

## MEMORANDUM

Date: May 28, 2014

To: Board of Trustees

From: Kent Torrence

Subject: **FINANCIAL REVIEW – April 2014**

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Attached you will find financial statements for April 2014. The financial statements are presented on a combined basis and for each division. Also included are *Key Financial Indicators, Transports and Requests for Service, Cash Rollforward, and Capital Expenditures Variance*. Please note that the financial statements are unaudited.

### ***Highlights***

On a year-to-date basis, the Eastern Division had a net loss of \$14 thousand compared to a budgeted loss of \$590 thousand, and the Western Division had a net loss of \$4,086 thousand compared to a budgeted net loss of \$6,030 thousand.

There is no net interdivisional payable/receivable as of 4/30/14.

### **Combined Balance Sheets**

Following is a discussion of significant assets and liabilities at April 30, 2014, and how the balances have changed from the prior year.

#### ***Other Miscellaneous Receivables***

The East balance represents the amount owed from the utility fund based on ordinance criteria and also amounts owed by granting agencies. The West balance represents assets that have been paid for by the Authority that will be included as part of the West subsidy.

#### ***Due to Contractor***

The due to contractor balance represents our liability to Paramedics Plus for April and March services. This balance usually includes two months of contractor billings.

#### ***Deferred Revenue***

The deferred revenue balance consists of TotalCare revenue that has not yet been amortized.

### **Income Statements**

Following is a discussion of operating revenues and expenses that vary significantly from budget.

#### *Patient Service Revenue*

Eastern division patient revenue is less than budget by \$1,054 thousand (1.3%) and Western is less than budget by \$1,895 thousand (2.1%).

Gross patient service revenue variances are partly attributable to differences between actual and budgeted transports for fiscal 2014. The Eastern Division had 890 less emergency transports than budgeted (1.7%); non-emergency transports were 114 less than budget (1.5%). The Western Division emergency transports were less than budget by 2,629 (4.3%) and non-emergencies were \$1,900 more than budget (65%).

The year-to-date collection rate is 47% for the Eastern Division compared to a budget of 51% and an actual for fiscal 2013 of 55%. The year-to-date collection rate is 50% for the Western Division compared to a budget of 51% and an actual for fiscal 2013 of 53%.

cc: Stephen Williamson – EMSA  
Angela Lehman - EMSA  
Mike Albright – EMSA

Drew Rees – Tulsa City Council  
Steve Wagner – City of Tulsa  
Doug Dowler – City of Oklahoma City

EMSA  
EMSA Combined  
For the Ten Months Ending April 30, 2014

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$14,214,200.00	\$14,668,408.00	-3.10%	\$143,319,448.00	\$147,567,362.00	-2.88%
Non-emergency base rate	503,942.90	373,392.50	34.96%	4,879,511.34	3,733,925.00	30.68%
Mileage	1,081,407.00	922,918.00	17.17%	9,127,853.00	9,223,886.00	-1.04%
Special events	21,500.00	20,083.00	7.06%	229,216.25	200,830.00	14.13%
Subscription membership	23,697.20	20,000.00	18.49%	200,217.69	200,000.00	0.11%
Other revenue	317,945.06	475,000.00	-33.06%	4,971,706.32	4,750,000.00	4.67%
	16,162,692.16	16,479,801.50	-1.92%	162,727,952.60	165,676,003.00	-1.78%
Deductions from revenue:						
Contractual allowances and bad debts	10,799,061.68	11,720,833.33	7.86%	112,704,730.03	117,208,333.30	3.84%
Collection fees and expenses	97,788.43	70,833.33	-38.05%	780,402.27	708,333.30	-10.17%
	10,896,850.11	11,791,666.66	7.59%	113,485,132.30	117,916,666.60	3.76%
Net patient service revenue	5,265,842.05	4,688,134.84	12.32%	49,242,820.30	47,759,336.40	3.11%
Operating expenses other than depreciation:						
Ambulance contract expense	3,773,010.70	3,829,455.00	1.47%	41,614,474.84	42,214,200.00	1.42%
Employee compensation & benefits	298,396.13	288,885.83	-3.29%	2,654,381.78	2,888,858.30	8.12%
Medical supplies	27,151.84	31,608.34	14.10%	761,856.46	846,083.40	9.95%
Building rent, utilities and maintenance	50,731.91	74,424.99	31.83%	885,504.87	744,249.90	-18.98%
Equipment maintenance	171,012.03	104,208.32	-64.11%	935,571.47	1,042,083.20	10.22%
TotalCare campaign	5,721.68	2,916.67	-96.17%	54,139.24	29,166.70	-85.62%
Quality assurance fees	67,114.92	67,166.67	0.08%	671,149.20	671,666.70	0.08%
Telephone	101,227.46	79,249.99	-27.73%	885,552.52	792,499.90	-11.74%
Professional services	25,449.46	26,733.33	4.80%	226,373.05	267,333.30	15.32%
Miscellaneous supplies	51,058.34	31,200.00	-63.65%	321,133.33	312,000.00	-2.93%
Postage and courier service	2,019.24	7,500.01	73.08%	48,810.98	75,000.10	34.92%
Equipment lease	1,460.04	3,000.00	51.33%	23,360.50	30,000.00	22.13%
Other fees and expenses	34,865.23	39,324.99	11.34%	370,016.99	393,249.90	5.91%
Community relations	20,756.41	33,000.00	37.10%	254,505.11	330,000.00	22.88%
Office supplies	5,042.20	6,833.32	26.21%	39,271.27	68,333.20	42.53%
Insurance	14,675.50	15,000.00	2.16%	122,831.23	150,000.00	18.11%
Travel, meals, and training	11,187.41	4,416.66	-153.30%	47,046.29	44,166.60	-6.52%
	4,660,880.50	4,644,924.12	-0.34%	49,915,979.13	50,898,891.20	1.93%
Operating inc. (loss) before depr.	604,961.55	43,210.72	1300.03%	(673,158.83)	(3,139,554.80)	78.56%
Depreciation	341,249.00	341,250.00	0.00%	3,412,490.00	3,412,500.00	0.00%
Operating income (loss)	263,712.55	(298,039.28)	188.48%	(4,085,648.83)	(6,552,054.80)	37.64%
Nonoperating expense:						
Interest expense	950.00	7,166.67	86.74%	16,971.27	71,666.70	76.32%

EMSA  
EMSA Combined  
For the Ten Months Ending April 30, 2014

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	<u>\$950.00</u>	<u>\$7,166.67</u>	<u>86.74%</u>	<u>\$16,971.27</u>	<u>\$71,666.70</u>	<u>76.32%</u>
Nonoperating income - interest income	<u>284.29</u>	<u>416.67</u>	<u>-31.77%</u>	<u>2,491.05</u>	<u>4,166.70</u>	<u>-40.22%</u>
Net income (loss)	<u><u>263,046.84</u></u>	<u><u>(304,789.28)</u></u>	<u><u>186.30%</u></u>	<u><u>(4,100,129.05)</u></u>	<u><u>(6,619,554.80)</u></u>	<u><u>38.06%</u></u>

