) before depr.	(193,397.88)	(173,367.64)	-11.55%	(2,846,607.31)	(4,268,282.76)	33.31%
Depreciation	<u>156,166.00</u>	<u>156,166.67</u>	<u>0.00%</u>	<u>1,405,494.00</u>	<u>1,405,500.03</u>	<u>0.00%</u>
Operating income (loss)	<u>(349,563.88)</u>	<u>(329,534.31)</u>	<u>-6.08%</u>	<u>(4,252,101.31)</u>	<u>(5,673,782.79)</u>	<u>25.06%</u>
Nonoperating expense:						
Interest expense	<u>1,190.00</u>	<u>1,000.00</u>	<u>-19.00%</u>	<u>16,021.27</u>	<u>9,000.00</u>	<u>-78.01%</u>

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2014

	Month of March			For the 9 Months Ended March		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	<u>\$1,190.00</u>	<u>\$1,000.00</u>	<u>-19.00%</u>	<u>\$16,021.27</u>	<u>\$9,000.00</u>	<u>-78.01%</u>
Nonoperating income - interest income	<u>107.73</u>		<u>0.00%</u>	<u>1,101.21</u>		<u>0.00%</u>
Net income (loss)	<u><u>(350,646.15)</u></u>	<u><u>(330,534.31)</u></u>	<u><u>-6.08%</u></u>	<u><u>(4,267,021.37)</u></u>	<u><u>(5,682,782.79)</u></u>	<u><u>24.91%</u></u>

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2014

	<u>2014</u>	<u>2013</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$360,202.18)	(\$824,123.11)
Petty cash	1,200.00	1,200.00
Invested cash	<u>4,636,519.47</u>	<u>4,627,950.45</u>
	4,277,517.29	3,805,027.34
Patient accounts receivable:		
Patient accounts receivable	25,424,222.75	22,681,481.47
Receivables in collection	<u>39,243,140.19</u>	<u>37,401,140.19</u>
	64,667,362.94	60,082,621.66
Less allowance for contractual allowances and bad debts	<u>50,236,291.00</u>	<u>45,862,291.00</u>
Net patient accounts receivable	<u>14,431,071.94</u>	<u>14,220,330.66</u>
Other receivables:		
Due from contractor	369,363.63	797,414.09
Due from collection agency	25,264.56	12,639.57
Other miscellaneous receivables	<u>1,022,107.79</u>	<u>802,779.45</u>
	<u>1,416,735.98</u>	<u>1,612,833.11</u>
Other current assets:		
Prepaid assets	615,852.43	456,288.30
Other, principally funds held by trustee	<u>(18,917.46)</u>	<u>(39,201.23)</u>
	<u>596,934.97</u>	<u>417,087.07</u>
Total current assets	<u>20,722,260.18</u>	<u>20,055,278.18</u>
Property and equipment:		
Communication equipment	5,971,034.85	5,789,890.81
Buildings and leasehold improvements	3,711,390.66	3,649,488.81
Ambulances	10,179,769.89	9,965,032.41
Data processing equipment	6,962,010.41	6,585,439.91
On-board equipment	5,745,503.06	5,280,737.72
Office furniture and equipment	1,214,750.31	1,203,417.85
Miscellaneous other equipment	1,129,726.08	1,103,008.09
Land	64,200.00	64,200.00
Transportation equipment	361,737.24	361,737.24
Prepaid assets	1,705,401.66	1,141,284.42
Capital Lease	<u>739,910.29</u>	<u>739,910.29</u>
	37,785,434.45	35,884,147.55
Less accumulated depreciation	<u>28,376,982.10</u>	<u>23,566,885.57</u>
Net property and equipment	9,408,452.35	12,317,261.98
Other assets	<u>24,194.50</u>	<u>12,960.00</u>
Total assets	30,154,907.03	32,385,500.16

EMSA
EMSA Combined
For the Nine Months Ending March 31, 2014

	<u>2014</u>	<u>2013</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$862,526.87	\$685,432.45
Due to contractor	7,533,004.76	8,672,859.65
Due to Quality Assurance Fund	353,361.80	196,309.99
Accrued retirement	226,405.02	198,667.47
Accrued salaries and wages	240,825.59	241,710.50
Current installments of long-term debt	200,000.00	410,000.00
Accrued interest payable	18.26	34.20
Deferred revenue	<u>69,407.92</u>	<u>902,814.53</u>
Total current liabilities	9,485,550.22	11,307,828.79
Other liabilities	<u>21,752.22</u>	<u>21,752.22</u>
Total liabilities	<u>9,507,302.44</u>	<u>11,329,581.01</u>
Division capital:		
Contributed capital	67,872,657.89	59,455,626.30
Retained earnings (deficit)	(42,861,877.41)	(30,758,685.64)
Current year earnings (loss)	<u>(4,363,175.89)</u>	<u>(7,641,021.51)</u>
Total division capital	<u>20,647,604.59</u>	<u>21,055,919.15</u>
Total liabilities & division capital	<u><u>30,154,907.03</u></u>	<u><u>32,385,500.16</u></u>