EMSA  
EMSA Eastern Division  
For the Ten Months Ending April 30, 2014

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$6,498,700.00	\$6,624,658.00	-1.90%	\$66,061,048.00	\$67,129,862.00	-1.59%
Non-emergency base rate	268,890.00	258,750.00	3.92%	2,661,499.24	2,587,500.00	2.86%
Mileage	413,808.00	426,000.00	-2.86%	3,996,441.00	4,260,000.00	-6.19%
Special events	13,675.00	9,583.00	42.70%	122,550.00	95,830.00	27.88%
Subscription membership	8,335.99	6,666.67	25.04%	76,990.67	66,666.70	15.49%
Other revenue	314,027.95	475,000.00	-33.89%	4,917,968.27	4,750,000.00	3.54%
	7,517,436.94	7,800,657.67	-3.63%	77,836,497.18	78,889,858.70	-1.34%
Deductions from revenue:						
Contractual allowances and bad debts	4,988,693.24	5,408,333.33	7.76%	52,268,679.69	54,083,333.30	3.36%
Collection fees and expenses	30,396.89	33,333.33	8.81%	342,378.05	333,333.30	-2.71%
	5,019,090.13	5,441,666.66	7.77%	52,611,057.74	54,416,666.60	3.32%
Net patient service revenue	2,498,346.81	2,358,991.01	5.91%	25,225,439.44	24,473,192.10	3.07%
Operating expenses other than depreciation:						
Ambulance contract expense	1,770,642.18	1,737,839.00	-1.89%	19,366,894.95	18,994,436.00	-1.96%
Employee compensation & benefits	141,057.46	135,776.33	-3.89%	1,311,539.60	1,357,763.30	3.40%
Medical supplies	25,395.98	29,941.67	15.18%	445,325.04	579,416.70	23.14%
Building rent, utilities and maintenance	27,685.37	21,883.33	-26.51%	251,981.59	218,833.30	-15.15%
Equipment maintenance	80,817.66	49,083.33	-64.65%	491,273.54	490,833.30	-0.09%
TotalCare campaign	4,584.87	1,666.67	-175.09%	45,173.70	16,666.70	-171.04%
Quality assurance fees	32,737.67	32,750.00	0.04%	327,376.70	327,500.00	0.04%
Telephone	55,761.74	34,666.66	-60.85%	424,951.30	346,666.60	-22.58%
Professional services	11,921.03	12,916.66	7.71%	108,941.53	129,166.60	15.66%
Miscellaneous supplies	28,363.68	15,400.00	-84.18%	166,838.53	154,000.00	-8.34%
Postage and courier service	985.55	3,666.67	73.12%	23,522.95	36,666.70	35.85%
Equipment lease	1,460.04	2,333.33	37.43%	20,487.98	23,333.30	12.19%
Other fees and expenses	15,651.72	7,008.33	-123.33%	88,010.47	70,083.30	-25.58%
Community relations	17,895.49	27,166.67	34.13%	207,155.02	271,666.70	23.75%
Office supplies	3,108.09	3,416.66	9.03%	19,902.50	34,166.60	41.75%
Insurance	8,037.46	8,250.01	2.58%	68,331.35	82,500.10	17.17%
Travel, meals, and training	5,578.82	2,083.33	-167.78%	22,583.76	20,833.30	-8.40%
	2,231,684.81	2,125,848.65	-4.98%	23,390,290.51	23,154,532.50	-1.02%
Operating inc. (loss) before depr.	266,662.00	233,142.36	14.38%	1,835,148.93	1,318,659.60	39.17%
Depreciation	185,083.00	185,083.33	0.00%	1,850,830.00	1,850,833.30	0.00%
Operating income (loss)	81,579.00	48,059.03	69.75%	(15,681.07)	(532,173.70)	97.05%
Nonoperating expense:						
Interest expense		6,166.67	100.00%		61,666.70	100.00%

EMSA  
EMSA Eastern Division  
For the Ten Months Ending April 30, 2014

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense		\$6,166.67	100.00%		\$61,666.70	100.00%
Nonoperating income - interest income	239.26	416.67	-42.58%	1,344.81	4,166.70	-67.72%
Net income (loss)	<u>81,818.26</u>	<u>42,309.03</u>	<u>-93.38%</u>	<u>(14,336.26)</u>	<u>(589,673.70)</u>	<u>97.57%</u>

EMSA Western  
EMSA Western Division  
For the Ten Months Ending April 30, 2014

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Patient service revenue:						
Emergency base rate	\$7,715,500.00	\$8,043,750.00	-4.08%	\$77,258,400.00	\$80,437,500.00	-3.95%
Non-emergency base rate	235,052.90	114,642.50	105.03%	2,218,012.10	1,146,425.00	93.47%
Mileage	667,599.00	496,918.00	34.35%	5,131,412.00	4,963,886.00	3.37%
Special events	7,825.00	10,500.00	-25.48%	106,666.25	105,000.00	1.59%
Subscription membership	15,361.21	13,333.33	15.21%	123,227.02	133,333.30	-7.58%
Other revenue	3,917.11		0.00%	53,738.05		0.00%
	<u>8,645,255.22</u>	<u>8,679,143.83</u>	<u>-0.39%</u>	<u>84,891,455.42</u>	<u>86,786,144.30</u>	<u>-2.18%</u>
Deductions from revenue:						
Contractual allowances and bad debts	5,810,368.44	6,312,500.00	7.95%	60,436,050.34	63,125,000.00	4.26%
Collection fees and expenses	67,391.54	37,500.00	-79.71%	438,024.22	375,000.00	-16.81%
	<u>5,877,759.98</u>	<u>6,350,000.00</u>	<u>7.44%</u>	<u>60,874,074.56</u>	<u>63,500,000.00</u>	<u>4.14%</u>
Net patient service revenue	<u>2,767,495.24</u>	<u>2,329,143.83</u>	<u>18.82%</u>	<u>24,017,380.86</u>	<u>23,286,144.30</u>	<u>3.14%</u>
Operating expenses other than depreciation:						
Ambulance contract expense	2,002,368.52	2,091,616.00	4.27%	22,247,579.89	23,219,764.00	4.19%
Employee compensation & benefits	157,338.67	153,109.50	-2.76%	1,342,842.18	1,531,095.00	12.30%
Medical supplies	1,755.86	1,666.67	-5.35%	316,531.42	266,666.70	-18.70%
Building rent, utilities and maintenance	23,046.54	52,541.66	56.14%	633,523.28	525,416.60	-20.58%
Equipment maintenance	90,194.37	55,124.99	-63.62%	444,297.93	551,249.90	19.40%
TotalCare campaign	1,136.81	1,250.00	9.06%	8,965.54	12,500.00	28.28%
Quality assurance fees	34,377.25	34,416.67	0.11%	343,772.50	344,166.70	0.11%
Telephone	45,465.72	44,583.33	-1.98%	460,601.22	445,833.30	-3.31%
Professional services	13,528.43	13,816.67	2.09%	117,431.52	138,166.70	15.01%
Miscellaneous supplies	22,694.66	15,800.00	-43.64%	154,294.80	158,000.00	2.35%
Postage and courier service	1,033.69	3,833.34	73.03%	25,288.03	38,333.40	34.03%
Equipment lease		666.67	100.00%	2,872.52	6,666.70	56.91%
Other fees and expenses	19,213.51	32,316.66	40.55%	282,006.52	323,166.60	12.74%
Community relations	2,860.92	5,833.33	50.96%	47,350.09	58,333.30	18.83%
Office supplies	1,934.11	3,416.66	43.39%	19,368.77	34,166.60	43.31%
Insurance	6,638.04	6,749.99	1.66%	54,499.88	67,499.90	19.26%
Travel, meals, and training	5,608.59	2,333.33	-140.37%	24,462.53	23,333.30	-4.84%
	<u>2,429,195.69</u>	<u>2,519,075.47</u>	<u>3.57%</u>	<u>26,525,688.62</u>	<u>27,744,358.70</u>	<u>4.39%</u>
Operating inc. (loss) before depr.	338,299.55	(189,931.64)	278.12%	(2,508,307.76)	(4,458,214.40)	43.74%
Depreciation	<u>156,166.00</u>	<u>156,166.67</u>	<u>0.00%</u>	<u>1,561,660.00</u>	<u>1,561,666.70</u>	<u>0.00%</u>
Operating income (loss)	<u>182,133.55</u>	<u>(346,098.31)</u>	<u>152.62%</u>	<u>(4,069,967.76)</u>	<u>(6,019,881.10)</u>	<u>32.39%</u>
Nonoperating expense:						
Interest expense	<u>950.00</u>	<u>1,000.00</u>	<u>5.00%</u>	<u>16,971.27</u>	<u>10,000.00</u>	<u>-69.71%</u>