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2014

	<u>2014</u>	<u>2013</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$563,954.09)	(\$1,488,518.20)
Petty cash	600.00	600.00
Invested cash	<u>2,802,020.83</u>	<u>3,216,050.90</u>
	2,238,666.74	1,728,132.70
Patient accounts receivable:		
Patient accounts receivable	11,890,391.53	10,331,479.86
Receivables in collection	<u>18,210,999.82</u>	<u>16,617,999.82</u>
	30,101,391.35	26,949,479.68
Less allowance for contractual allowances and bad debts	<u>23,506,710.00</u>	<u>20,714,710.00</u>
Net patient accounts receivable	<u>6,594,681.35</u>	<u>6,234,769.68</u>
Other receivables:		
Due from contractor	369,333.79	797,414.09
Due from collection agency	20,569.76	4,761.33
Other miscellaneous receivables	<u>257,435.60</u>	<u>768,447.10</u>
	<u>647,339.15</u>	<u>1,570,622.52</u>
Other current assets:		
Prepaid assets	317,222.74	239,201.04
Other, principally funds held by trustee	<u>(45,731.20)</u>	<u>(189,189.87)</u>
	<u>271,491.54</u>	<u>50,011.17</u>
Total current assets	<u>9,752,178.78</u>	<u>9,583,536.07</u>
Property and equipment:		
Communication equipment	2,966,409.22	2,953,658.64
Buildings and leasehold improvements	3,219,494.25	3,175,960.00
Ambulances	5,580,372.23	5,443,669.86
Data processing equipment	3,642,715.89	3,460,784.94
On-board equipment	2,778,224.12	2,670,234.36
Office furniture and equipment	576,212.75	569,064.65
Miscellaneous other equipment	582,920.45	571,621.50
Land	64,200.00	64,200.00
Transportation equipment	284,814.80	284,814.80
Prepaid assets	1,207,404.13	446,325.38
Capital Lease	<u>338,087.66</u>	<u>338,087.66</u>
	21,240,855.50	19,978,421.79
Less accumulated depreciation	<u>15,605,119.53</u>	<u>12,990,876.42</u>
Net property and equipment	<u>5,635,735.97</u>	<u>6,987,545.37</u>
Other assets	<u>16,057.97</u>	<u>10,698.65</u>
Total assets	<u>15,403,972.72</u>	<u>16,581,780.09</u>

EMSA
EMSA Eastern Division
For the Nine Months Ending March 31, 2014

	<u>2014</u>	<u>2013</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$583,324.88	\$383,413.45
Due to contractor	3,673,561.05	3,908,183.28
Due to Quality Assurance Fund	353,361.80	196,309.99
Accrued retirement	123,703.20	106,761.26
Accrued salaries and wages	117,190.21	113,737.88
Accrued interest payable	18.26	34.20
Deferred revenue	<u>24,359.31</u>	<u>239,295.15</u>
Total current liabilities	4,875,518.71	4,947,735.21
Other liabilities	<u>21,752.22</u>	<u>21,752.22</u>
Total liabilities	<u>4,897,270.93</u>	<u>4,969,487.43</u>
Division capital:		
Contributed capital	6,081,108.60	5,827,102.11
Retained earnings (deficit)	4,521,747.71	7,923,273.81
Current year earnings (loss)	<u>(96,154.52)</u>	<u>(2,138,083.26)</u>
Total division capital	<u>10,506,701.79</u>	<u>11,612,292.66</u>
Total liabilities & division capital	<u><u>15,403,972.72</u></u>	<u><u>16,581,780.09</u></u>

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2014

	<u>2014</u>	<u>2013</u>
Assets		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$203,751.91	\$664,395.09
Petty cash	600.00	600.00
Invested cash	<u>1,834,498.64</u>	<u>1,411,899.55</u>
	2,038,850.55	2,076,894.64
Patient accounts receivable:		
Patient accounts receivable	13,533,831.22	12,350,001.61
Receivables in collection	<u>21,032,140.37</u>	<u>20,783,140.37</u>
	34,565,971.59	33,133,141.98
Less allowance for contractual allowances and bad debts	<u>26,729,581.00</u>	<u>25,147,581.00</u>
Net patient accounts receivable	<u>7,836,390.59</u>	<u>7,985,560.98</u>
Other receivables:		
Due from contractor	29.84	
Due from collection agency	4,694.80	7,878.24
Other miscellaneous receivables	<u>764,672.19</u>	<u>34,332.35</u>
	<u>769,396.83</u>	<u>42,210.59</u>
Other current assets:		
Prepaid assets	298,629.69	217,087.26
Other, principally funds held by trustee	<u>26,813.74</u>	<u>149,988.64</u>
	<u>325,443.43</u>	<u>367,075.90</u>
Total current assets	<u>10,970,081.40</u>	<u>10,471,742.11</u>
Property and equipment:		
Communication equipment	3,004,625.63	2,836,232.17
Buildings and leasehold improvements	491,896.41	473,528.81
Ambulances	4,599,397.66	4,521,362.55
Data processing equipment	3,319,294.52	3,124,654.97
On-board equipment	2,967,278.94	2,610,503.36
Office furniture and equipment	638,537.56	634,353.20
Miscellaneous other equipment	546,805.63	531,386.59
Transportation equipment	76,922.44	76,922.44
Prepaid assets	497,997.53	694,959.04
Capital Lease	<u>401,822.63</u>	<u>401,822.63</u>
	16,544,578.95	15,905,725.76
Less accumulated depreciation	<u>12,771,862.57</u>	<u>10,576,009.15</u>
Net property and equipment	3,772,716.38	5,329,716.61
Other assets	<u>8,136.53</u>	<u>2,261.35</u>
Total assets	<u><u>14,750,934.31</u></u>	<u><u>15,803,720.07</u></u>

EMSA Western
EMSA Western Division
For the Nine Months Ending March 31, 2014

	<u>2014</u>	<u>2013</u>
Liabilities and Division Capital		
Current liabilities:		
Accounts payable and accrued liabilities	\$279,201.99	\$302,019.00
Due to contractor	3,859,443.71	4,764,676.37
Accrued retirement	102,701.82	91,906.21
Accrued salaries and wages	123,635.38	127,972.62
Current installments of long-term debt	200,000.00	410,000.00
Deferred revenue	<u>45,048.61</u>	<u>663,519.38</u>
Total current liabilities	4,610,031.51	6,360,093.58
	<u>4,610,031.51</u>	<u>6,360,093.58</u>
Total liabilities	4,610,031.51	6,360,093.58
Division capital:		
Contributed capital	61,791,549.29	53,628,524.19
Retained earnings (deficit)	(47,383,625.12)	(38,681,959.45)
Current year earnings (loss)	<u>(4,267,021.37)</u>	<u>(5,502,938.25)</u>
Total division capital	10,140,902.80	9,443,626.49
	<u>10,140,902.80</u>	<u>9,443,626.49</u>
Total liabilities & division capital	<u><u>14,750,934.31</u></u>	<u><u>15,803,720.07</u></u>

EMSA
Cash Rollforward
Year Ending June 30, 2014

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2013	\$ 2,354,092	\$ 2,354,092	-	1,172,181	1,172,181	-	3,526,273	3,526,273	-
Net revenue collected	17,816,000	18,016,438	(200,438)	21,406,000	20,906,576	499,424	39,222,000	38,923,014	298,986
Utility bill receipts	4,457,000	5,000,000	(543,000)				4,457,000	5,000,000	(543,000)
TotalCare proceeds	21,195		21,195	155,003	161,000	(5,997)	176,198	161,000	15,198
Payment to contractor	(18,093,597)	(18,119,000)	25,403	(21,580,006)	(21,905,000)	324,994	(39,673,603)	(40,024,000)	350,397
Operating expenses/changes in WC	(2,971,062)	(3,835,805)	864,743	(4,083,904)	(4,105,000)	21,096	(7,054,966)	(7,940,805)	885,839
Capital expenditures	(1,480,046)	(2,156,999)	676,953	(1,495,053)	(2,045,250)	550,197	(2,975,099)	(4,202,249)	1,227,150
Net debt proceeds/(reduction)		(83,400)	83,400	(140,000)	(210,000)	70,000	(140,000)	(293,400)	153,400
Interest/other income	470	4,500	(4,030)	294		294	764	4,500	(3,736)
Other	413,816 (2)	522,000	(108,184)	6,325,135 (1)	6,325,135	-	6,738,951	6,847,135	(108,184)
Balance at March 31, 2014	2,517,868	1,701,826	816,042	1,759,650	299,642	1,460,008	4,277,518	2,001,468	2,276,050

(1) 23,543 - '13 Other Western Subsidy
695,367 '14 Edmond Subsidy
726,105 '14 Other Western Subsidy
4,880,120- '14 Oklahoma City Subsidy
6,325,135

(2) 413,816 - '13 Other Eastern Subsidy

West - Cash	2,038,851
A/P	(279,201)
Net	<u><u>1,759,650</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/14

Eastern Division

Net Income (loss)		(96,155)
Add:		
Depreciation	1,665,747	
Increase in allowance for doubtful accounts	750,000	
Decrease in deferred revenue	(47,665)	<u>2,368,082</u>
Changes in working capital:		
Increase in patient receivables	(1,386,082)	
Decrease in other receivables	1,723,642	
Decrease in other assets	45,055	
Decrease in accounts payable	(1,064,765)	
Increase in accrued liabilities	957	<u>(681,193)</u>
Net Property Additions:		(1,207,405)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		140,245
Change in cash and cash equivalents:		<u><u>523,574</u></u>
Cash balance @6/30/13		1,715,093
Cash balance @3/31/14		2,238,667
Change in cash		<u><u>523,574</u></u>