EMSA Western  
EMSA Western Division  
For the Ten Months Ending April 30, 2014

	Month of April			For the 10 Months Ended April		
	Actual	Budget	Variance	Actual	Budget	Variance
Nonoperating expense	<u>\$950.00</u>	<u>\$1,000.00</u>	<u>5.00%</u>	<u>\$16,971.27</u>	<u>\$10,000.00</u>	<u>-69.71%</u>
Nonoperating income - interest income	<u>45.03</u>		<u>0.00%</u>	<u>1,146.24</u>		<u>0.00%</u>
Net income (loss)	<u><u>181,228.58</u></u>	<u><u>(347,098.31)</u></u>	<u><u>152.21%</u></u>	<u><u>(4,085,792.79)</u></u>	<u><u>(6,029,881.10)</u></u>	<u><u>32.24%</u></u>



EMSA  
EMSA Combined  
For the Ten Months Ending April 30, 2014

	<u>2014</u>	<u>2013</u>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$200,826.45)	(\$709,792.18)
Petty cash	1,200.00	1,200.00
Invested cash	<u>5,395,567.24</u>	<u>5,272,830.59</u>
	5,195,940.79	4,564,238.41
Patient accounts receivable:		
Patient accounts receivable	25,470,875.05	22,612,922.88
Receivables in collection	<u>43,243,140.19</u>	<u>37,791,140.19</u>
	68,714,015.24	60,404,063.07
Less allowance for contractual allowances and bad debts	<u>54,136,291.00</u>	<u>46,762,291.00</u>
Net patient accounts receivable	<u>14,577,724.24</u>	<u>13,641,772.07</u>
Other receivables:		
Due from contractor	288,852.27	776,687.84
Due from collection agency	(1,244.18)	(3,162.04)
Other miscellaneous receivables	<u>778,872.62</u>	<u>1,219,525.35</u>
	<u>1,066,480.71</u>	<u>1,993,051.15</u>
Other current assets:		
Prepaid assets	566,169.03	372,963.07
Other, principally funds held by trustee	<u>(8,074.78)</u>	<u>(103,254.91)</u>
	<u>558,094.25</u>	<u>269,708.16</u>
Total current assets	<u>21,398,239.99</u>	<u>20,468,769.79</u>
Property and equipment:		
Communication equipment	5,971,034.85	5,789,890.81
Buildings and leasehold improvements	3,711,390.66	3,649,488.81
Ambulances	10,179,769.89	9,965,032.41
Data processing equipment	6,962,010.41	6,585,439.91
On-board equipment	5,745,503.06	5,280,737.72
Office furniture and equipment	1,214,750.31	1,203,417.85
Miscellaneous other equipment	1,129,726.08	1,103,008.09
Land	64,200.00	64,200.00
Transportation equipment	361,737.24	361,737.24
Prepaid assets	2,333,123.44	1,201,681.54
Capital Lease	<u>739,910.29</u>	<u>739,910.29</u>
	38,413,156.23	35,944,544.67
Less accumulated depreciation	<u>28,718,231.10</u>	<u>23,903,302.23</u>
Net property and equipment	9,694,925.13	12,041,242.44
Other assets	<u>24,194.50</u>	<u>12,960.00</u>
Total assets	31,117,359.62	32,522,972.23

EMSA  
EMSA Combined  
For the Ten Months Ending April 30, 2014

	<u>2014</u>	<u>2013</u>
<b>Liabilities and Division Capital</b>		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,036,556.65	\$381,670.47
Due to contractor	7,617,002.33	9,024,035.30
Due to Quality Assurance Fund	335,578.29	190,538.22
Accrued retirement	251,462.73	221,035.89
Accrued salaries and wages	240,825.59	241,710.50
Current installments of long-term debt	200,000.00	410,000.00
Accrued interest payable	20.01	38.56
Deferred revenue	<u>47,394.37</u>	<u>588,719.84</u>
Total current liabilities	9,728,839.97	11,057,748.78
Other liabilities	<u>21,752.22</u>	<u>21,752.22</u>
Total liabilities	<u>9,750,592.19</u>	<u>11,079,501.00</u>
Division capital:		
Contributed capital	68,328,773.89	60,080,907.80
Retained earnings (deficit)	(42,861,877.41)	(30,758,685.64)
Current year earnings (loss)	<u>(4,100,129.05)</u>	<u>(7,878,750.93)</u>
Total division capital	<u>21,366,767.43</u>	<u>21,443,471.23</u>
Total liabilities & division capital	<u><u>31,117,359.62</u></u>	<u><u>32,522,972.23</u></u>

EMSA  
EMSA Eastern Division  
For the Ten Months Ending April 30, 2014

	<u>2014</u>	<u>2013</u>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents:		
Cash in banks	(\$373,210.07)	(\$954,078.14)
Petty cash	600.00	600.00
Invested cash	<u>3,257,180.57</u>	<u>3,285,906.57</u>
	2,884,570.50	2,332,428.43
Patient accounts receivable:		
Patient accounts receivable	11,827,246.67	10,058,389.57
Receivables in collection	<u>20,074,999.82</u>	<u>16,888,999.82</u>
	31,902,246.49	26,947,389.39
Less allowance for contractual allowances and bad debts	<u>25,306,710.00</u>	<u>21,114,710.00</u>
Net patient accounts receivable	<u>6,595,536.49</u>	<u>5,832,679.39</u>
Other receivables:		
Due from contractor	288,852.27	776,687.84
Due from collection agency	14,476.15	(4,288.98)
Other miscellaneous receivables	<u>320,654.43</u>	<u>1,185,193.00</u>
	<u>623,982.85</u>	<u>1,957,591.86</u>
Other current assets:		
Prepaid assets	280,001.68	193,559.00
Other, principally funds held by trustee	<u>(19,508.65)</u>	<u>(206,717.86)</u>
	<u>260,493.03</u>	<u>(13,158.86)</u>
Total current assets	<u>10,364,582.87</u>	<u>10,109,540.82</u>
Property and equipment:		
Communication equipment	2,966,409.22	2,953,658.64
Buildings and leasehold improvements	3,219,494.25	3,175,960.00
Ambulances	5,580,372.23	5,443,669.86
Data processing equipment	3,642,715.89	3,460,784.94
On-board equipment	2,778,224.12	2,670,234.36
Office furniture and equipment	576,212.75	569,064.65
Miscellaneous other equipment	582,920.45	571,621.50
Land	64,200.00	64,200.00
Transportation equipment	284,814.80	284,814.80
Prepaid assets	1,656,139.17	463,509.37
Capital Lease	<u>338,087.66</u>	<u>338,087.66</u>
	21,689,590.54	19,995,605.78
Less accumulated depreciation	<u>15,790,202.53</u>	<u>13,170,376.42</u>
Net property and equipment	5,899,388.01	6,825,229.36
Other assets	<u>16,057.97</u>	<u>10,698.65</u>
Total assets	16,280,028.85	16,945,468.83

EMSA  
EMSA Eastern Division  
For the Ten Months Ending April 30, 2014

	<u>2014</u>	<u>2013</u>
<b>Liabilities and Division Capital</b>		
Current liabilities:		
Accounts payable and accrued liabilities	\$1,344,618.87	\$269,879.90
Due to contractor	3,609,160.61	3,995,460.99
Due to Quality Assurance Fund	335,578.29	190,538.22
Accrued retirement	136,902.62	118,574.53
Accrued salaries and wages	117,190.21	113,737.88
Accrued interest payable	20.01	38.56
Deferred revenue	<u>16,671.97</u>	<u>102,140.71</u>
Total current liabilities	5,560,142.58	4,790,370.79
Other liabilities	<u>21,752.22</u>	<u>21,752.22</u>
Total liabilities	<u>5,581,894.80</u>	<u>4,812,123.01</u>
Division capital:		
Contributed capital	6,190,722.60	5,817,078.61
Retained earnings (deficit)	4,521,747.71	7,923,273.81
Current year earnings (loss)	<u>(14,336.26)</u>	<u>(1,607,006.60)</u>
Total division capital	<u>10,698,134.05</u>	<u>12,133,345.82</u>
Total liabilities & division capital	<u><u>16,280,028.85</u></u>	<u><u>16,945,468.83</u></u>

EMSA Western  
EMSA Western Division  
For the Ten Months Ending April 30, 2014

	<u>2014</u>	<u>2013</u>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents:		
Cash in banks	\$172,383.62	\$244,285.96
Petty cash	600.00	600.00
Invested cash	<u>2,138,386.67</u>	<u>1,986,924.02</u>
	2,311,370.29	2,231,809.98
Patient accounts receivable:		
Patient accounts receivable	13,643,628.38	12,554,533.31
Receivables in collection	<u>23,168,140.37</u>	<u>20,902,140.37</u>
	36,811,768.75	33,456,673.68
Less allowance for contractual allowances and bad debts	<u>28,829,581.00</u>	<u>25,647,581.00</u>
Net patient accounts receivable	<u>7,982,187.75</u>	<u>7,809,092.68</u>
Other receivables:		
Due from collection agency	(15,720.33)	1,126.94
Other miscellaneous receivables	<u>458,218.19</u>	<u>34,332.35</u>
	<u>442,497.86</u>	<u>35,459.29</u>
Other current assets:		
Prepaid assets	286,167.35	179,404.07
Other, principally funds held by trustee	<u>11,433.87</u>	<u>103,462.95</u>
	<u>297,601.22</u>	<u>282,867.02</u>
Total current assets	<u>11,033,657.12</u>	<u>10,359,228.97</u>
Property and equipment:		
Communication equipment	3,004,625.63	2,836,232.17
Buildings and leasehold improvements	491,896.41	473,528.81
Ambulances	4,599,397.66	4,521,362.55
Data processing equipment	3,319,294.52	3,124,654.97
On-board equipment	2,967,278.94	2,610,503.36
Office furniture and equipment	638,537.56	634,353.20
Miscellaneous other equipment	546,805.63	531,386.59
Transportation equipment	76,922.44	76,922.44
Prepaid assets	676,984.27	738,172.17
Capital Lease	<u>401,822.63</u>	<u>401,822.63</u>
	16,723,565.69	15,948,938.89
Less accumulated depreciation	<u>12,928,028.57</u>	<u>10,732,925.81</u>
Net property and equipment	3,795,537.12	5,216,013.08
Other assets	<u>8,136.53</u>	<u>2,261.35</u>
Total assets	<u><u>14,837,330.77</u></u>	<u><u>15,577,503.40</u></u>

EMSA Western  
EMSA Western Division  
For the Ten Months Ending April 30, 2014

	<u>2014</u>	<u>2013</u>
<b>Liabilities and Division Capital</b>		
Current liabilities:		
Accounts payable and accrued liabilities	(\$308,062.22)	\$111,790.57
Due to contractor	4,007,841.72	5,028,574.31
Accrued retirement	114,560.11	102,461.36
Accrued salaries and wages	123,635.38	127,972.62
Current installments of long-term debt	200,000.00	410,000.00
Deferred revenue	<u>30,722.40</u>	<u>486,579.13</u>
Total current liabilities	4,168,697.39	6,267,377.99
	<u>4,168,697.39</u>	<u>6,267,377.99</u>
Total liabilities	4,168,697.39	6,267,377.99
Division capital:		
Contributed capital	62,138,051.29	54,263,829.19
Retained earnings (deficit)	(47,383,625.12)	(38,681,959.45)
Current year earnings (loss)	<u>(4,085,792.79)</u>	<u>(6,271,744.33)</u>
Total division capital	10,668,633.38	9,310,125.41
	<u>10,668,633.38</u>	<u>9,310,125.41</u>
Total liabilities & division capital	<u>14,837,330.77</u>	<u>15,577,503.40</u>