EMSA
Statement of Cash Flows
Nine Months Ended 3/31/14

Western Division

Net income (loss)		(4,267,021)
Add: Depreciation	1,405,494	
Decrease in allowance for doubtful accounts	(960,000)	
Increase in deferred revenue	45,049	<u>490,543</u>
Changes in working capital:		
Decrease in patient receivables	951,167	
Increase in other receivables	(284,175)	
Increase in other assets	(208,853)	
Decrease in accounts payable	(1,888,900)	
Decrease in accrued liabilities	(6,974)	<u>(1,437,735)</u>
Net Property (Additions)/Dispositions		(497,998)
Debt Service/Loan proceeds		(140,000)
Contributed Capital		6,079,881
Change in cash and cash equivalents:		<u><u>227,670</u></u>
Cash balance @6/30/13		1,811,180
Cash balance @3/31/14		2,038,851
Change in cash		<u><u>227,671</u></u>

**EMSA Eastern Division
Capital Expenditures Variance
Year Ending June 30, 2014**

Through March

Description	Budget	Actual EMSA	Under (Over) Budget
Ambulances			
<i>2014 Ambulances (eight)</i>			
Replacement units	1,290,000	543,958	746,042
New units	300,000		300,000
OMD replacement vehicle		33,600	(33,600)
Repairs	25,000	96,088	(71,088)
Miscellaneous	20,000		20,000
On board equipment			
Power cot enhancement	644,000	195,413	448,587
First responder equipment	25,000		25,000
Equipment for new units	128,000	40,040	87,960
Stair chairs	80,000	84,447	(4,447)
Ventilators		97,375	(97,375)
Radio replacement		14,800	(14,800)
Miscellaneous	30,000		30,000
CAD and radio equipment			
Base station upgrade	75,000	24,808	50,192
Mobile data terminals	110,000		110,000
Equipment for new units	19,000	880	18,120
Voice recording system upgrade		17,449	(17,449)
CAD for EMSA and TFD (previous year)	1,428,000	1,516,340	(88,340)
Building expenses:			
Garage	15,000		15,000
Building expansion	2,500,000	34,239	2,465,761
Miscellaneous	40,000		40,000
Computer equipment			
Billing/CAD system hardware	10,000	14,261	(4,261)
Web site development	15,000	3,402	11,598
Miscellaneous	50,000	6,648	43,352
TOTAL	6,804,000	2,723,748	4,080,252
Less previous year item and expense incurred previous year	1,428,000	1,243,702	
Current year expenditures	5,376,000	1,480,046	
Less previous year item incurred current year		272,638	
Current year budget	5,376,000	1,207,408	4,168,592

**EMSA Western Division
Capital Expenditures Variance
Year Ending June 30, 2014**

Through March

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
Ambulances				
<i>2014 Ambulances (ten)</i>				
Replacement units	1,613,000	919,462		693,538
New units	300,000			300,000
Repairs	25,000		24,356	644
Miscellaneous	20,000			20,000
On board equipment:				
Equipment for new units	128,000		40,040	87,960
Ventilators	90,000	89,884	(7,468)	7,584
Stair chairs	96,000	100,868		(4,868)
Radio replacement			33,341	(33,341)
Miscellaneous	37,000		809	36,191
CAD and radio equipment:				
Equipment for new units	15,000		6,160	8,840
Base station upgrade	40,000		28,047	11,953
Mobile data terminals	150,000			150,000
Voice recording system upgrade			16,709	(16,709)
Radio infrastructure (NG911)	163,000		108,856	54,144
Building expenses:				
Office furniture	72,000		79,493	(7,493)
Common use vehicle	35,000			35,000
Security enhancement			23,139	(23,139)
Miscellaneous	44,000		5,546	38,454
Computer equipment:				
Web site development	10,000		1,851	8,149
Billing/CAD system hardware	20,000		16,317	3,683
Server upgrade	30,000			30,000
Miscellaneous	50,000		7,643	42,357
TOTAL	2,938,000	1,110,214	384,839	1,442,947