**EMSA**  
**Cash Rollforward**  
**Year Ending June 30, 2014**

	Eastern Division Actual	Eastern Division Budget	Eastern Division Variance	Western Division Actual	Western Division Budget	Western Division Variance	Combined Actual	Combined Budget	Combined Variance
Balance at June 30, 2013	\$ 2,354,092	\$ 2,354,092	-	1,172,181	1,172,181	-	3,526,273	3,526,273	-
Net revenue collected	19,902,000	19,989,041	(87,041)	23,944,000	23,195,617	748,383	43,846,000	43,184,658	661,342
Utility bill receipts	4,766,000	5,400,000	(634,000)				4,766,000	5,400,000	(634,000)
TotalCare proceeds	21,839		21,839	156,038	161,000	(4,962)	177,877	161,000	16,877
Payment to contractor	(19,895,662)	(19,720,000)	(175,662)	(23,427,137)	(23,970,000)	542,863	(43,322,799)	(43,690,000)	367,201
Operating expenses/changes in WC	(3,171,029)	(4,191,805)	1,020,776	(4,544,040)	(4,522,000)	(22,040)	(7,715,069)	(8,713,805)	998,736
Capital expenditures	(1,924,710)	(2,396,666)	471,956	(1,976,947)	(2,272,500)	295,553	(3,901,657)	(4,669,166)	767,509
Net debt proceeds/(reduction)		(111,200)	111,200	(140,000)	(210,000)	70,000	(140,000)	(321,200)	181,200
Interest/other income	548	5,000	(4,452)	339		339	887	5,000	(4,113)
Other	523,430 (2)	580,000	(56,570)	7,434,999 (1)	7,434,999	-	7,958,429	8,014,999	(56,570)
Balance at April 30, 2014	2,576,508	1,908,462	668,046	2,619,433	989,297	1,630,136	5,195,941	2,897,759	2,298,182

(1) 23,543 - '13 Other Western Subsidy  
695,367 '14 Edmond Subsidy  
747,463 '14 Other Western Subsidy  
5,968,626- '14 Oklahoma City Subsidy  
7,434,999

(2) 523,430 - '13 Other Eastern Subsidy

West - Cash	2,311,370
A/R	308,063
Net	<u><u>2,619,433</u></u>

NOTE: The cash balance is net of the intercompany receivable/payable which results from consolidating the accounts payable function.

EMSA  
Statement of Cash Flows  
Ten Months Ended 4/30/14

Eastern Division

Net Income (loss)		(14,336)
Add:		
Depreciation	1,850,830	
Increase in allowance for doubtful accounts	2,550,000	
Decrease in deferred revenue	(55,352)	<u>4,345,478</u>
Changes in working capital:		
Increase in patient receivables	(3,186,937)	
Decrease in other receivables	1,746,998	
Decrease in other assets	56,053	
Decrease in accounts payable	(385,655)	
Increase in accrued liabilities	14,158	<u>(1,755,383)</u>
Net Property Additions:		(1,656,140)
Debt Service/ Loan Proceeds		-
Net Contributed Capital		249,859
Change in cash and cash equivalents:		<u><u>1,169,478</u></u>
Cash balance @6/30/13		1,715,093
Cash balance @4/30/14		2,884,571
Change in cash		<u><u>1,169,478</u></u>



EMSA  
Statement of Cash Flows  
Ten Months Ended 4/30/14

Western Division

Net income (loss)		(4,085,793)
Add:		
Depreciation	1,561,660	
Increase in allowance for doubtful accounts	1,140,000	
Increase in deferred revenue	30,722	<u>2,732,382</u>
Changes in working capital:		
Increase in patient receivables	(1,294,630)	
Decrease in other receivables	42,724	
Increase in other assets	(181,009)	
Decrease in accounts payable	(2,327,766)	
Increase in accrued liabilities	4,884	<u>(3,755,797)</u>
Net Property (Additions)/Dispositions		(676,985)
Debt Service/Loan proceeds		(140,000)
Contributed Capital		6,426,383
Change in cash and cash equivalents:		<u><u>500,190</u></u>
Cash balance @6/30/13		1,811,180
Cash balance @4/30/14		2,311,370
Change in cash		<u><u>500,190</u></u>

**EMSA Eastern Division  
Capital Expenditures Variance  
Year Ending June 30, 2014**

*Through April*

Description	Budget	Actual EMSA	Under (Over) Budget
<b>Ambulances</b>			
<i>2014 Ambulances (eight)</i>			
Replacement units	1,290,000	813,264	476,736
New units	300,000		300,000
OMD replacement vehicle		33,600	(33,600)
Repairs	25,000	109,087	(84,087)
Miscellaneous	20,000		20,000
<b>On board equipment</b>			
Power cot enhancement	644,000	242,781	401,219
First responder equipment	25,000		25,000
Equipment for new units	128,000	119,467	8,533
Stair chairs	80,000	84,447	(4,447)
Ventilators		97,375	(97,375)
Radio replacement		14,800	(14,800)
Miscellaneous	30,000		30,000
<b>CAD and radio equipment</b>			
Base station upgrade	75,000	38,662	36,338
Mobile data terminals	110,000		110,000
Equipment for new units	19,000	451	18,549
Voice recording system upgrade		17,449	(17,449)
CAD for EMSA and TFD (previous year)	1,428,000	1,516,340	(88,340)
<b>Building expenses:</b>			
Garage	15,000		15,000
Building expansion	2,500,000	51,220	2,448,780
Miscellaneous	40,000		40,000
<b>Computer equipment</b>			
Billing/CAD system hardware	10,000	14,261	(4,261)
Web site development	15,000	3,676	11,324
Miscellaneous	50,000	11,532	38,468
<b>TOTAL</b>	<b>6,804,000</b>	<b>3,168,412</b>	<b>3,635,588</b>
Less previous year item and expense incurred previous year	1,428,000	1,243,702	
Current year expenditures	5,376,000	1,924,710	
Less previous year item incurred current year		272,638	
Current year budget	5,376,000	1,652,072	3,723,928

**EMSA Western Division  
Capital Expenditures Variance  
Year Ending June 30, 2014**

*Through April*

Description	Budget	Actual OKC	Actual EMSA	Under (Over) Budget
<b>Ambulances</b>				
<i>2014 Ambulances (ten)</i>				
Replacement units	1,613,000	1,220,370	39,000	353,630
New units	300,000			300,000
Repairs	25,000		24,356	644
Miscellaneous	20,000			20,000
<b>On board equipment:</b>				
Equipment for new units	128,000		119,467	8,533
Ventilators	90,000	89,884	(7,468)	7,584
Stair chairs	96,000	100,868		(4,868)
Radio replacement			33,341	(33,341)
Miscellaneous	37,000		809	36,191
<b>CAD and radio equipment:</b>				
Equipment for new units	15,000		9,967	5,033
Base station upgrade	40,000		28,047	11,953
Mobile data terminals	150,000			150,000
Voice recording system upgrade			16,709	(16,709)
Radio infrastructure (NG911)	163,000		136,376	26,624
<b>Building expenses:</b>				
Office furniture	72,000		88,579	(16,579)
Common use vehicle	35,000			35,000
Security enhancement			23,139	(23,139)
Miscellaneous	44,000		5,546	38,454
<b>Computer equipment:</b>				
Web site development	10,000		2,160	7,840
Billing/CAD system hardware	20,000		16,317	3,683
Server upgrade	30,000		15,078	14,922
Miscellaneous	50,000		14,402	35,598
<b>TOTAL</b>	<b>2,938,000</b>	<b>1,411,122</b>	<b>565,825</b>	<b>961,053</b>