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2014

Eastern Division

	<u>Jul-13</u>	<u>Aug-13</u>	<u>Sep-13</u>	<u>Oct-13</u>	<u>Nov-13</u>	<u>Dec-13</u>	<u>Jan-14</u>	<u>Feb-14</u>	<u>Mar-14</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	5,174	5,367	4,985	4,984	4,578	5,154	5,466	4,866	5,215	45,789	44,731	46,542
Non-emergency	654	679	688	695	751	752	829	778	802	6,628	6,902	6,756
Total	<u>5,828</u>	<u>6,046</u>	<u>5,673</u>	<u>5,679</u>	<u>5,329</u>	<u>5,906</u>	<u>6,295</u>	<u>5,644</u>	<u>6,017</u>	<u>52,417</u>	<u>51,633</u>	<u>53,298</u>
Unit hours	15,702	15,911	15,456	15,848	16,999	17,382	16,789	15,545	16,910	146,542	133,527	
% of total system hours	46.8%	46.6%	46.5%	46.9%	50.2%	50.3%	51.1%	51.6%	47.9%	48.6%	48.5%	47.0%
<i>Gross revenue by payor:</i>												
Medicare	42%	41%	42%	43%	44%	45%	44%	45%	45%	44%	43%	
Medicaid	19%	19%	20%	19%	18%	18%	18%	18%	18%	18%	18%	
Private insurance	15%	15%	12%	11%	10%	1%	13%	13%	12%	11%	12%	
Uninsured and other	24%	25%	26%	27%	28%	36%	25%	24%	25%	27%	27%	
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	
<i>Collection rate</i>	43.3%	30.8%	35.4%	58.5%	48.3%	46.9%	40.8%	47.2%	55.3%	46.3%	54.0%	50.7%
<i>Net income (loss)</i>	\$ 200,499	\$ 108,820	\$ (591,231)	\$ (144,857)	\$ (40,835)	\$ 64,340	\$ 411,706	\$ 48,885	\$ (153,480)	\$ (96,153)	\$ (2,138,082)	\$ (631,983)
<i>Days in A/R</i>	58.0	70.1	67.3	75.6	74.6	71.6	68.2	69.9	75.0	N/A	82.2	
<i>Past due A/R</i>	\$ 2,175,000	\$ 2,248,000	\$ 2,319,000	\$ 2,447,000	\$ 2,383,000	\$ 2,361,000	\$ 2,407,000	\$ 2,666,000	\$ 2,880,000	N/A	\$ 2,851,000	
<i>Current ratio</i>	1.88	2.02	2.04	2.05	2.08	2.19	1.90	2.07	2.00	N/A	1.94	

EMSA
Key Financial Indicators
Fiscal Year Ending June 30, 2014

Western Division

	<u>Jul-13</u>	<u>Aug-13</u>	<u>Sep-13</u>	<u>Oct-13</u>	<u>Nov-13</u>	<u>Dec-13</u>	<u>Jan-14</u>	<u>Feb-14</u>	<u>Mar-14</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>												
Emergency	6,071	6,278	6,060	5,826	5,502	5,903	6,078	5,681	6,012	53,411	53,962	55,738
Non-emergency	314	533	492	482	444	515	580	471	492	4,323	2,746	2,627
Total	6,385	6,811	6,552	6,308	5,946	6,418	6,658	6,152	6,504	57,734	56,708	58,365
Unit hours	20,052	20,440	19,886	20,107	18,986	19,393	17,877	16,565	18,406	171,712	162,364	
% of total system hours	53.2%	53.4%	53.5%	53.1%	49.8%	49.7%	48.9%	48.4%	52.1%	51.4%	51.7%	53.0%
<i>% of gross revenue by payor:</i>												
Medicare	42%	42%	43%	44%	44%	46%	46%	46%	45%	44%	43%	
Medicaid	16%	17%	17%	17%	17%	16%	16%	18%	17%	17%	16%	
Private insurance	15%	15%	13%	11%	10%	14%	14%	13%	14%	13%	14%	
Uninsured and other	27%	26%	27%	28%	29%	24%	24%	23%	24%	26%	27%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	52.0%	31.8%	43.2%	61.3%	50.2%	48.4%	49.9%	50.8%	60.7%	50.2%	52.4%	50.7%
<i>Net income (loss)</i>	\$ (1,205,787)	\$ (881,316)	\$ (903,354)	\$ (640,148)	\$ (297,618)	\$ (3,316)	\$ 267,714	\$ (252,550)	\$ (350,646)	\$ (4,267,021)	\$ (5,502,939)	\$ (5,682,783)
<i>Days in A/R</i>	58.7	73.1	69.6	80.5	76.5	78.4	75.9	73.5	77.6	N/A	81.6	
<i>Past due A/R</i>	\$ 2,803,000	\$ 3,167,000	\$ 2,906,000	\$ 3,149,000	\$ 2,500,000	\$ 3,031,000	\$ 2,969,000	\$ 3,303,000	\$ 3,636,000	N/A	\$ 3,459,000	
<i>Current ratio</i>	1.45	1.40	1.48	1.45	1.57	1.91	2.03	2.14	2.38	N/A	1.65	