**EMSA**  
Key Financial Indicators  
Fiscal Year Ending June 30, 2014

Eastern Division

	<u>Jul-13</u>	<u>Aug-13</u>	<u>Sep-13</u>	<u>Oct-13</u>	<u>Nov-13</u>	<u>Dec-13</u>	<u>Jan-14</u>	<u>Feb-14</u>	<u>Mar-14</u>	<u>Apr-14</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>													
Emergency	5,174	5,367	4,985	4,984	4,578	5,154	5,466	4,866	5,215	4,959	50,748	48,985	51,638
Non-emergency	654	679	688	695	751	752	829	778	802	754	7,382	7,626	7,496
Total	5,828	6,046	5,673	5,679	5,329	5,906	6,295	5,644	6,017	5,713	58,130	56,611	59,134
Unit hours	15,702	15,911	15,456	15,848	16,999	17,382	16,789	15,545	16,910	15,901	162,443	147,992	
% of total system hours	46.8%	46.6%	46.5%	46.9%	50.2%	50.3%	51.1%	51.6%	47.9%	46.5%	48.4%	48.1%	47.0%
<i>Gross revenue by payor:</i>													
Medicare	42%	41%	42%	43%	44%	45%	44%	45%	45%	44%	44%	43%	
Medicaid	19%	19%	20%	19%	18%	18%	18%	18%	18%	18%	18%	18%	
Private insurance	15%	15%	12%	11%	10%	1%	13%	13%	12%	12%	11%	13%	
Uninsured and other	24%	25%	26%	27%	28%	36%	25%	24%	25%	26%	27%	26%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	43.3%	30.8%	35.4%	58.5%	48.3%	46.9%	40.8%	47.2%	55.3%	49.4%	46.5%	55.3%	50.7%
<i>Net income (loss)</i>	\$ 200,499	\$ 108,820	\$ (591,231)	\$ (144,857)	\$ (40,835)	\$ 64,340	\$ 411,706	\$ 48,885	\$ (153,480)	\$ 81,818	\$ (14,335)	\$ (1,607,005)	\$ (589,674)
<i>Days in A/R</i>	58.0	70.1	67.3	75.6	74.6	71.6	68.2	69.9	75.0	75.2	N/A	79.3	
<i>Past due A/R</i>	\$ 2,175,000	\$ 2,248,000	\$ 2,319,000	\$ 2,447,000	\$ 2,383,000	\$ 2,361,000	\$ 2,407,000	\$ 2,666,000	\$ 2,880,000	\$ 2,389,000	N/A	\$ 2,743,000	
<i>Current ratio</i>	1.88	2.02	2.04	2.05	2.08	2.19	1.90	2.07	2.00	1.86	N/A	2.11	

EMSA  
Key Financial Indicators  
Fiscal Year Ending June 30, 2014

Western Division

	<u>Jul-13</u>	<u>Aug-13</u>	<u>Sep-13</u>	<u>Oct-13</u>	<u>Nov-13</u>	<u>Dec-13</u>	<u>Jan-14</u>	<u>Feb-14</u>	<u>Mar-14</u>	<u>Apr-14</u>	<u>Year-to-date</u>	<u>Prior Year</u>	<u>Budget</u>
<i>Transports:</i>													
Emergency	6,071	6,278	6,060	5,826	5,502	5,903	6,078	5,681	6,012	5,801	59,212	59,974	61,841
Non-emergency	314	533	492	482	444	515	580	471	492	492	4,815	3,062	2,915
Total	6,385	6,811	6,552	6,308	5,946	6,418	6,658	6,152	6,504	6,293	64,027	63,036	64,756
Unit hours	20,052	20,440	19,886	20,107	18,986	19,393	17,877	16,565	18,406	18,324	190,036	181,240	
% of total system hours	53.2%	53.4%	53.5%	53.1%	49.8%	49.7%	48.9%	48.4%	52.1%	53.5%	51.4%	51.9%	53.0%
<i>% of gross revenue by payor:</i>													
Medicare	42%	42%	43%	44%	44%	46%	46%	46%	45%	43%	44%	43%	
Medicaid	16%	17%	17%	17%	17%	16%	16%	18%	17%	16%	17%	16%	
Private insurance	15%	15%	13%	11%	10%	14%	14%	13%	14%	14%	13%	14%	
Uninsured and other	27%	26%	27%	28%	29%	24%	24%	23%	24%	27%	26%	27%	
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
<i>Collection rate</i>	52.0%	31.8%	43.2%	61.3%	50.2%	48.4%	49.9%	50.8%	60.7%	51.0%	50.2%	53.5%	50.7%
<i>Net income (loss)</i>	\$ (1,205,787)	\$ (881,316)	\$ (903,354)	\$ (640,148)	\$ (297,618)	\$ (3,316)	\$ 267,714	\$ (252,550)	\$ (350,646)	\$ 181,229	\$ (4,085,792)	\$ (6,271,745)	\$ (6,029,881)
<i>Days in A/R</i>	58.7	73.1	69.6	80.5	76.5	78.4	75.9	73.5	77.6	73.6	N/A	78.0	
<i>Past due A/R</i>	\$ 2,803,000	\$ 3,167,000	\$ 2,906,000	\$ 3,149,000	\$ 2,500,000	\$ 3,031,000	\$ 2,969,000	\$ 3,303,000	\$ 3,636,000	\$ 3,956,000	N/A	\$ 3,440,000	
<i>Current ratio</i>	1.45	1.40	1.48	1.45	1.57	1.91	2.03	2.14	2.38	2.65	N/A	1.65	

*EMSA Eastern Division*  
Transports and Requests for Service  
Fiscal Year Ending June 30, 2014

[illegible]

*EMSA Western Division*  
 Transports and Requests for Service  
 Fiscal Year Ending June 30, 2014

[illegible]

KEY: AMR P+ TFD MCB EMSA

<u>Vendor Name</u>	<u>Document Number</u>	<u>Document Date</u>	<u>Document Amount</u>	<u>Comment1</u>
Absolute Data Shredding	73811	5/20/2014	\$160	Shredding
Adam Paluka	73768	5/2/2014	\$72	Employee Expense Reimbursement
Adam Paluka	73807	5/19/2014	\$84	Employee Expense Reimbursement
Advanced Systems Group	73735	4/22/2014	\$28,060	Software Support
Advanced Systems Group	73812	5/20/2014	\$28,933	Software Support
AIRGAS USA LLC	73787	5/8/2014	\$9,258	AMR
Ala Carte Courier Service, Inc	73813	5/20/2014	\$1,253	Courier Service
Alko Enterprises, Inc	73789	5/8/2014	\$6,956	Medical Supplies
Allied Waste Services #060	Z000001974	5/20/2014	\$1,632	Utilities
All-Kill Pest Control	73814	5/20/2014	\$126	Building Maintenance
American Checked	73815	5/20/2014	\$165	Employee Background Checks
American Express Corporate	73759	4/24/2014	\$25,193	Employee Corporate Cards
American Public Health Assoc	73818	5/20/2014	\$95	Subscription
American Waste Control	Z000001975	5/20/2014	\$403	Utilities
Amos Electrical & Mechanical, Inc.	73817	5/20/2014	\$382	Building Maintenance
Association of Central Ok Govn	73810	5/20/2014	\$27,900	OKC 911 Service Agreement
AT&T Interstate Dedicated Private Line Service	73819	5/20/2014	\$5,085	Communications
AT&T Long Distance	73821	5/20/2014	\$10,953	Communications
AT&T Mobility	Z000001976	5/20/2014	\$2,365	Wireless Communications
att	73820	5/20/2014	\$58,702	Communications
Aztec Systems	Z000001977	5/20/2014	\$92	Professional Services
B. D. Eddie Enterprises	73737	4/22/2014	\$26,436	Rent
Bank of OK Trust Services	73826	5/20/2014	\$1,076	Line Of Credit
Bearcom Punchout	73781	5/8/2014	\$1,009	AMR
BIA Training Solutions	73791	5/8/2014	\$1,500	mcb
Bixby Chamber of Commerce	73823	5/20/2014	\$60	Dues
Bixby Public Works Authority	73824	5/20/2014	\$29	Utilities
Black Ink Systems, LLC	73825	5/20/2014	\$17,012	Collection Service
Board of Regents of the University of Okla	73822	5/20/2014	\$27,230	OMD Dir Salary & Benefits
Capitol Hill Graffix	73792	5/8/2014	\$532	AMR - Uniforms
Carrie Morley	73767	5/1/2014	\$69	Employee Reimbursement
CDW Government, Inc.	73827	5/20/2014	\$10,583	Computer Supplies



Center Point Energy	73744	4/22/2014	\$7,341	Utilities
Chantelle Hinds	73771	5/8/2014	\$300	Employee Travel Expenses
City of Oklahoma City	73738	4/22/2014	\$287	Utilities
City of Oklahoma City	73831	5/20/2014	\$242	Utilities
City of Tulsa	73739	4/22/2014	\$639	Utilities
City of Tulsa	73832	5/20/2014	\$2,194	Utilities
Clean Sweep Janitorial	73828	5/20/2014	\$2,085	Janitorial Services
Compsource Oklahoma	73797	5/12/2014	\$2,977	Workers Comp
Cox	Z000001967	4/22/2014	\$1,309	Internet
Cox	Z000001978	5/20/2014	\$5,428	Internet
Cox Communication Tulsa	Z000001968	4/22/2014	\$7,865	Internet
Cox Communication Tulsa	Z000001979	5/20/2014	\$859	Internet
CPI Office Products	Z000001980	5/20/2014	\$12,205	Office Supplies/Toner/Janitor
CSI Communications, LLC	73830	5/20/2014	\$583	Website
CURBELL PLASTICS INC (formerly PLASTIC SUPPLY)	73784	5/8/2014	\$68	AMR
Customer Expressions	73833	5/20/2014	\$13,800	Professional Services
DAP Technologies Corp	73834	5/20/2014	\$22,844	Misc Supplies
Darr Equipment	73835	5/20/2014	\$158	Building Maintenance
David Howerton	73734	4/21/2014	\$65	MCB - Reimburse
David Howerton	73766	5/1/2014	\$65	MCB - Reimburse
Davoco LLC	73836	5/20/2014	\$3,293	Computer Supplies
Dinorah Rivera-Lake	73809	5/19/2014	\$38	MCB - Reimburse
Donohue Commercial Service	73837	5/20/2014	\$2,006	Building Maintenance
Emdeon Business Services	73740	4/22/2014	\$2,946	Medicaid Inquiry
Evergreen Printing Supplies	73838	5/20/2014	\$833	Toner
F&M Bank & Trust Co.	73804	5/15/2014	\$750	Interest Line Of Credit
Federal Express Corporation	73839	5/20/2014	\$605	Express Mail
FORD QUALITY FLEET CARE PROGRAM	73778	5/8/2014	\$68,369	AMR
Fritz Baily, Inc.	73840	5/20/2014	\$16,980	Architect Fees
Gateway EDI LLC	73841	5/20/2014	\$525	Patient Support Services
GeoSafe	73842	5/20/2014	\$2,084	Mobile CAD
Grainger Punchout	73773	5/8/2014	\$5,089	AMR
Graybar Electric Company Inc	73844	5/20/2014	\$195	Telephone Supplies
GTP Acquisition Partners LLC	73843	5/20/2014	\$655	Tower Rentals

Henry Schein Inc.	Z000001981	5/20/2014	\$3,544	Medical Supplies
Hewlett-Packard	Z000001982	5/20/2014	\$3,146	Computer Supplies
Hospira Worldwide, Inc.	73845	5/20/2014	\$4,689	MEdical Supplies
Hyatt Place OKC NW	73847	5/20/2014	\$248	Hotel - Travel
Hyatt Regency Tulsa	73829	5/20/2014	\$143	Hotel - Travel
IMPACT INSTRUMENTATION INC	73775	5/8/2014	\$2,934	AMR
Impact Instumentation Inc	Z000001983	5/20/2014	\$47,181	Medical Supplies
Imperial Coffee Service, Inc.	Z000001984	5/20/2014	\$971	Coffee
Insperity Expense Management	73848	5/20/2014	\$500	Expense Report Software
Inter Lingua, Inc	73849	5/20/2014	\$75	Translation
Iron Mountain OSDP	73741	4/22/2014	\$1,028	Offsite Storage
Iron Mountain OSDP	73850	5/20/2014	\$1,086	Offsite Storage
James Shirley Mgt Consultants	73852	5/20/2014	\$2,100	Professional Services
Jamil Rahman	73757	4/23/2014	\$20,500	MCB
Jamil Rahman	73760	4/25/2014	\$2,500	MCB
Jenifer Spencer	73805	5/19/2014	\$171	employee reimbursement
Jimmy Johns #1317	73851	5/20/2014	\$128	Food
Journal Record Publishing Co	Z000001985	5/20/2014	\$189	Subscription
Kelli Bruer	73761	4/25/2014	\$310	employee reimbursement
KTUL Television Inc.	73853	5/20/2014	\$805	Tower Rental
Lambrusco's	73855	5/20/2014	\$180	Lunch Meeting
Landscape Partners	Z000001986	5/20/2014	\$387	Lawn Maintenance
Language Line Service	73742	4/22/2014	\$100	Patient Support Services
LexisNexis Risk Data Management Inc	73854	5/20/2014	\$298	Patient Service
McKesson Medical Punchout	73783	5/8/2014	\$166,399	AMR
Melanie Key	73803	5/15/2014	\$99	Internet Reimburse
Metro Monitor	73856	5/20/2014	\$165	Media Monitoring
Metroplex Electric	Z000001987	5/20/2014	\$8,281	Building Maintenance
Midcon Recovery Solutions	73857	5/20/2014	\$562	Misc Supplies
Moore Medical	Z000001988	5/20/2014	\$16,022	TFD - Medical Supplies
Motorola, Inc.	Z000001989	5/20/2014	\$15,117	Maintenance Communications
MTM Recognition	Z000001970	5/8/2014	\$456	AMR Unifom
Mullin Plumbing, Inc	Z000001990	5/20/2014	\$1,090	Building Maintenance
National Fire Codes	73859	5/20/2014	\$1,295	Subscription