Fiscal Year Ending June 30, 2014

KEY: AMR P+ TFD MCB EMSA

OVER \$10K

Vendor Name	Document #	Doc Date	Doc Amount
911 Custom	73634	4/14/2014	\$3,280
Absolute Data Shredding	73638	4/14/2014	\$930
Acid Remap LLC	73635	4/14/2014	\$2,499
Adam Paluka	73726	4/14/2014	\$56
Addison Group	73637	4/14/2014	\$520
Advanced Systems Group	73583	3/26/2014	\$5,810
Ala Carte Courier Service, Inc	73639	4/14/2014	\$1,850
Alko Enterprises, Inc	73618	4/3/2014	\$11,955
Allied Waste Services #060	Z000001935	4/14/2014	\$1,631
All-Kill Pest Control	73640	4/14/2014	\$252
American Emergency Vehicles	73629	4/10/2014	\$687,214
American Express Corporate	73582	3/25/2014	\$17,331
American Express Corporate	73631	4/11/2014	\$17,331
American Waste Control	Z000001936	4/14/2014	\$403
Amos Electrical & Mechanical, Inc.	73642	4/14/2014	\$375
Association of Central Ok Govn	73636	4/14/2014	\$450
AT&T Advertising & Publishing	73585	3/26/2014	\$1,453
AT&T Interstate Dedicated Private Line Service	73643	4/14/2014	\$3,539
AT&T Long Distance	73645	4/14/2014	\$5,022
AT&T Mobility	Z000001937	4/14/2014	\$7,248
att	73597	3/26/2014	\$41,596
att	73644	4/14/2014	\$54,585
Automatic Fire Control, Inc.	Z000001938	4/14/2014	\$143
B. D. Eddie Enterprises	73586	3/26/2014	\$26,436
Bearcom Punchout	73613	4/3/2014	\$2,522
Bill Knight Ford	73587	3/26/2014	\$33,600
Bill Knight Ford	73733	4/16/2014	\$78,000
Bixby Public Works Authority	73647	4/14/2014	\$44
Black Ink Systems, LLC	73648	4/14/2014	\$6,745
Board of Regents of the University of Okla	73646	4/14/2014	\$27,230
BOUNDTREE MEDICAL, LLC	73649	4/14/2014	\$965
Brooks Industries	Z000001939	4/14/2014	\$516
Brookside Animal Hospital	73650	4/14/2014	\$252
Calvert's Plant Interiors Inc.	73652	4/14/2014	\$1,134
Carl Shortt Photo	73653	4/14/2014	\$187
Carrie Morley	73724	4/14/2014	\$29
CDW Government, Inc.	73654	4/14/2014	\$3,681
Center Point Energy	73688	4/14/2014	\$8,399
Chantelle Hinds	73626	4/4/2014	\$131
Chantelle Hinds	73725	4/14/2014	\$51
Cherokee County Health Services Council	73655	4/14/2014	\$3,083
Cintas Corporation	73619	4/3/2014	\$1,884
Cintas Corporation	Z000001940	4/14/2014	\$69
City of Oklahoma City	73660	4/14/2014	\$448
City of Tulsa	73661	4/14/2014	\$912

Clean Sweep Janitorial	73656	4/14/2014	\$2,085
ClearCubeTechnology, Inc	73657	4/14/2014	\$9,230
Community Development Departmen	73658	4/14/2014	\$25
Cox	Z000001941	4/14/2014	\$8,774
Cox Communication Tulsa	Z000001933	3/26/2014	\$859
Cox Communication Tulsa	Z000001942	4/14/2014	\$7,865
CPI Office Products	Z000001943	4/14/2014	\$29,261
CSI Communications, LLC	73659	4/14/2014	\$597
Davoco LLC	73598	3/26/2014	\$458
Davoco LLC	73662	4/14/2014	\$3,261
Dinorah Rivera-Lake	73728	4/15/2014	\$64
Domino Equipment Co.	Z000001944	4/14/2014	\$338
Donohue Commercial Service	73663	4/14/2014	\$2,006
Emdeon Business Services	73664	4/14/2014	\$3,490
ESO Solutions	73665	4/14/2014	\$12,443
F&M Bank & Trust Co.	73730	4/15/2014	\$950
FORD QUALITY FLEET CARE PROGRAM	73611	4/3/2014	\$23,809
Fritz Baily, Inc.	73666	4/14/2014	\$1,623
Gateway EDI LLC	73667	4/14/2014	\$1,859
GeoSafe	73668	4/14/2014	\$2,084
Grainger Punchout	73605	4/3/2014	\$7,028
GTP Acquisition Partners LLC	73669	4/14/2014	\$655
HARDESTY PRESS	73672	4/14/2014	\$621
HFMA	73670	4/14/2014	\$298
Hospira Worldwide, Inc.	73671	4/14/2014	\$675
IMPACT INSTRUMENTATION INC	73607	4/3/2014	\$6,696
Impact Instumentation Inc	Z000001945	4/14/2014	\$28
Imperial Coffee Service, Inc.	Z000001946	4/14/2014	\$906
In Motion Technology Inc.	73674	4/14/2014	\$45,007
Iron Mountain OSDP	73675	4/14/2014	\$989
Jamil Rahman	73600	3/27/2014	\$11,695
Jeff Goodloe, M.D.	73624	4/4/2014	\$830
Jenks Chamber of Commerce	73676	4/14/2014	\$330
Johnson, Tracy L	73630	4/10/2014	\$185
Josh Butts	73651	4/14/2014	\$225
Kim McDorman	73633	4/11/2014	\$444
Kleere Technologies	73588	3/26/2014	\$1,250
Kleere Technologies	73677	4/14/2014	\$875
KTUL Television Inc.	73678	4/14/2014	\$1,610
Laerdal Medical Punchout	73608	4/3/2014	\$56
Lambrusco's	73681	4/14/2014	\$366
Landscape Partners	Z000001947	4/14/2014	\$1,054
Language Line Service	73682	4/14/2014	\$100
Legal Shield	73679	4/14/2014	\$228
LexisNexis Risk Data Management Inc	73680	4/14/2014	\$9,171
LPM Forklift Sales & Service Inc	73683	4/14/2014	\$94
McAnallen, Duffy	73632	4/11/2014	\$26