Net Solutions	73858	5/20/2014	\$6,000	Network Support
Norman Regional Health System	73743	4/22/2014	\$250	mutual aid
Office Butler	73793	5/8/2014	\$8,500	Janitorial
Office Depot Punchout	73776	5/8/2014	\$754	AMR
OG&E	73861	5/20/2014	\$1,466	Utilities
Ok Natural Gas	73747	4/22/2014	\$97	Utilities
OKC Autoworks	73862	5/20/2014	\$4,509	AMR - Ambulance Maintenance
Okla Employment Security Comm	73860	5/20/2014	\$713	Unemployment
Oklahoma Hospital Association	73745	4/22/2014	\$145	Dues
Oklahoma Tax Commission	73762	4/28/2014	\$192	Vehicle Registration
Oklahoma Tax Commission	73796	5/12/2014	\$341	Vehicle Registration
OOSI Leasing - One Source	73746	4/22/2014	\$937	Leased Printers
Orkin Exterminating Company	Z000001971	5/8/2014	\$238	Building Maintenance
Orkin Exterminating Company	Z000001991	5/20/2014	\$117	Building Maintenance
OTE International Holdings	73863	5/20/2014	\$3,285	AMR - Ambulance Maintenance
PACIFIC BIOMEDICAL EQUIPMENT INC	73779	5/8/2014	\$5,811	AMR
Pamela Hollie	73800	5/13/2014	\$1,740	employee reimbursement
PCM PUNCHOUT	73788	5/8/2014	\$607	AMR
Petty Cash	73764	4/30/2014	\$269	Petty Cash Reimburse
Petty Cash	73801	5/15/2014	\$279	Petty Cash Reimburse
PHYSIO CONTROL INC	73782	5/8/2014	\$110,240	AMR
Physio-Control, Inc.	Z000001992	5/20/2014	\$7,296	Medical Supplies
Pitney Bowes	Z000001993	5/20/2014	\$141	Postage
Presidio Networked Solutions	73864	5/20/2014	\$4,546	Software Support
PRSA, Tulsa Chapter	73765	4/30/2014	\$60	Community Relations
PRSA, Tulsa Chapter	73770	5/7/2014	\$20	Community Relations
Public Service Co of Oklahoma	73865	5/20/2014	\$3,558	Utilities
Puckett, Ruth	73748	4/22/2014	\$5,416	Rent
Resource One Administrators	73866	5/20/2014	\$161	FSA Admin Fee
Revenue Management Solutions	73750	4/22/2014	\$2,268	Patient Account Services
Rich & Cartmill	73749	4/22/2014	\$13,981	Insurance
Riggs, Abney, Neal, Turpen	73867	5/20/2014	\$14,421	Attorney Fees
Robert Half Technology	73868	5/20/2014	\$4,825	Temp Employees
Rogers Safe and Lock	Z000001972	5/8/2014	\$38	AMR - Supplies

Schnake Turnbo and Assoc. Inc.	73869	5/20/2014	\$3,500	Community Relations
Scott Rice Company	Z000001994	5/20/2014	\$9,565	Office Furniture
Scott's Printing & Copying	Z000001973	5/8/2014	\$2,470	Printing
Scott's Printing & Copying	Z000001995	5/20/2014	\$1,342	Printing
Sherrie Snow	73802	5/15/2014	\$199	Internet Reimburse
SHI Freeform	73780	5/8/2014	\$914	AMR
Special Ops	73794	5/8/2014	\$4,284	AMR - Uniforms
Specialty Products & Service Co	73751	4/22/2014	\$290	Building Maintenance
Stanley Convergent Security Solutions	73846	5/20/2014	\$10,228	Building Maintenance
STAPLES PUNCHOUT (Corporate Express)	73785	5/8/2014	\$69	AMR
Stericycle, Inc.	Z000001996	5/20/2014	\$3,369	Medical Disposal
STRYKER SALES CORP	73777	5/8/2014	\$45,855	AMR
Stryker Sales Corporation	Z000001997	5/20/2014	\$32,428	Medical Supplies
Tammy Appleby	73806	5/19/2014	\$382	MCB - Reimburse
TDI-Hunter Automotive	73870	5/20/2014	\$166	Building Maintenance
Technical Programming Services, Inc.	73752	4/22/2014	\$60	Community Relations
The Oklahoman	73872	5/20/2014	\$262	Subscription
The University of OK Health Sciences Center	73753	4/22/2014	\$164	Dues
Thomas Emergency Medical Solutions	73871	5/20/2014	\$2,847	Medical Supplies
Total Radio, Inc.	Z000001998	5/20/2014	\$8,303	Radio Maintenance
Trinity Employment Specialists	73873	5/20/2014	\$2,697	Temp Employees
True Digital Security	73874	5/20/2014	\$5,170	Network Security
TruGreen-LandCare	Z000001999	5/20/2014	\$6,778	Lawn Maintenance
Tulsa Area United Way	73758	4/23/2014	\$776	United Way
Tulsa County Clerk	73763	4/29/2014	\$187	Liens
Tulsa County Clerk	73769	5/6/2014	\$374	Liens
Tulsa County Clerk	73799	5/13/2014	\$221	Liens
Tulsa County Clerk	73884	5/20/2014	\$238	Liens
Tulsa Overhead Door, LLC	Z000002000	5/20/2014	\$490	Building Maintenance
United Mechanical	73875	5/20/2014	\$1,816	Building Maintenance
Vehicle Washing Systems Inc	73876	5/20/2014	\$632	Building Maintenance
VERIAN TECHNOLOGIES LLC	73786	5/8/2014	\$1,987	AMR
Verizon Wireless	73754	4/22/2014	\$332	Wireless Communications
Verizon Wireless	73877	5/20/2014	\$11,903	Wireless Communications

VF IMAGEWEAR Punchout	73772	5/8/2014	\$9,998	AMR
VIDACARE CORP	73774	5/8/2014	\$10,300	AMR
Walker Companies	73878	5/20/2014	\$22	Misc Supplies
Waste Management of America	Z000002001	5/20/2014	\$30	Recycling
Weather Affirmation, L.L.C.	73881	5/20/2014	\$350	Weather Notification
Werfel & Werfel, PLLC	73879	5/20/2014	\$5,931	Medicare Consulting
Windstream	73880	5/20/2014	\$116	Communications
WorldPoint ECC, Inc.	Z000001969	4/22/2014	\$466	Training & Education
Wright Line LLC	Z000002002	5/20/2014	\$1,616	Computer Supplies
Xtivia	73882	5/20/2014	\$4,300	Maintenance SQL
Yale 31	73755	4/22/2014	\$550	Rent
Yellow Cab Co Of Okla, LLC	73795	5/8/2014	\$160	AMR
Zirmed	73883	5/20/2014	\$10,180	Patient Billing
ZOLL Data Systems	Z000002003	5/20/2014	\$8,333	Patient Support Services