McKesson Medical Punchout	73615	4/3/2014	\$176,699
Metro Monitor	73684	4/14/2014	\$165
Metroplex Electric	Z000001948	4/14/2014	\$16,354
Miller EMS	73685	4/14/2014	\$50
Moore Medical	Z000001949	4/14/2014	\$2,591
Motorola, Inc.	Z000001950	4/14/2014	\$24,635
Mullin Plumbing, Inc	Z000001934	3/26/2014	\$83
Mullin Plumbing, Inc	Z000001951	4/14/2014	\$202
Navex Global	73589	3/26/2014	\$1,800
Net Solutions	73686	4/14/2014	\$6,000
Office Depot Punchout	73609	4/3/2014	\$931
OG&E	73590	3/26/2014	\$14
OG&E	73687	4/14/2014	\$1,339
Ok Natural Gas	73592	3/26/2014	\$3,426
OKC Autoworks	73689	4/14/2014	\$7,053
Oklahoma Turnpike Authority	Z000001952	4/14/2014	\$2,000
OOSI Leasing - One Source	73591	3/26/2014	\$1,088
Orkin Exterminating Company	Z000001953	4/14/2014	\$387
Overhead Door of Okc	73690	4/14/2014	\$171
PACIFIC BIOMEDICAL EQUIPMENT INC	73612	4/3/2014	\$8,019
Page Storage & van Lines, Inc	73691	4/14/2014	\$1,202
PCM PUNCHOUT	73617	4/3/2014	\$1,247
PCS Mobile	73692	4/14/2014	\$7,013
PennWell	73693	4/14/2014	\$2,175
Petty Cash	73601	3/31/2014	\$215
Petty Cash	73729	4/15/2014	\$235
PHYSIO CONTROL INC	73614	4/3/2014	\$63,168
Physio-Control, Inc.	Z000001954	4/14/2014	\$347
Pitney Bowes	Z000001955	4/14/2014	\$78
Priority Dispatch	73695	4/14/2014	\$1,279
Professional Research Consultants Inc	73694	4/14/2014	\$3,325
PRSA, Tulsa Chapter	73622	4/4/2014	\$20
Public Service Co of Oklahoma	73696	4/14/2014	\$3,163
Puckett, Ruth	73593	3/26/2014	\$5,416
Ranette Lauinger	73623	4/4/2014	\$60
Real Time Translations	73697	4/14/2014	\$40
Resource One Administrators	73698	4/14/2014	\$161
Rich & Cartmill	73699	4/14/2014	\$768
Ricoh USA Inc	Z000001956	4/14/2014	\$2,910
Riggs, Abney, Neal, Turpen	73700	4/14/2014	\$7,722
Robert Half Technology	73701	4/14/2014	\$5,900
Rogers Safe and Lock	73620	4/3/2014	\$53
Roxanne Hurry	73722	4/14/2014	\$149
S O S Inc	73704	4/14/2014	\$3,677
Schnake Turnbo and Assoc. Inc.	73702	4/14/2014	\$3,500
Scott Rice Company	Z000001957	4/14/2014	\$2,241
Scott's Printing & Copying	Z000001958	4/14/2014	\$8,795

Sherrie Snow	73723	4/14/2014	\$128
Shredders, Inc.	73703	4/14/2014	\$50
Solutions@ MBAF	Z000001959	4/14/2014	\$3,992
Sovereign Medical	73705	4/14/2014	\$1,214
Special Ops	73621	4/3/2014	\$4,168
Stanley Convergent Security Solutions	73673	4/14/2014	\$298
Staples	Z000001960	4/14/2014	\$275
STAPLES PUNCHOUT (Corporate Express)	73616	4/3/2014	\$221
Stericycle, Inc.	Z000001961	4/14/2014	\$6,047
STRYKER SALES CORP	73610	4/3/2014	\$2,606
Synergy DataCom	Z000001962	4/14/2014	\$3
T & W Tire	Z000001963	4/14/2014	\$765
Tammy Appleby	73625	4/4/2014	\$611
The Oklahoman	73706	4/14/2014	\$262
The University of OK Health Sciences Center	73711	4/14/2014	\$55
Total Radio, Inc.	Z000001964	4/14/2014	\$5,940
Trinity Employment Specialists	73708	4/14/2014	\$3,349
True Digital Security	73709	4/14/2014	\$2,585
TruGreen-LandCare	73707	4/14/2014	\$4,387
Tulsa County Clerk	73581	3/25/2014	\$323
Tulsa County Clerk	73602	4/1/2014	\$187
Tulsa County Clerk	73627	4/8/2014	\$85
Tulsa County Clerk	73727	4/15/2014	\$153
Tulsa Overhead Door, LLC	Z000001965	4/14/2014	\$873
U.S. Cellular	73712	4/14/2014	\$319
United Mechanical	73710	4/14/2014	\$1,816
Vehicle Washing Systems Inc	73714	4/14/2014	\$138
Verizon Wireless	73594	3/26/2014	\$10,468
Verizon Wireless	73715	4/14/2014	\$11,993
VF IMAGEWEAR Punchout	73603	4/3/2014	\$9,134
Vicki Lacy	73628	4/9/2014	\$601
VIDACARE CORP	73606	4/3/2014	\$18,075
Video Reality	73716	4/14/2014	\$449
Voice Products, Inc.	73713	4/14/2014	\$37,072
Weather Affirmation, L.L.C.	73719	4/14/2014	\$350
Windstream	73717	4/14/2014	\$117
Works & Lentz, Inc.	73718	4/14/2014	\$8,321
Xtivia	73720	4/14/2014	\$4,041
Yale 31	73595	3/26/2014	\$550
Zevez	73596	3/26/2014	\$998
Zirmed	73721	4/14/2014	\$8,844
ZOLL (ROAD SAFETY)	73604	4/3/2014	\$127
ZOLL Data Systems	Z000001966	4/14/2014	\$22,670

Comment1

Ambulance Maintenance

Shredding

TFD

Employee Expense Reimbursement

Temp Employees

Software Support

Courier Service

AMR - Medical Supplies

Utilities

Building Maintenance

Ambulance Maintenance

Business Credit Cards

Business Credit Cards

Utilities

Building Maintenance

OKC 911 Service Agreement

Yellow Pages

Communications

Communications

Wireless Communications

Communications

Communications

Building Maintenance

Rent

AMR - Medical Supplies

New Units

New Units

Utilities

Collection Service

OMD Dir Salary & Benefits

TFD - Medical Supplies

Building Maintenance

Lansing Vet

Plant Maintenance

Community Relations

Employee Reimbursement

Computer Supplies

Utilities

Employee Travel Expenses

Employee Travel Expenses

Patient Verification

AMR - Uniform Cleaning

P+ - Uniform Cleaning

Utilities

Utilities

Janitorial Services
Software Support
Fees
Internet
Internet
Internet
Office Supplies/Toner/Janitorial Supplies
Website
Computer Supplies
Computer Supplies
MCB - Reimburse
Medical Supplies
Building Maintenance
Medicaid Inquiry
TFD - Medical Supplies
Interest Line Of Credit
AMR - Medical Supplies
Architect Fees
Patient Support Services
Mobile CAD
AMR - Medical Supplies
Tower Rentals
hardestypress@sbcglobal.net
Subscription
Medical Supplies 399.69 P+ 276.29 EMSA
AMR - Medical Supplies
Medical Supplies
Coffee
Server Maintenance
Offsite Storage
OMD
OMD
Dues
Travel Reimburse
Graphic Design
Employee Expense Reimbursement
Crystal Report Training
Crystal Report Training
Tower Rental
AMR - Medical Supplies
Lunch Meeting
Lawn Maintenance
Patient Support Services
Employee Benefits
Patient Service
Building Maintenance
MCB - Reimburse

AMR - Medical Supplies

Media Monitoring

Building Maintenance

Mutual Aid

TFD - Medical Supplies

Maintenance Communications

Building Maintenance

Building Maintenance

Employee Hotline

Network Support

AMR - Medical Supplies

Utilities

Utilities

Utilities

Ambulance Maintenance

Pikepass

Leased Printers

Building Maintenance

Building Maintenance

AMR - Medical Supplies

Storage

AMR - Medical Supplies

Equipment Maintenance

Community Relations

Petty Cash Reimburse

Petty Cash Reimburse

AMR - Medical Supplies

Medical Supplies

Postage

Training Supplies

Community Relations

Community Relations

Utilities

Rent

Employee Reimbursement

Patient Support Services

FSA Admin Fee

Insurance

Imaging Service

Attorney Fees

Temp Employees

AMR - Building Maintenance

Employee Expense Reimbursement

Office Supplies

Community Relations

Office Furniture

Printing

Internet Reimburse		
On Site Shredding		
Accounting Software		
Medical Supplies		
AMR - Uniforms		
Building Maintenance		
Office Supplies		
AMR - Office Supplies		
Medical Disposal		
AMR - Medical Supplies		
Misc Supplies		
Vehicle Maintenance		
MCB - Reimburse		
Subscription		
Dues		
Maintenance Communications		
Temp Employees		
Network Security		
Lawn Maintenance		
Liens		
Liens		
Liens		
Liens		
Building Maintenance		
Communications		
Building Maintenance		
Building Maintenance		
Wireless Communications	MCB 660.25	AMR 218.19
Wireless Communications	MCB 499.63	AMR 431.01
AMR - Medical Supplies		
Employee Reimbursement		
AMR - Medical Supplies		
TFD - Medical Supplies		
Software Upgrade		
Weather Notification		
Communications		
Collections		
Maintenance SQL		
Rent		
Amex Support		
Patient Billing		
Patient Support Services		
Patient Support Services		